



ATTACHMENT BOOK

ORDINARY COUNCIL MEETING
TO BE HELD ON
WEDNESDAY
24 MARCH 2021



WILDFLOWER COUNTRY



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WILDFLOWER COUNTRY

**MINUTES
FOR
THREE SPRINGS CATCHMENT GROUP
HELD ON
WEDNESDAY
10 FEBRUARY 2021 @3.30PM**

THREE SPRINGS SHIRE CHAMBERS



WILDFLOWER COUNTRY

**MINUTES OF
THREE SPRINGS CATCHMENT GROUP
HELD IN THE COUNCIL CHAMBERS, THREE SPRINGS
ON WEDNESDAY 10 FEBRUARY, 2021**

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MINUTES

1. DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS

The Chair declared the meeting open at 3.36pm

2. RECORD OF ATTENDANCE/APOLOGIES/APPROVED LEAVE OF ABSENCE

	Attendance	Apologies	Approved Leave of Absences
Councillor Heal	Present		
Councillor Connaughton	Present		
Councillor Ennor	Present		
Councillor Eva	Present		
Chief Executive Officer	Present		
Deputy Chief Executive Officer	Present		
Tamara Sadler	Present		
Wayne Mutter		Apology	
Chad Eva	Present		
Craig Morgan	Present		
Ashley Bone	Present		
Scott Bowman		Apology	
Minute Taker	Present		

3. CONFIRMATION OF PREVIOUS MEETING MINUTES

That the Minutes of the previous Committee meeting are confirmed as true and accurate record of proceedings.

	Date	Moved	Seconded	Vote

4. ANNOUNCEMENTS/REPORTS OF COMMITTEE MEMBERS

Committee Member	Activity
Councillor Heal	
Councillor Connaughton	
Councillor Ennor	
Councillor Eva	
Chief Executive Officer	
Deputy Chief Executive Officer	
Tamara Sadler	
Wayne Mutter	
Chad Eva	
Craig Morgan	
Ashley Bone	
Scott Bowman	

5. PETITIONS / DEPUTATIONS / PRESENTATIONS / SUBMISSIONS

Nil

Officer’s Recommendation:

OFFICERS RECOMMENDATION:	
	<div><div><u>MOVED:</u> Cr. Ennor</div><div><u>SECONDED:</u> Cr. Connaughton</div></div>
That the meeting be adjourned in accordance with the Shire of Three Springs Standing Orders at 3.38pm	
	<div><div>CARRIED: 8/0</div><div>VOTED:</div></div>

OFFICERS RECOMMENDATION:	
	<div><div><u>MOVED:</u> Cr. Eva</div><div><u>SECONDED:</u> Tamara Sadler</div></div>
That the meeting be resumed in accordance with the Shire of Three Springs Standing Orders at 4.02pm	
	<div><div>CARRIED: 8/0</div><div>VOTED:</div></div>

6. REPORTS

6.1 Election of Chairperson and Deputy Chairperson	
Agenda Reference:	CEO
Location/Address:	Shire of Three Springs
Name of Applicant:	Shire of Three Springs
File Reference:	ADM0410
Disclosure of Interest:	Nil
Date:	10 February 2021
Author:	Chief Executive Officer, Keith Woodward
Attachment (s):	

Committee Role:

- ☐ Advocacy When Committee advocates on its own behalf or on behalf of its community to another level of government/body/agency.
- ☒ Executive The substantial direction setting and oversight role of the Committee e.g. adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.
- ☐ Legislative Includes adopting local laws, local planning schemes and policies.
- ☐ Review When Committee reviews decisions made by Officers.

Report Purpose:

That the Committee Elect the Chair Person and the Deputy Chair Person.

Background:

A local government may establish* committees of 3 or more persons to assist the council and to exercise the powers and discharge the duties of the local government that can be delegated to committees.

- (2) A committee is to comprise —
- (a) council members only; or
 - (b) council members and employees; or
 - (c) council members, employees and other persons; or
 - (d) council members and other persons; or
 - (e) employees and other persons; or
 - (f) other persons only.

Council passed the following resolution at the December 2020 Ordinary Council Meeting.

093/2020 OFFICERS RECOMMENDATION and COUNCIL DECISION	10.5
<p><u>MOVED:</u> Cr. Eva <u>SECONDED:</u> Cr. Mutter</p> <p>That Council endorses:</p> <p>1. The formation of the Three Springs Catchment Group as a Committee of Council consisting of “(c) council members, employees and other persons”.</p> <p><u>Committee Members:</u> <u>Council members:</u></p> <ul style="list-style-type: none">• Cr Heal• Cr. Connaughton• Cr. Ennor• Cr. Eva <p><u>Employees:</u></p> <ul style="list-style-type: none">• The Chief Executive Officer• The Deputy Chief Executive Officer as deputy committee member <p><u>Other persons:</u></p> <ul style="list-style-type: none">• Tamara Sadler• Wayne Mutter• Chad Eva• Craig Morgan• Ashley Bone• Scott Bowman <p>2. The Arrowsmith Catchment Group balance funds of \$95,296.00 being expended over a four year period under the guidance of the Three Springs Catchment Group Committee.</p> <p>CARRIED: VOTED: 6/0</p>	

Officer's Comment:

1. The members of a committee are to elect a presiding member from amongst themselves.
2. The members of a committee may elect a deputy presiding member from amongst themselves.
3. The CEO is to preside at the meeting until the presiding member office is filled.

Consultation:

The Three Springs Shire Council

Statutory Environment:

Local Government Act 1995, Part 5, Division 2, Subdivision 2, Section 5.8.

Local Government (Administration) Regulation 1996, Part 2

Policy Implications:

Council Policy 1100 Risk Management. The risk management objectives of this policy are:

1. *Optimise the achievement of our vision, mission, strategies, goals and objectives.*
2. *Provide transparent and formal oversight of the risk and control environment to enable effective decision making.*
3. *Enhance risk versus return within our risk appetite.*
4. *Embed appropriate and effective controls to mitigate risk.*
5. *Achieve effective corporate governance and adherence to relevant statutory, regulatory and compliance obligations.*
6. *Enhance organisational resilience.*
7. *Identify and provide for the continuity of critical operations*

The Good Governance in Practice Principles 'compliance and reporting' align with Council policy and legislation reducing organisation's risk.

Financial/Resources Implications:

Nil

Strategic Implications:

This item is relevant to the Councils approved 'Strategic Community Plan 2018-2028'

'Strategic Community Plan 2018-2028'.	
Council Objectives:	Outcome:
4. A long term strategically focused Shire that is efficient, respected and accountable.	4.3.2 Ensure compliance with all relevant legislation.

This item is relevant to the Councils approved 'Corporate Business Plan 2020-2024'.

'Corporate Business Plan 2020-2024'.	
Scope Statement:	Project Outputs:
1.3.3 Support sustainable farming and other industry development.	Investigate diversification opportunities (water supply, horticulture, and aquaculture) and investment for potential pilot projects.

Voting Requirements:

Election of Presiding Member:

Election of Deputy Presiding Member:

Officer's Recommendation:

OFFICERS RECOMMENDATION:	6.1
<p>That the Committee:</p> <p>Elect the Presiding Member: Cr. Jim Heal 0/08</p> <p>Elect the Deputy Presiding Member: Chad Eva..... 0/08</p>	

6. REPORTS

6.2 Naming of the Three Springs Catchment Group and Questionnaire

Agenda Reference:	CEO
Location/Address:	Shire of Three Springs
Name of Applicant:	Shire of Three Springs
File Reference:	ADM0410
Disclosure of Interest:	Nil
Date:	10 February 2021
Author:	Chief Executive Officer, Keith Woodward
Attachment (s):	Response to Questionnaires

Committee Role:

- ☐ Advocacy When Committee advocates on its own behalf or on behalf of its community to another level of government/body/agency.
- ☒ Executive The substantial direction setting and oversight role of the Committee e.g. adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.
- ☐ Legislative Includes adopting local laws, local planning schemes and policies.
- ☐ Review When Committee reviews decisions made by Officers.

Report Purpose:

That the committee receives the Questionnaire results.

Background:

On the 22 December 2020 the Shire of Three Springs Chief Executive Officer sent the following email to the Catchment Group.

Dear Committee of Council

I have attached the December 2020 Council meeting minutes 'Three Springs Catchment Group', this report provides a broad overview of the Committee and associated matters. In addition attached is an ideas document and the questionnaire.

I would like to release the 'Events Coordinator' quotation and contract documents in the new year. Prior to doing this I require feedback from the Committee and in due course a Committee resolution/decision.

The questionnaire below is a research instrument consisting of a series of questions for the purpose of gathering information. This information will be used to formulate the draft, committee name, terms of reference, scope of works and contract documents. The questionnaire results will be reported back to the Committee.

Please provide feedback by the 11 January 2021.

If you wish to discuss committee issues please phone the Shire CEO Keith Woodward on 0448 132 799 or Cr Jim Heal on 0429 165 235.

Questionnaire		
Question	Answer	Comments
1. What should we <u>name</u> the Catchment Group Committee?		<p>The name:</p> <ul style="list-style-type: none"> Sets the scene, what to expect Informs, who are we, does not leave room for confusion Defines specific services and products Directs business strategy and target audience
2. What are your <u>Terms of Reference</u> suggestions?		<p>We need to work together to accomplish a shared goal. Typically this is established/formalised by a Terms of Reference.</p> <ol style="list-style-type: none"> Vision, objectives, scope and deliverables (i.e. what has to be achieved) Stakeholders, roles and responsibilities (i.e. who will take part in it?) Resource, financial and quality plans (i.e. how it will be achieved?) Work breakdown structure and schedule (i.e. when it will be achieved?)
3. What are your <u>Scope of Works</u> and <u>Key Performance Indicator</u> suggestions?		<p>Scope of Work is a detailed agreement and plan of the services or deliverables that are going to be provided to the Committee (by the Events Coordinator).</p> <p>Key Performance Indicator a quantifiable measure used to evaluate the <u>suggestion/success</u> of the Events Coordinator in achieving objectives for performance.</p> <p>(example)</p> <p>1A. Scope Directive:</p> <ul style="list-style-type: none"> To formulate a three year agricultural focused events calendar which includes four events per year. <p>1B. Key Performance Indicators:</p> <ul style="list-style-type: none"> The events calendar clearly aligns with the Committee objectives. The Events Coordinator explains how the events aligns with the Committee objectives and specify what will be achieved.

Officer's Comment:

In response to the 22 December 2020 request, Jim Heal, Tamara Saddler and Julia Ennor provided feedback. These responses are attached.

Consultation:

Catchment Group Committee Members:

- Cr Heal
- Cr. Connaughton
- Cr. Ennor
- Cr. Eva
- Tamara Sadler
- Wayne Mutter
- Chad Eva
- Craig Morgan
- Ashley Bone
- Scott Bowman

Statutory Environment:

Nil

Policy Implications:

Council Policy 1100 Risk Management. The risk management objectives of this policy are:

1. *Optimise the achievement of our vision, mission, strategies, goals and objectives.*
2. *Provide transparent and formal oversight of the risk and control environment to enable effective decision making.*
3. *Enhance risk versus return within our risk appetite.*
4. *Embed appropriate and effective controls to mitigate risk.*
5. *Achieve effective corporate governance and adherence to relevant statutory, regulatory and compliance obligations.*
6. *Enhance organisational resilience.*
7. *Identify and provide for the continuity of critical operations*

The Good Governance in Practice Principles 'compliance and reporting' align with Council policy and legislation reducing organisation's risk.

Financial/Resources Implications:

Nil

Strategic Implications:

This item is relevant to the Councils approved 'Strategic Community Plan 2018-2028'

'Strategic Community Plan 2018-2028'.	
Council Objectives:	Outcome:
4. A long term strategically focused Shire that is efficient, respected and accountable.	4.3.2 Ensure compliance with all relevant legislation.

This item is relevant to the Councils approved 'Corporate Business Plan 2020-2024'.

'Corporate Business Plan 2020-2024'.	
Scope Statement:	Project Outputs:
1.3.3 Support sustainable farming and other industry development.	Investigate diversification opportunities (water supply, horticulture, and aquaculture) and investment for potential pilot projects.

Voting Requirements:

Simple

Officer's Recommendation:

OFFICERS RECOMMENDATION:	6.2
<p style="text-align: right;"><u>MOVED:</u> <u>SECONDED:</u></p> <p>That the Committee:</p> <ol style="list-style-type: none"> 1. Receive the feedback from the Committee members. 2. Rename the Three Springs Catchment Group to: <p>(Report was withdrawn)</p> <p style="text-align: right;">CARRIED: VOTED:</p>	

6. REPORTS

6.3 Growers Group Alliance Membership and Strategic Planning	
Agenda Reference:	CEO
Location/Address:	Shire of Three Springs
Name of Applicant:	Shire of Three Springs
File Reference:	ADM0410
Disclosure of Interest:	Nil
Date:	10 February 2021
Author:	Chief Executive Officer, Keith Woodward
Attachment (s):	1. Growers Group Alliance email 5 January 2021. 2. 150 Square Strategic Solutions for Rural Australia. 3. Andrew Huffer and Associates

Committee Role:

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- ☐ Review When Committee reviews decisions made by Officers.

Report Purpose:

The Committee endorses:

1. The Growers Group Alliance membership.
2. The engagement of consultants to formulate the Strategic Plan in consultation/workshop with the Catchment Group.

Background:

Nil

Officer's Comment:

Growers Group Alliance Membership

The Grower Group Alliance (GGA) is a farmer-driven network that builds the capacity of grower groups and connects groups, research organisations and agribusinesses in WA. The GGA was established in 2002 by a number of WA grower groups to develop a stronger connection with other groups in the network, researchers, funding bodies and industry.

From 2002 – 2013 GGA was funded by the Grains Research & Development Corporation (GRDC) and hosted by UWA then from 2014 -2019 by the Department of Primary Industries & Regional Development (DPIRD) and hosted by the Grain Industry Association of Western Australia.

The GGA became a not-for-profit incorporated association in 2018 and is governed by a board and membership base.

The GGA aims to increase the capabilities of grower groups across all primary production industries in WA to be able to lead and effectively engage in agricultural RD&E programs and processes through:

- Training & workshops.
- Networking events that connect grower groups with researchers, industry and agtech both locally and nationally.
- Advice and information for grower groups and about working with grower groups.
- An information hub and connector for groups, industry and research for increased collaboration.
- Advocating the importance of grower groups in the agriculture industry and regional WA.

There are two types of membership with the Grower Group Alliance:

Member (full voting rights):

A voting Member must be a not-for-profit body corporate, generally recognised as either a farmer-driven grower group or community-driven agricultural organisation with aims and objectives comparable to a grower group, aimed at but not limited to:

- A strong focus on increasing production and profitability of your member's farm businesses.
- Adoption of new value chain technologies.
- Delivery of locally relevant research, development and extension.
- Provision of support networks for participatory applied research and farmer-to-farmer technology.

The cost of membership is \$0 per year.

Associate Member (no voting rights):

An Associate member can be an individual person, a business or an incorporated or unincorporated body, who whilst not eligible for membership (with full voting rights), supports the objects of the GGA.

The cost of membership is \$0 per year.

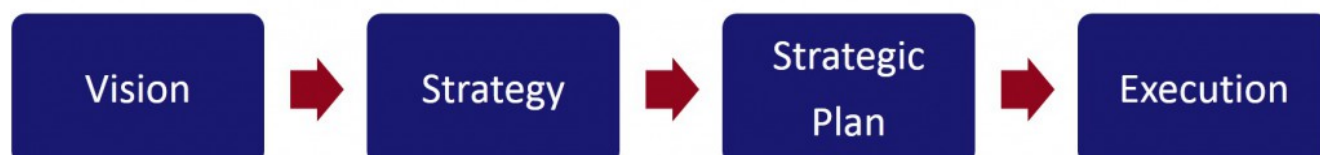
Note: The Grower Group Alliance has recommended (19/1/21) that the initial membership should be 'Associated' and 'Member' once the catchment group is incorporated.

Strategic Plan

Growers Group Alliance is offering to support the formulation of the Catchment Strategic Plan. The support is quantified as 75% of cost for the plan to be written in 2021. The cost are estimated with be \$3,100 to \$4,900 with travel being the main variable. Please refer to the attached documents.

The Catchment group should be guided by a Strategic Plan.

Generally the strategy development and strategic planning process look like this, we see it as comprising four phases, being:



It starts with a **vision**, i.e. what do you want to achieve? Then follows the development of a **strategy**, i.e. what concrete actions and choices maximize the likelihood of achieving your vision? The strategy is then translated into a **strategic plan**, which lays out the actions and initiatives planned in a formalized manner, including timelines, key milestones and an expected financial impact. Please note, however, that we see the action items and milestones of the specific initiatives (what and how) to be of greater importance than the actual financial outcome (how much). In short, strategy should drive the numbers, numbers should not drive the strategy (a neat financial forecast in a spreadsheet without any substance behind it is basically worthless). Finally, the most important step is the **execution** phase, where it all comes together and one should deliver.

Consultation:

Growers Group Alliance

Statutory Environment:

Nil

Policy Implications:

Council Policy 1100 Risk Management. The risk management objectives of this policy are:

8. *Optimise the achievement of our vision, mission, strategies, goals and objectives.*
9. *Provide transparent and formal oversight of the risk and control environment to enable effective decision making.*
10. *Enhance risk versus return within our risk appetite.*
11. *Embed appropriate and effective controls to mitigate risk.*
12. *Achieve effective corporate governance and adherence to relevant statutory, regulatory and compliance obligations.*
13. *Enhance organisational resilience.*
14. *Identify and provide for the continuity of critical operations*

The Good Governance in Practice Principles 'compliance and reporting' align with Council policy and legislation reducing organisation's risk.

Financial/Resources Implications:

Income	Notes
\$95,296	Shire of Three Springs
-\$4,900	Strategic Plan (estimated)
<u>\$3,675</u>	Growers Group Alliance Grant
\$94,071	

Strategic Implications:

This item is relevant to the Councils approved 'Strategic Community Plan 2018-2028'

'Strategic Community Plan 2018-2028'.	
Council Objectives:	Outcome:
4. A long term strategically focused Shire that is efficient, respected and accountable.	4.3.2 Ensure compliance with all relevant legislation.

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'Corporate Business Plan 2020-2024'.	
Scope Statement:	Project Outputs:
1.3.3 Support sustainable farming and other industry development.	Investigate diversification opportunities (water supply, horticulture, and aquaculture) and investment for potential pilot projects.

Voting Requirements:

Simple

Officer's Recommendation:

OFFICERS RECOMMENDATION:	6.3
<p style="text-align: right;"><u>MOVED:</u> Chad Eva <u>SECONDED:</u> Tamara Sadler</p> <p>That the Committee endorse:</p> <ol style="list-style-type: none"> 1. The Growers Group Alliance application for <i>Associate Membership</i>. 2. Request financial support from the Growers Group Alliance based on a 75% contribution towards the formulation of the Catchment Strategic Plan. 3. The financial contribute of 25% towards the Catchment Strategic Plan. 4. Award the development of the Strategic Plan to 150 Square Strategic Solutions for Rural Australia. <p style="text-align: right;">CARRIED: 8/0 VOTED:</p>	

1. TIME AND DATE OF NEXT MEETING

The date and time of the next Committee Meeting to be advised

2. MEETING CLOSURE

There being no further business the Chairperson closed the meeting at 4.15pm.

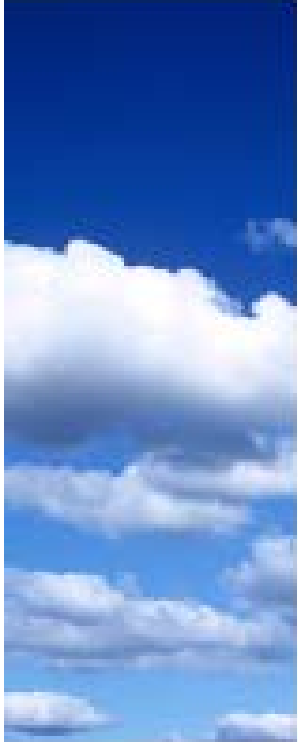
I confirm these Minutes to be a true and accurate record of the proceedings of this Committee.

Signed: _____
Chairperson

Date:

(1) Strongly Disagree (5) Strongly Agree				1	2	3	4	5	6	7	8	9	10
	The content of the session was useful and interesting			5	4	5	3	4	3	5	4	3	4
	The session was structures and well organised			5	5	5	4	4	3	5	5	4	4
	The session met your expectations			3	4	5	3	4	3	5	3	2	4
Key Business Measure		Grade (1 to 5)											
Q1	Business confidence – Past 2 years	Extremely Confident	5	5		3	4	3	4	5	3	4	3
Q2	Business confidence – Next 2 years	Confident	4	4	3	4	4	4	4	5	4	4	4
Q3	Local economy health - Current state	Somewhat Confident	3	5	3	4	2	3	4	3	3	3	3
Q4	Local economy health - Next 2 years	Not Very Confident	2	5	3	4	3	3	4	3	3	3	3
Q5	WA economy health Current state	Not at all confident	1	5	4	4	4	3	4	3	3	3	3
Q6	WA economy health - Next 2 years	Cant say	0		4	4	4	3	4	3	4	3	4
Are you likely to close/sell your business in the next two years? Why what factors might		Grade (1 to 5)											
Q7	Retirement/health reasons	Very likely	5	0	5	2	1	2	0	2	1	1	1
Q8	Seeking a change in career/tired of the industry	Likely	4		5	1	1	1	0	2	1	1	1
Q9	Poor sales/lack of profit/lack of customers	Somewhat likely	3		5	1	1	1	0	1	1	1	2
Q10	Difficulty finding/maintaining skilled staff/lack of staff generally	Not very likely	2		5	2	1	2	4	4	1	2	2
Q11	Increasing costs, e.g. rent	Not at all likely	1		5	1	1	3	0	1	1	2	1
Q12	Lack of support from the Shire of Three Springs	Cant say	0		4	1	1	1	0	1	1	1	1
Q13	Too much pressure					2	1	2	0	3	1	3	2
Q14	Economic environment					1	1	2	0	1	1	2	1
Q15	Move into online sales					1	1	1	0	1	1	1	2
Q16	The industry is over regulated					1	1	1	5	2	1	1	2
Q17	Too much competition in the area					1	1	2	0	1	1	1	2
Q18	Likelihood of Expanding Existing Three Springs Business in the next 2 years			5	2	2	1	2	2	2	3	4	1
Q19	Likelihood of Encouraging Businesses to Move to Three Springs			2	3	3	3	2	4	4	3	5	3

11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	Total	%
4	4	4	4	4	5	5	4	5	4	3	5	5	5	3	4	5	5	5	4	127	84.67
5	4	3	4	4	4	5	4	5	4	5	5	5	5	5	4	5	5	5	4	134	89.33
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4	4	5	2	4	5	4	5	4	4	3	5	4	4	3	4	3	4	3		114	76.00
3	2		3		2	4	2	4	2	2	4	3	4	3	3	3	3	4		84	56.00
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4	1	0	1	3	1	2	2	1												30	20.00
		0	1	3	0	3		2												22	14.67
		1	1	3	4	2		2												26	17.33
		2	1	3	3	5		3												40	26.67
		1	5	2	0	4		3												30	20.00
		2	1	3	1	1		1												20	13.33
		2	1	2	1	4		1												25	16.67
		2	1	3	5	3		2												25	16.67
		1	1	1	1	1		2												15	10.00
		2	5	4	1	3		2												31	20.67
		2	1	3	5	1		2												23	15.33
2	5	4	1	5		4	4	0	3	5	5	4	5	3	4	3	1	1	3	86	57.33
3	5	3		4	4	4	0	3	0	5	5	3	4	3	3		3	1	3	88	58.67



Shire of Three Springs

Economic Development Forum

March 2020



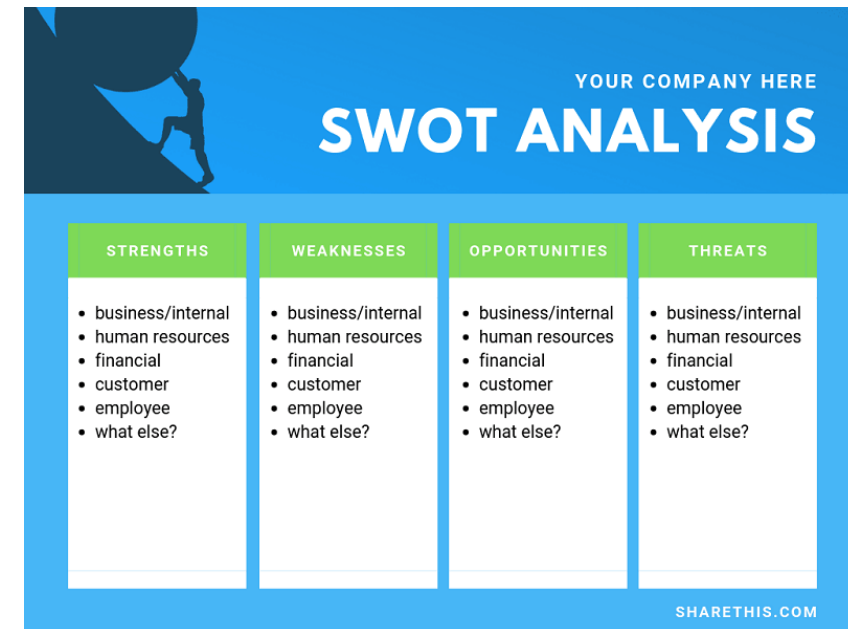
What Is a SWOT Analysis?

Use SWOT Analysis to assess your organization's current position before you decide on any new strategy.

Find out what's working well, and what's not so good. Ask yourself where you want to go, how you might get there – and what might get in your way. These are big issues, and you'll need a powerful but simple technique to help you:

SWOT Analysis

SWOT stands for Strengths, Weaknesses, (Internal) Opportunities, and Threats, (External) and so a SWOT Analysis is a technique for assessing these four aspects of your business.



Exercise 1:

Why Choose Three Springs for Business.

Why would the governments and/or the private sector invest and develop business in Three Springs.

Strengths

- Lack of competition
- Dr, Hospital, Dentist, Age Care, W.D, Water Corp, Childcare, Police, Primary School, Chemist, IGA, Butcher, Pub & Talc Mine
- Farming
- Centres Midwest
- Centre Location
- Water
- Agricultural industries
- Tourism (Wild Flower Centre)
- Security
- Hospital/Doctor/Dentist (Health service)
- Child Care Centre
- Central hub (Towns within 60km)
- Hospital/Education/Swim pool/Chemist
- Community spirit/Volunteers
- Safe/Clean
- Lifestyle
- Secure area (Won't be built out)
- Location in the region

Opportunities

- Lack of competition
- Vacant land (Old mine camp)
- Cheap housing
- Starting nursery
- Resources (Gas/Mining/Energy)
- Water
- Horticulture
- Service outlying communities
- Limited competition
- Work opportunity
- Location in the region
- Secure area (Won't be built out)
- Regional potential for cheap on show conventions

Threats

- Surrounding towns
- Other towns buying up farm land & not supporting our town
- Housing
- Staffing issues
- Lack of housing stopping growth opportunities
- Business closure
- Choose another town (E.g. Closer to Moora)
- Lack of stable government staff (E.g. Teachers/Nurses/Police)
- Aging population
- Attraction
- Business

Weaknesses

- Red zone for building new homes
- Shop front main street
- Industrial blocks
- Starting nursery
- Back not open
- Schooling/Sporting groups
- Housing (NA Available)
- Fuel cost
- High cost of living
- Out of hours meals
- No road house
- Lack of service industry
- Lack of suitable premises
- No prebuilt facilities
- No LIA
- Climate (Too hot)
- Better portrayal of other towns (E.g. Mingenew in media)
- Lack of industrial business
- Service industries
- Housing
- Public transport locally
- Limitations for recreational activities
- Skilled labour

Exercise 2:

What are the challenges for business in Three Springs.

What are the challenges for businesses in Three Springs and how can the governments and the private sector reduce these challenges.

Strengths

- Resilience of community
- Innovative thinking
- Climatic conditions
- Overhead cheaper than city
- No competition (or little)

Opportunities

- Tourism Market
- Seasonal workforce
- Transform employment
- Decentralisation of government services
- Tax exemption from the government
- Cheap land
- Incentive to attract business to town
- Good tradies are flat out (E.g. Plummer/builder)
- Visitor info to also have business info
- Bakery - Café/Meals (Outside current hour)

Weaknesses

- Cost of running a business in Three Springs – Taxation
- Lack of skilled staff – Prospective
- Stability of population
- Seasonal work
- Knowledge of town
- Higher education – Availability/Quality
- Staffing
- Being competitive with other towns
- Skilled labour
- Business premises
- Industrial premises
- Insurance prices
- Overhead prices
- Staff
- Short term stay
- Cost of transport
- Drop in population
- Staffing issues
- Lack of high school
- Lack of utilisation of local contractors
- Unresponsive state government
- Lack of staffing businesses against each other
- Lack of 7 day services
- Lack of accommodation
- Lack of community engagement by unemployed

Threats

- Losing staff
- Shrinking market size
- Price of freight
- Fuel prices
- Not supporting local
- Buying on line
- Price of land rates
- Telecom
- Tec services
- Loss of staff
- Lack of family friendly meeting/meals areas
- Lack of staffing/labour

Exercise 3:

What is the Three Springs community doing right?

What is the Three Springs business community doing right and how can we use this advantage to capture broader economic development that's occurring in the regional, state and national.

Strengths

- Wildflowers
- Medical services
- Business engagement
- Off road races
- Shire support of new things (E.g. Off road racing)
- Proactive
- Best part of the district
- Low crime rate
- Competitive pricing and services offered
- Free camping caravan park
- Off road racing
- Promoting tourism
- Supporting child care
- Starting to make town looking good
- Engaging with community
- New pool
- Road maintenance
- Day-care
- Supporting TS 360
- Supporting events
- Support of businesses in town
- Roads
- Sporting facility's
- Embracing technology
- Looking for opportunity

Opportunities

- Advertising
- Catering
- Other sporting opportunities
- Café/Restaurant
- More social events to bring
- Tourism – create a base
- Paid caravan park with facility's
- Tourism/Hospitality
- Wild flower drive
- New air con to club
- Solar panels to child care
- Domican park
- Gym
- \$500000 draught relief – 7 projects
- Young family
- Jobs
- Food premise
- Tourism/ Events
- Road network – has improved for greater volume of product

Weaknesses

- Lack of younger volunteers
- Cost of logistics - timeliness of delivery runs
- Tourism and services
- Dwindling volunteer pool
- Knowledge of services that are Available in town
- Service orientated to retain local business
- Lack of children sport activities (E.g. dance, Karate, Scouts)
- Not as appealing to young families
- Rental properties
- Lack of data

Threats

- Other towns
- Negativity
- Pandemic
- Location to Cities/Shops
- Environmental factors
- Price of accommodation/homes
- Corporate farms

Exercise 4:

What could the Three Springs community do better?

As a Local Government how can we facilitate stronger, more inclusive collaboration within our business community?

Opportunities

- Take pride in our town
- Monthly planner on events
- Notice board (Proper sizing central)
- Great involvement from shire in local community
- Bring businesses together/networking
- Community day/band
- 360 Three Springs
- Wildflower & art show
- Mobile network
- Police golf day
- One other event the shire put on
- Local business billboard – near street
- Better communication broader
- Update website (E.g. Yakabout)
- Provide more community communication
- Affordable housing – workforce – long term
- Tidy town competition
- Tourism – farm visits/ Tours
- Recycling
- Aquatic centre – Water park
- Salt lake – Land yacht races
- Communication – Promoting events/Networking
- Educating tourist - Positivity

Strengths

- Involvement of Shire/Businesses – meeting tonight
- Community facilities – pool, oval, day care, Three Springs 360
- Proactivity in identifying councils weaknesses
- History of Three Springs
- Promote/Advertise (As per Mingenew)
- What's special about Three Springs – silo – salt lakes – road upgrade – APC
- Tourism
- Collaboration with neighbouring shires

Weaknesses

- Tip (needs cleaning up) recycling parts needed
- More advertisement for events in town (not everyone has Facebook or buy Yakabout)
- People not willing to make change
- Negativity
- Aging population
- Lack of district events
- Lack of CRC – Face to face with shire in a less formal way
- Knowing to be able to utilise C.D.O where to find
- Cag link has lost its efficiency
- Promotion of services
- Derelict houses
- Red tape (E.g. reduced hours for transport)

Threats

- Loss of community spirit
- Loss of community
- Mental health
- Lack of knowledge of local business
- Support of local high schools

Exercise 5:

Wildcard proposals.

Opportunities

- Central sporting precinct
- Wave pool – water slide
- Aquaculture/horticulture
- Solar farm/wind farm
- Immigrants families
- Fertilise plant
- CBH community Weighbridge
- Irrigation
- Central housing complex (E.g. Shire units between Flangan/Barack)
- Industrial real estate
- Resource projects
- Horticulture closer to Perth/Geraldton/Carnarvon
- Virtual work hub
- Horticulture/aquaculture
- Tyre business small vehicle/mechanic
- Recycling
- Tourism opportunity
- Caravan park
- Paint out the silos
- Duffys store
- Centralised sporting
- Age care
- Community pub/roadhouse
- No food in town after hours
- Tradies
- Better use of rail
- Safe community
- Day care
- Central to north midlands
- All businesses – hospital, dental, school, police, childcare
- Weather/Pool
- School
- Thrift shop

Wild card proposals, over the horizon objectives' for future generations and high-yield opportunities.

Strengths

- Lots of sunshine
- Natural resources
- Retention of government depots/agencies
- Services/Weather/Pool/School/Tiny Shop/Business
- Three Springs water
- Node on silos water park
- Use current facility's for visiting specialists – paediatrician/tennis coach
- Caravan park
- Airstrip
- Coach/transport
- Museum
- A café open longer hours (possibly community owned?)
- Bakery/food/café open over weekends
- Tradesmen
- Aquaculture – farming
- Recycling
- Extend use of pool services
- Centralised sporting facility's
- Maintaining better use of the rail

Weaknesses

- Existing – infrastructure/support
- Lack of supporting – industries/business
- Telecommunications limitations
- Job keeper/seeker hand outs to easy to stay in metro area
- Availability of office – space/services
- Water
- Labour
- Entertainment for younger people
- Limited income – Rates
- Not accepting new ideas or change
- Silos
- Empty heritage listed buildings
- How messy the town/grounds look
- No food in town over weekend
- Everything closed over the weekends before pub @4pm

Threats

- Aging declining population
- Young family not staying
- Low speed/reliable/affordable internet
- Labours
- Staffing
- Aging population
- Young families not staying
- Flies
- Lack of involvement in community groups

Exercise 6:

Opportunities

- Industrial blocks
- Cheaper/more housing
- Better care for the elderly and support from the shire
- Lack of spaces available to rent/lease
- Wildflowers
- Advertising – website business page
- Grants funding – make sure we don't miss out on opportunities
- Accommodation options
- New council owned units built
- Streamline approval processes – less red tape
- Strong leadership
- More touristy – mica mine/cockatoo canyon
- Advertising of businesses information/on services
- Main street empty shops
- Houses in town
- Midlands road Three Springs – Arrino/Mingenew
- Communications
- Scheme/of painting of businesses / in centre to tidy up
- Provide/setup start up infrastructure
- Be more proactive to local small businesses
- Improve drainage R.T.
- To do more lobbying be a louder voice in the state
- Improve existing infrastructure

What does business want from the Shire.

Strengths

- Tonight – starting the conversation
- Showing us support as local businesses
- Post office for banking
- Road network
- Support of visitor centre by shire
- Very clean/rural roads
- Opening communication with this forum
- Road maintained/commercial road
- Opening the dialogue with small businesses

Weaknesses

- More communication between businesses
- No banking facilities
- Quality of 2 degrees roads
- LIA (lions/old kennel)
- Pay less rates
- Better roads – corrugations/rough
- Too much red tape

Threats

- Lower rates
- Hiring outside businesses to do work locally without consulting locals first
- Destruction of road reserve flowers
- Reliable internet
- Phone coverage
- Rubbish tip
- Housing in disrepair
- Lack of commercial land available
- No businesses
- Lack of attractive commercial spaces

Exercise 7:

Opportunities

- Families increased school attendance
- Museum/café/art gallery
- B&B
- Chalets- short stay
- New houses
- Midlands road
- Tourist
- Recycling
- AGS cans – new housing, better access to facility's
- Natural gas connection
- Work with development commission (RDA) conduit to federal funding
- Excellent telecommunication services
- Increase population
- Role the Shire can have in powering region
- Viable population (to then Snowball)
- Renew housing stock
- Strong advocacy voice to work with –Nuethera country zone/Walga
- Still here
- Financially viable
- Full compliment sporting Shire
- Higher population/service industries/working middle class
- Intensive industry's
- A beautiful and well presented town
- More land for industrial
- Internet
- Long term residential caravan park
- \youth centre housing all in one sporting facility
- Playgrounds – skate park
- Extending businesses hours (E.g. Drs/IGA/Café/Pub)
- Christmas business house party

Where do you want the Shire to be in 10 years' time.

Pick of these items above which you would like the Shire to prioritise over the next 10 years.

Strengths

- Our own Shire
- Shires financial
- Central location
- Better community – spirit
- Heritage listed buildings
- Duffys refurbished

Weaknesses

- Restricted funds
- Wasted area – camp
- New houses
- Unknown
- Red zone for housing and how to remo9ve this to allow for people to build/buy
- Not enough advertising for local businesses

Threats

- Bypass road
- covid



Exercise X:

Spare

Strengths

Opportunities

- Thai restaurant
- Thai massage parlour

Weaknesses

Main street not here

Sal
IGA
Butcher
Pub
Café
P.O

Threats

Main Street At Forum

Johnny
Clayton
Redmac



Shire of Three Springs

INVESTMENT PROSPECTUS



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ACKNOWLEDGMENT OF COUNTRY

The Shire of Three Springs would like to acknowledge the traditional custodians of this region, the Yamatji people, and to pay respects to their elders past, present and emerging.

SHIRE PRESIDENT'S MESSAGE

Welcome to the Shire of Three Springs, the heart of the North Midlands.

As a progressive and pro-business local government located in the Mid West region of Western Australia, Council believe that the Shire offers great opportunities to those families, businesses and investors who are looking for a relaxed country lifestyle. Along with great transport links, clean energy supply and reasonable land costs, there is a growing tourism industry.

Shire is investing in public infrastructure to underpin future commercial development. Council welcomes private investment, and the Shire will work closely with investors to explore potential projects and strategic partnerships. The Shire of Three Springs is committed to quality outcomes for our community.

I invite you to contact the Shire to discuss investment opportunities, and look forward to meeting with you.

Cr Chris Lane
Shire President

ABOUT THREE SPRINGS

LOCATION

Located 313km north of Perth in Western Australia's Midwest region, in the North Midlands district, the town of Three Springs is the centre of the Shire of Three Springs, and the heart of Western Australia's Wildflower Country. Access to the town is via the Midlands Road, located between Brand Hwy to the west, and Great Northern Hwy to the east.

The Shire of Three Springs is located within easy distance of major regional centres, including the City of Geraldton (157km northwest), Dongara (106km northwest), Jurien Bay (145km southwest) and Moora (140km south).

Western Australia is the largest exporter of goods and services in the country, valued at \$139.8 billion, 34.7% of Australia's \$403.2 billion total export value.

Western Australia is in the same time zone as many of Australia's major trading partners, and is in close proximity to the rapidly growing economies of Asia.



1: Three Springs from the air. Source: SoTS

DEMOGRAPHICS

Who Lives in the Shire of Three Springs?

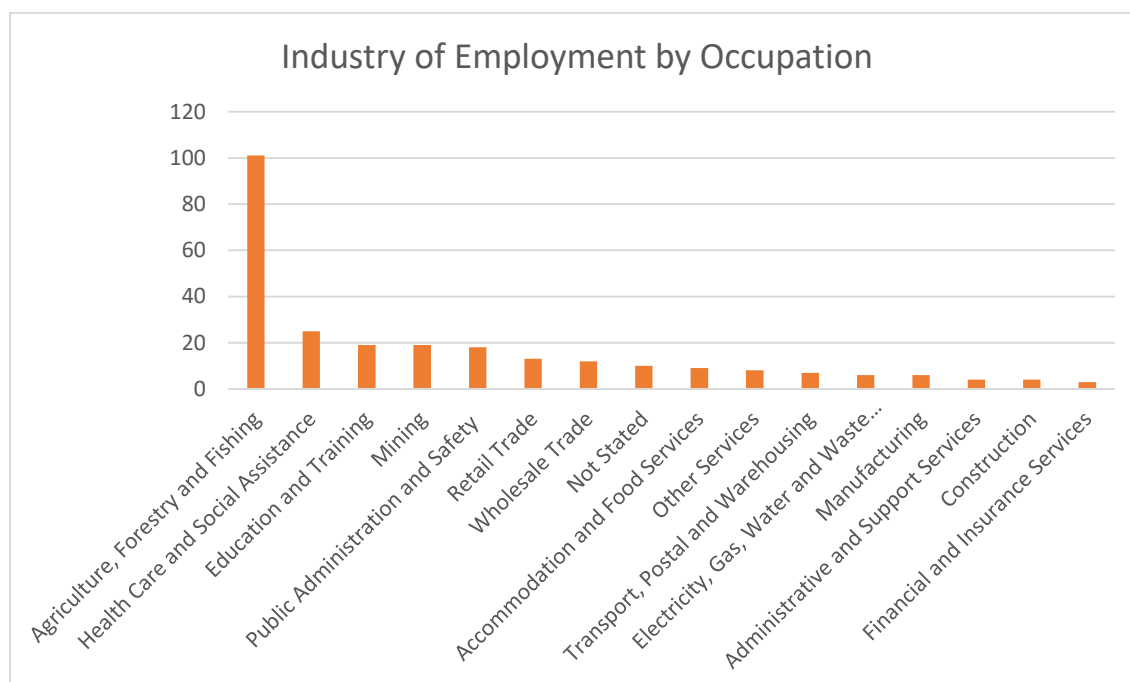
	Shire of Three Springs	Western Australia
Population	594	2,558,951
Average Household Income	\$73,112	\$98,222
Age 35-54	23%	27%
Age 20-34	17%	22%
Renters	37%	29%
Lone Person Households	2%	24%
Couple Family with No Children	23%	39%
Families with Young Children	35%	19%
Labour Force Participation	95%	68%

2: Who lives in Three Springs. Data Source: ABS Census 2016

Three Springs is a small regional community that enjoys a relaxed country lifestyle. As a result, there is a high concentration of families with young children when compared to the state average. Underscoring its reputation as a family friendly town, Three Springs features quality recreational facilities, abundant open space, health facilities and a school.

With 37% of residents renting their dwellings (compared to 29% across the state), there is the opportunity for investors to benefit from the high incidence of rental tenure. The majority of Three Springs workers live and work in the area, with a high percentage working in the agricultural support sector.

ECONOMY



3: Industry of Employment by Occupation. Data Source: ABS Census 2016

Initially the town was founded around the agricultural sector, and this remains a major industry within the Shire. However, the mining sector contributes to the economy, with the largest talc mine in the southern hemisphere located just to the east of town. Recent natural gas discoveries in the west of the Shire have seen Strike Energy and Beach Energy investing in the area.

As the major health services for the district are located in Three Springs (North Midland Health Service, Doctor, Dentist and Pharmacist), health care provides a major source of employment. Another source of employment are the WA State Government agencies including Department of Education, WA Police, WaterCorp and Western Power.

KEY INDUSTRIES

AGRICULTURE

Data from the Australian Agricultural Census 2015-2016 shows that Western Australia produces over 40% of Australia's wheat crop, valued at over \$2.4 billion. The Shire of Three Springs is located in the Morawa region, which is ranked 2 in the state, with a gross value of \$273 million, despite only being ranked 5 in the total area (ha) under crop. There is approx. 1.1 million ha used for agricultural production in the region, which equates to only 0.321% of all agricultural land in Australia. There are approx. 266 agricultural businesses in the region.

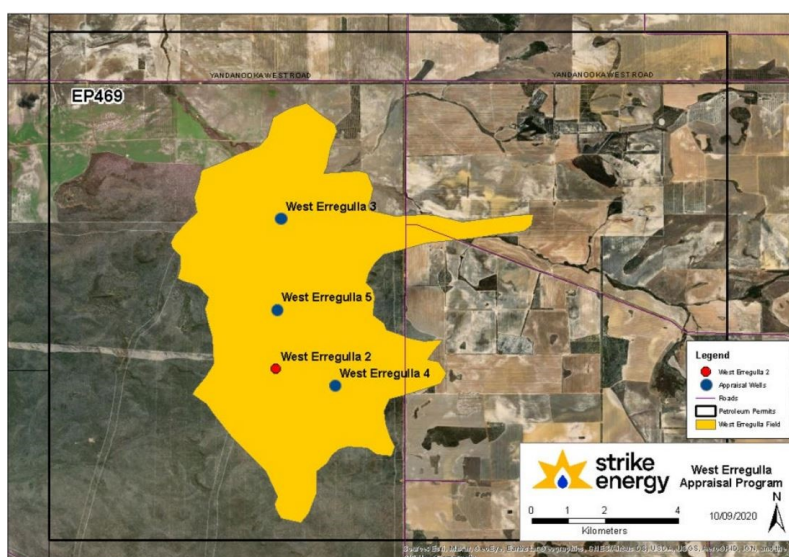
Cooperative Bulk Handling (CBH) and ARC Infrastructure are the grain handlers, with primary producers carting grain to handling facilities by road, which is then moved by rail to the port of Geraldton and the overseas markets.

Whilst broadacre cropping (wheat, barley, and canola) is the main agricultural business, the production of beef cattle, wool and lambs, as well as pork can be found in the region.

Further development of Lovelock's Soak could yield viable water for the development of horticultural businesses producing crops on a commercial basis. Good freight routes to Geraldton and Perth would allow for easy access to market.

RESOURCES AND ENERGY

Western Australia continues to lead the way as Australia's foremost resource investment destination. According to the Office of the Chief Economist (December 2018), committed mining, oil and gas and infrastructure projects in WA have a combined project value of \$18.6 billion, representing 67% of the total value of committed projects across Australia (\$27.9 billion). In addition to committed projects there is a further \$82.9 billion in the feasible and publically announced stages within WA.



4: West Erregulla Gas Field. Source: Strike Energy

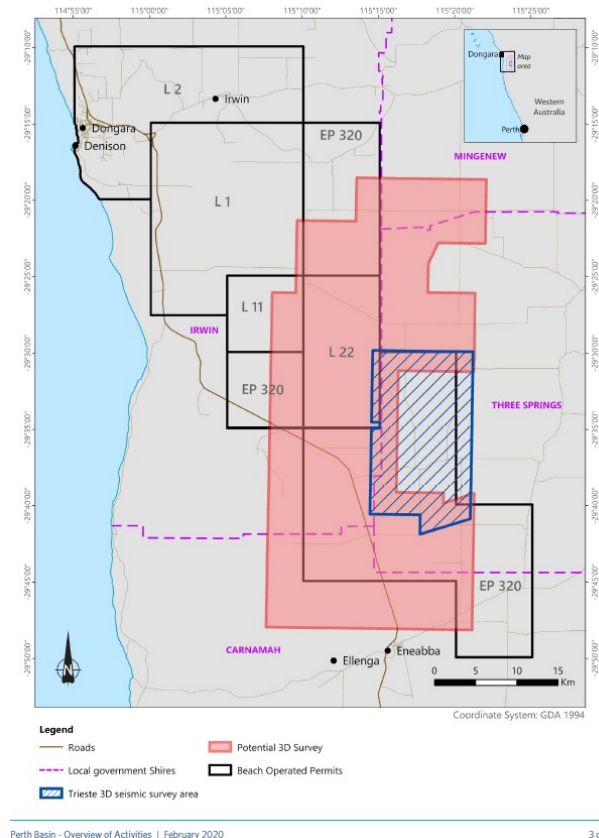
Located 10km to the east of the Three Springs townsite, Imerys Talc mine has been in operation since the 1940s. The open-cut mine produces over 240,000 tonne of talc a year, which is used in a variety of industries, including agriculture, ceramics, paints and coatings, personal care, as well as paper and board. The talc is transported by road to the port of Geraldton, where it is shipped around the world. Imerys is the world's leading supplier of mineral-based solutions for industry.

Gas discoveries in the west of the Shire (West Erregulla Gas Field, located in the Perth Basin) has seen significant investment by Strike Energy in the development of 4 wells.

Beach Energy is planning to undertake seismic surveys in the north Perth Basin, in the northwest of the Shire. The aim of these surveys is to identify natural gas reserves within their existing exploration permits and production licences. Beach has commenced the acquisition of the Trieste 3D seismic survey. The survey will help map geological formations and assist in the search for natural gas reserves in the Perth Basin. The survey area and associated seismic lines are located on unallocated crown land and private property.

Two solar farms have received permission for construction, with one being located in the north east of the Shire, and the other beside the Western Power Substation on the east side of the town.

Trieste 3D seismic survey area and potential future seismic survey activity



5: Trieste Seismic Survey Area. Source: Beach Energy

TOURISM

Located in the heart of the North Midlands district of Western Australia's Midwest and on the northern edge of the Yarra Yarra Lakes, Three Springs is known for its wildflowers and clear night skies, pink lakes and off road racing, as well as its laid back country lifestyle.

Tourism is a growing industry within the Shire, offering investors opportunities to develop tourism-based businesses.

While most interstate and intrastate visitors are self-driven, international travellers come through on bus trips. The intrastate visitor numbers are steadily increasing, driven by State Government tourism campaigns such as 'Wander Out Yonder' and 'Holiday in Your Own Backyard'.

ASTROTOURISM



6: Dark skies. Source: Astrotourism WA

The Shire of Three Springs is one of the original 7 members of Astrotourism WA, promoting the dark night skies and lack of light pollution. Each year, a night of stargazing is held at the dedicated Astrotourism site at the Three Springs Golf Club. Events are held at different times of the year, to garner as much variety in the sky as possible.

“Western Australia’s night sky is an asset worth protecting. Communities around WA are working to keep the night sky as dark as possible by reducing light pollution. While we’re protecting our night sky, we’re inviting visitors from around the world to share its beauty. At the same time, we’re growing our understanding of how stargazing brings people together.” - Carol Redford, Astrotourism WA.

WILDFLOWERS, ART AND PHOTOGRAPHY

Located in the heart of WA’s Wildflower Country, Three Springs offers a wide variety of wildflowers, from the iconic carpets of everlastings to the very rare Wreath Flowers (*Leschenaultia Maranatha*) and Rose Mallee (*Eucalyptus Rhodantha*). The flowering season begins in mid-June, and continues through to the end of September.

The last weekend in August (peak wildflower season) sees a four day Wildflower Show and Art Exhibition held in Three Springs, with visitors attending from around the world. Over 150 species of local flowers can be seen, along with a diorama of local flora. This is one of the few Wildflower Shows left in the state, which has grown to include art and photography competitions and exhibitions. Artists

OFF-ROAD RACING



7: Three Springs 360. Source: WAORRA

Each September long weekend, the Western Australia Off Road Racing Association (WAORRA) come to town to host one of the best off road races in Australia - the Three Springs 360. The race consists of two days racing over a 60km circuit racing over some very rough terrain. This is one of the few races where there is great spectator viewing points. On average 50 teams enter the race, coming from all over Australia for the event.

The weekend is one of the busiest times of the year for the town, marking the end of wildflower season and the beginning of harvest. Each year the race grows in popularity, generating a significant economic income for local businesses.



8: 2018 Diorama. Source: Wildflower Show

and photographers, both local and from further afield enter the competitions, as well as selling their work.

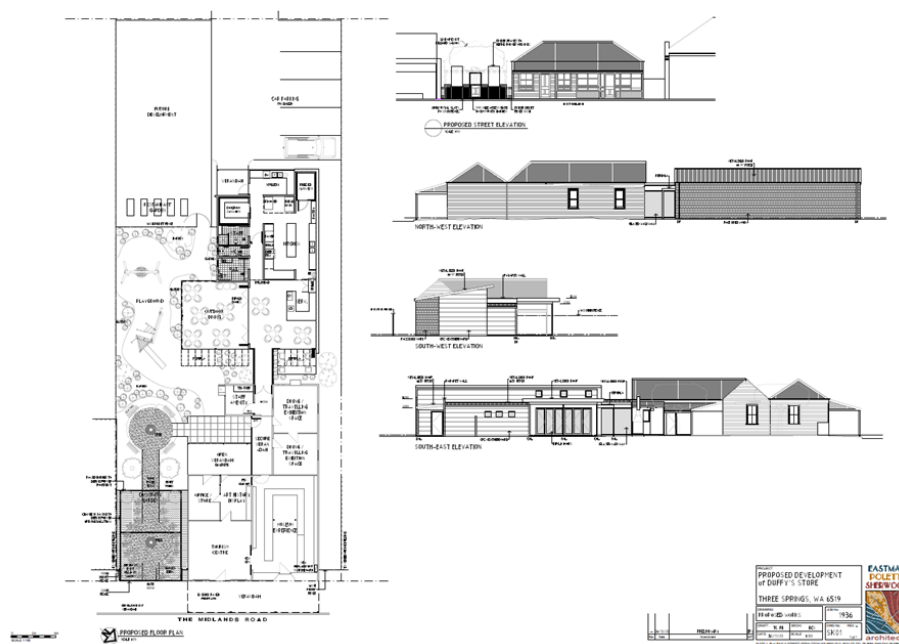
Local hospitality businesses benefit from the tourist influx, along with retail businesses. A limited range of accommodation is available, offering investors the opportunity to create a range of options, such as bed and breakfast, self-catering, farm stays or glamping.

FUTURE TOURISM PROJECTS

The Shire of Three is currently developing three tourism projects, based on existing infrastructure located within the town. This investment would see visitors offered experiences that they would not receive anywhere else within Western Australia.

Duffy's Store

Duffy's Store is a State Heritage listed building, and is the only remaining example of a weatherboard store and residence within Western Australia. Concept plans developed would see the restoration of the building, with the store becoming a museum area, the storage rooms the Tourist Centre and the residence exhibition rooms. Located behind the existing building would be a commercial food business, including dining and al fresco areas.



9: Duffy's Store Concept Design. Source: SoTS

CBH Silo Projection Project

Cooperative Bulk Handling (CBH) has given provisional support for the Shire of Three Springs to project images, shows and events onto the Silos. Located in the centre of town, the Silos will feature projection most nights. Businesses and organisations could advertise or sponsor sessions. It is anticipated that other tourism events could stream their footage in return for the promotion of Three Springs events.

Adventure tourism could be developed utilising the Silos, which are not in use. This could be the creation of an internal rock climbing wall inside one of the silos and abseiling down the outside. This type of activity is not available at any other silo within Australia.

Glyde St Mining Camp Redevelopment Project

Whilst the Shire has a free Eco Short Stay Caravan Park within the town, the existence of a mining camp site on the northern side of town gives the opportunity to develop a caravan park / retirement park. Located across from the Sporting Club and easy walking distance to the commercial centre of town, this redevelopment has the potential to create long term accommodation for travellers and / or retirees.

The site has over \$1 million of development carried out, with over 30 bays already connected to utilities including water and deep sewerage.

Walk / Drive Trails

As a member of Wildflower Country Inc, the Shire of Three Springs is currently investing in the development of a regional Trails Master Plan. When completed, this document will allow the Shire to develop a combination of walk / drive trails around the Shire.

These trails will cover topics such as:

- Expansion of existing town Heritage Trail to incorporate Dominican Order heritage buildings
- Bird life on Yarra Yarra Lakes
- Indigenous heritage
- Wildflowers / Nature
- Astrotourism

WHY INVEST IN THE SHIRE OF THREE SPRINGS

LIFESTYLE

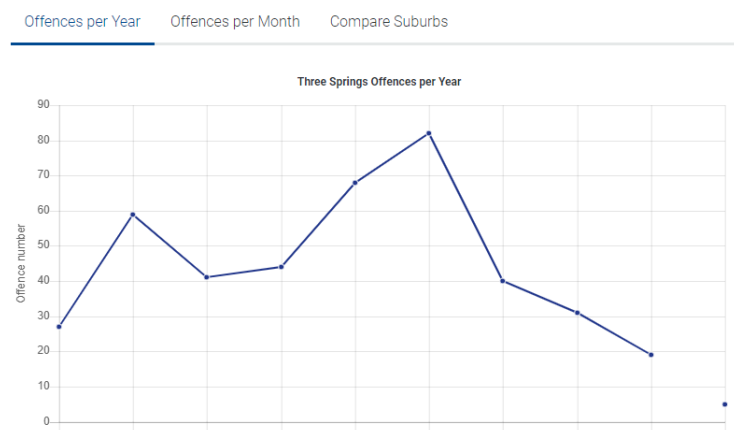
Young families (above average proportion) are choosing Three Springs relaxed country lifestyle, with little crime. Quality amenities in the areas of health, education and recreation, along with a central location makes Three Springs a great place to live, work and play.

The Shire invested over \$100,000 into a CCTV network, which focuses on Shire owned community assets. This network, coupled with proactive policing, has assisted in the reduction of crime. Current crime statistics indicate a fall in offences of over 75% in 3 years. Only 19 offences occurred in the 2019/2020 period, with no drug offences in that period. The major Police Station for the North Midlands is located in Three Springs.

Health Care, Community Services and Government Services

The health precinct in Three Springs consists of the North Midlands Health Service, including hospital and emergency services, a Medical Centre which also services the nearby Shires of Carnamah and Coorow, and Three Springs Dental Clinic. There is also a pharmacist located in the town. Visiting health professionals come from Geraldton on a regular basis.

The Western Power Substation is located on the east side of town, ensuring a clean power supply to the town. This is of particular



10: Three Springs Crime Statistics. Source: WAPOL

benefit to those businesses who rely on a steady power supply for business operations. Water Corporation has a depot located in Three Springs, covering the North Midlands district.

Education

There are two educational facilities in Three Springs, the Three Springs Early Childhood Learning Centre and the Three Springs Primary School. High school students are serviced by Carnamah and Morawa.

Three Springs Early Childhood Learning Centre is a \$1.2 million facility that opened in 2020. The building is home to Three Springs Day Care Inc, which provides 19 places, including after school care. Three Springs Primary School is an Independent Primary School, catering from Kindergarten to Yr 6, with approximately 65 students enrolled.

Yrs 7 - 12 have the option of attending either Morawa or Carnamah District High Schools, with a bus service provided to both schools. Morawa also has a campus for the Western Australian College of Agriculture, an agricultural co-educational college for students in Yrs 10 - 12.

Recreation

The Shire of Three Springs provides the community with quality recreational venues including an Aquatic Centre, hockey and oval, netball, squash and tennis courts, as well as lawn bowls. Located outside of town is the 18 hole Three Springs Golf Club, Sports Clay Pigeon and Rifle Ranges.

A BMX track is currently under construction at Dominican Park, along with dual use exercise / cycle paths and a natural playground for children.

BUSINESS OPPORTUNITIES

In late 2019, an Economic Forum was facilitated by the Shire. Local business owners and primary producers took part in the Forum, and identified the service gaps within the Shire.

Retail

- Bakery
- Café / Coffee Shops
- Hairdresser
- Tyre Service

Trades

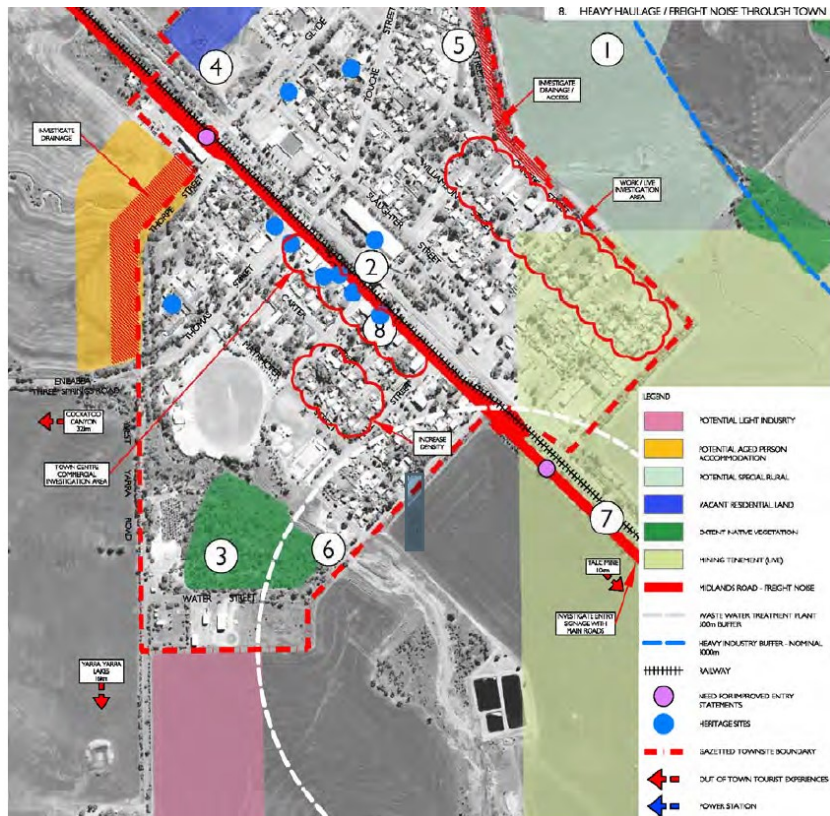
- Auto Electrician
- Auto Mechanic
- Builder
- Cabinet Maker / Carpenter
- Electrician
- Panel Beater
- Plumber

Tourism Opportunities

- B & B Accommodation
- Bus Tours
- Hospitality
- Up market Accommodation

LAND DEVELOPMENT

Currently the Shire is updating its Local Planning Strategy. As part of the Town Planning there will be a rezoning of land, enabling the release of more land for light industrial use, along with 'Live / Work' blocks. Planning is underway to further expand the 'Special Rural' zoned land to the north of the existing town site. Currently there are 8 lots that allow Rural Residential, however expansion would generate between 9 and 37 additional Rural Residential lots. The option to formally rezone the land to 'Special Rural Residential / Horticultural' is under investigation.



11: Land Development in Three Springs. Source: SoTS

Data from the Landgate Three Springs 'Suburb Sales Report', 22 September 2020, over the past 5 years 39 properties have sold, along with 5 residential lots. The average sales price was just over \$100,000.

Residential land is available in the Gooch St subdivision, located on the north eastern side of the existing town site, with approx. 12 lots available. There are limited vacant blocks available within the town site.

RENEWABLE ENERGY

The Shire of Three Springs has been identified as one of the best solar regions in Western Australia. The location of the Western Power Substation on the east side of town provides access to the energy grid. Two solar farms have been approved by the Shire, with one located in the north east of the Shire near the boundary with the Shire of Perenjori, the other beside the Western Power Substation.

RESOURCES

The State Planning Strategy 2050 believes that the Midwest region has more than \$8 billion of prospective resource projects, and opportunities exist in mining support services, civil engineering and construction, along with energy generation.

The discovery of natural gas within the West Erregulla Gas Field has seen two major energy and exploration companies invest within the Shire. Further exploration by other companies is currently underway, not just for natural gas but also hydrogen gas.

Copper has been mined in the north of the Shire around the Arrino district, and talc is mined to the east of the town site.



132 Railway Road
PO Box 117
THREE SPRINGS WA 6519

(08) 9954 1001

general@threesprings.wa.gov.au
www.threesprings.wa.gov.au

Office Hours
8.00am - 4.00pm
Monday - Friday

Executive Secretary

From: Phillip Richards <Phillip.Richards@waec.wa.gov.au>
Sent: Monday, 4 January 2021 12:23 PM
To: Executive Secretary
Cc: Rajinder Sunner; Kay Heron
Subject: ICR2113952 - RE: Local Government Ordinary Elections 2021

Hi Tricia

Thanks for the correction in the number of vacancies.

The reduction in the number of vacancies does not affect the cost estimate as all the vacancies are for the district rather than separate wards.

Regards

Phil Richards
 Manager, Election Events
WESTERN AUSTRALIAN Electoral Commission
 Phone: (08) 9214 0443



Make your
vote count.

From: Executive Secretary <es@threesprings.wa.gov.au>
Sent: Monday, 4 January 2021 12:01 PM
To: Phillip Richards <Phillip.Richards@waec.wa.gov.au>
Cc: Rajinder Sunner <dceo@threesprings.wa.gov.au>
Subject: Local Government Ordinary Elections 2021

[External Email] This email was sent from outside the organisation. Be cautious, particularly with links and attachments.
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Good morning Phil,

Thank you for your letter of 16 December 2020 (copy attached).

In your letter you state that the Shire of Three Springs has 4 vacancies, this is incorrect as we only have 3 vacancies.

Could you kindly confirm if having 3 instead of 4 vacancies will change the estimated cost?

Thank you.

Kind regards

Tricia McKeon

Tricia McKeon

Executive Secretary

Shire of Three Springs

Phone: 9954 1001

Fax: 9954 1183

es@threesprings.wa.gov.au

www.threesprings.wa.gov.au

<https://www.facebook.com/ShireofThreeSprings/>

A message from the Shire President

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WESTERN AUSTRALIAN
Electoral Commission

LGE 028

Mr Kleith Woodward
Chief Executive Officer
Shire of Three Springs
132 Railway Road
THREE SPRINGS WA 6519

SHIRE OF THREE SPRINGS	
FILE:...	ADMO166
23 DEC 2020	
CEO <input type="checkbox"/>	ADMIN <input type="checkbox"/>
DCEO <input type="checkbox"/>	W/S <input type="checkbox"/>
EHO <input type="checkbox"/>	MECH <input type="checkbox"/>
ACTION:.....	

Dear Mr Woodward

Local Government Ordinary Election: 2021

The next local government ordinary elections are being held on 16 October 2021. While this is still some distance in the future, I have enclosed an estimate for your next ordinary election to assist in your 2021/2022 budget preparations.

The estimated cost for the 2021 election if conducted as a postal ballot is \$11,500 inc GST, which has been based on the following assumptions:

- 330 electors
- response rate of approximately 60%
- 4 vacancies
- count to be conducted at the offices of the Shire of Three Springs
- appointment of a local Returning Officer
- regular Australia Post delivery service to apply for the lodgement of the election packages.

An additional amount of \$66 will be incurred if your Council decides to opt for the Australia Post Priority Service for the lodgement of election packages.

Costs not incorporated in this estimate include:

- any legal expenses other than those that are determined to be borne by the Western Australian Electoral Commission in a Court of Disputed Returns
- one local government staff member to work in the polling place on election day
- any additional postage rate increase by Australia Post
- any unanticipated costs arising from public health requirements for the COVID-19 pandemic.

The Commission is required by the *Local Government Act* to conduct local government elections on a full cost recovery basis and you should note that this is an estimate only and may vary depending on a range of factors including the cost of materials or number of replies received. The basis for charges is all materials at cost and a margin on staff time only. Should a significant change in this figure become evident prior to or during the election you will be advised as early as possible.

The current procedure required by the Act is that my written agreement has to be obtained before the vote by Council is taken. To facilitate the process, you can take this letter as my agreement to be responsible for the conduct of the ordinary elections in 2021 for the Shire of Three Springs in accordance with section 4.20(4) of the *Local Government Act 1995*, together with any other elections or polls that may also be required. My agreement is subject to the proviso that the Shire of Three Springs also wishes to have the election undertaken by the Western Australian Electoral Commission as a postal election.

In order to achieve this, your council would need to pass the following two motions by absolute majority:

- Declare, in accordance with section 4.20(4) of the *Local Government Act 1995*, the Electoral Commissioner to be responsible for the conduct of the 2021 ordinary elections together with any other elections or polls which may be required
- Decide, in accordance with section 4.61(2) of the *Local Government Act 1995* that the method of conducting the election will be as a postal election.

I look forward to conducting this election for the Shire of Three Springs in anticipation of an affirmative vote by Council. If you have any further queries please contact Phil Richards Manager, Election Events on 9214 0400.

Yours sincerely



Robert Kennedy
ELECTORAL COMMISSIONER

16 December 2020



10.6 a

8 February 2021

Mr Keith Woodward
CEO, Shire of Three Springs
152 Railway Road
THREE SPRINGS WA 6519

By email: admin@threesprings.wa.gov.au

Dear Mr Woodward,

SpringSolar Pty Ltd - Proposed solar farm, tourist and temporary worker's accommodation - Application to extend development approval

I refer to recent correspondence between the Shire, the Department of Planning Lands and Heritage (DPLH) and us in relation to this matter and thank you for the information provided. I confirm that we act for the proponent (SpringSolar Pty Ltd) of the above proposal.

Following the Shire Council's support for the proposal, approval to commence development was unanimously granted by the Mid-West Joint Development Assessment Panel (JDAP) on 14 December 2017 (DA). Condition 1 of the DA provided that the approval was valid for a period of two years from the date of approval and if the development was not substantially commenced within that period, the approval would lapse.

While most components of the project were ready for commencement, including finance and land access, substantial commencement was not completed within the approved period. This was essentially due to the effect on project timelines of Western Power's priority access policies and regulatory reforms related to grid access for renewable energy. The proponent has been assessing and exploring means to overcome these issues, as well as lining up the remaining key aspects of the project. The impact of Covid 19 restrictions and governmental priorities during 2020 has also made this more difficult to progress. However, the proposal remains largely current and proponent remains keen to pursue the opportunity of a solar farm on the subject land.

As the period for substantial commencement expired in December 2019, the DA just missed out on gaining the benefit of the universal two-year extension to approval periods declared in 2020 under the State of Emergency exemptions from planning requirements.

By this letter, we make an application on our client's behalf under Regulation 17A of the *Planning and Development (Development Assessment Panel) Regulations 2011 (DAP Regulations)* and Clause 77 of the Deemed Provisions in the *Planning and Development (Local Planning Schemes) Regulations 2015 (Deemed Provisions)*.

Regulation 17 of the DAP Regulations allows the Shire to determine an application for an amendment to an approval or an extension of a substantial commencement period, notwithstanding that the original application was determined by the JDAP. Both the DAP Regulations and Clause 77(2)(b) of the Deemed Provisions allows for an application for amendment or extension to be made after the original period of validity has expired. Clause 77(2)(b) provides that the Shire is to deal with such an application as if it were a new application for development under Part 8 of the Deemed Provisions. However, Clause 77(3) states that the Shire may waive the requirements of Part 8 relating to new applications if the application relates to a minor amendment.

This application is for an amendment to Condition 1 of the DA in the form of an extension of the period in which the proposed development must be substantially commenced. In light of the current economic climate and the complexity of the project, we seek an extension for a further five (5) years from the original expiry. This would require the development to be substantially commenced by 14 December 14 2024.

Further in support of the application,

- (a) there have been no substantial relevant changes to the planning framework since the development approval to which the extension application relates was granted;
- (b) there is no apparent reason why the approved development would not receive approval it were lodged as a new application today;
- (c) the applicant has continued its efforts to negotiate with approval authorities, legal advisors and financiers with a view to implementing the proposal;
- (d) no material change has occurred to either the subject site or surrounding locality since the development approval was granted.

The current application constitutes a minor amendment as it does not alter any planning aspects, components or impacts of the development or the conditions imposed. We have reviewed the conditions and consider that none of these would remain valid and be unaffected by the proposed extension.

Significant work and funds were invested in preparing a comprehensive development application, together with community consultation held in the town. Accordingly, our client requests that the Shire waive the general requirements in Part 8 of the Deemed Provisions that would apply if this were a fresh application for development or an application for a significant amendment.

In light of the above points and the application being for a minor amendment, we request that this application be determined under delegated authority. If the Shire considers that it should be determined by Council, we request that it be considered at the Council meeting on 24 February 2021, or failing that, on 24 March 2021.

The landowners have advised the proponent that they consent to the application for extension. However, they are currently away on holidays. They have agreed to sign a letter in support of the application for extension and provide it to the Shire, however that letter will follow this one. As it is only necessary that the landowner's consent be provided prior to any determination of the application, we are confident that you will receive the signed consent well before a determination.

For ease of reference, we attach a page setting out the relevant regulations and clauses relating to this application.

Please do not hesitate to contact me should you have any queries or wish to discuss the above.

Yours sincerely,

MLogie

Merinda Logie
Principal
Logie Legal

Attachment

Regulation 17A of the *Planning and Development (Development Assessment Panel) Regulations 2011*

17A. Amendment or cancellation of development approval by responsible authority

- (1) An owner of land in respect of which a development approval has been granted by a DAP pursuant to a DAP application may apply, under the relevant planning instrument, for the responsible authority under that instrument to amend or cancel the development approval (an application).
- (2) For the purposes of subregulation (1), the provisions of the Act, the Planning and Development (Local Planning Schemes) Regulations 2015, the Planning and Development Regulations 2009 and the relevant planning instrument apply to the making and determination of, and the review of a decision on, an application as if the development approval —
 - (a) had not been granted pursuant to a DAP application; and
 - (b) had been granted by the responsible authority.
- (3) As soon as practicable after an application is determined, the responsible authority must give the administrative officer of the DAP that granted the development approval written notification of the determination which must include the following —
 - (a) the date of the determination;
 - (b) the determination;
 - (c) the terms of any condition to which the approval of the application is subject;
 - (d) reasons for any refusal of the application.

Clause 77 of the Deemed Provisions in Schedule 2 of the *Planning and Development (Local Planning Schemes) Regulations 2015 (Deemed Provisions)*

77. Amending or cancelling development approval

- (1) An owner of land in respect of which development approval has been granted by the local government may make an application to the local government requesting the local government to do any or all of the following —
 - (a) to amend the approval so as to extend the period within which any development approved must be substantially commenced;
 - (b) to amend or delete any condition to which the approval is subject;
 - (c) to amend an aspect of the development approved which, if amended, would not substantially change the development approved;
 - (d) to cancel the approval.
- (2) An application under subclause (1) —
 - (a) is to be made in accordance with the requirements in Part 8 and dealt with under this Part as if it were an application for development approval; and
 - (b) may be made during or after the period within which the development approved must be substantially commenced.
- (3) Despite subclause (2), the local government may waive or vary a requirement in Part 8 or this Part in respect of an application if the local government is satisfied that the application relates to a minor amendment to the development approval.
- (4) The local government may determine an application made under subclause (1) by —
 - (a) approving the application without conditions; or
 - (b) approving the application with conditions; or
 - (c) refusing the application.

6 February 2021

Mr Keith Woodward
CEO
Shire of Three Springs
152 Railway Road
THREE SPRINGS WA 6519

By email: admin@threesprings.wa.gov.au

Dear Mr Woodward,

SpringSolar Pty Ltd - Proposed solar farm - Landowners' consent


Bestry Farms Pty Ltd is the owner of Lot M1366 Wilson Road, Womarden, which is the subject site for the proposed SpringSolar Solar Farm.

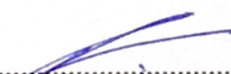
We understand that SpringSolar Pty Ltd is submitting an application to the Shire to extend the expiry period of the Development Application for the proposal.

We hereby give our consent, as the landowner, to the application for extension of the Development Approval for the SpringSolar Solar Farm for a further 5 year to allow the project to be implemented.

Yours sincerely,

Bestry Farms Pty Ltd (ACN 074 406 214) of Post Office Box 57 Perenjori WA 6620


.....
Signed for and on behalf of Besty Farms


.....
Name



9.2.2 SOLAR FARM DEVELOPMENT APPLICATIONS

Agenda Reference: CEO 10/17-02
Location/Address: Lots M761, M762, M763 and M764 and Lot 50 Three Springs;
 and LotM1366 Wilson Road Three Springs
Name of Applicant: Shire of Three Springs
File Reference: A219 and A546
Disclosure of Interest: Nil
Date: 13th October 2017
Author: Sylvia Yandle, CEO

Signature of Author: _____

SUMMARY

For Council to consider Development Applications for two Renewable Energy Facilities (Solar Farms) and grant delegation to Chief Executive Officer to sign off on Responsible Authority Report (RAR) to be submitted to Development Assessment Panel.

ATTACHMENTS – due to size of documents, view through website via this link:-

- <http://threesprings.wa.gov.au/index.php/our-services/health-building-and-town-planning>
- Email from Rowe Group
- Letters from Development Assessment Panel

BACKGROUND

Council has received two Development Applications which are to be determined by a Development Assessment Panel, the applications received are as follows:-

1. Three Springs Solar Pty Ltd on Lots M761, M762, M763 and M764 and Lot 50 Three Springs/Perenjori Road, Three Springs;
2. SpringsSolar Pty Ltd on LotM1366 Wilson Road Three Springs

Both applications when submitted required further information and a “Stop the Clock” form was submitted which allowed for an extension of time for the Responsible Authority Report to be prepared. Due to the extremity of the applications, Council engaged Rowe Group to undertake the necessary work to the point of determination of the Development Application by the Midwest/Wheatbelt (Central) Joint Development Assessment Panel, including attendance at meetings with the Shire (if required), provision of additional information in response to any issues that might arise during the assessment / advertising process, and generally monitoring the DA to point of determination by the JDAP.

COMMENT

The proposals support the Governments Renewable Energy Targets to achieve large-scale generation of 33,000 GWh by 2020. The infrastructure will incorporate state of the art components built in accordance with best practice standards. The solar farms will be able to operate in harmony within the existing environment without impact on the farming or living areas in the vicinity.

Renewable energy facility is listed in Local Planning Scheme No.2 as follows:-

- **renewable energy facility** means premises used to generate energy from a renewable energy source and includes any building or other structure used in, or in connection with, the generation of energy by a renewable resource. It does not include solar panels or a wind turbine located on a lot with a single house where the energy produced only supplies that house or private rural use or anemometers.

Zoning table of the LPS No.2 only permits the Renewable Energy Facility use as an 'A' use which means that the use is not permitted unless the local government has exercised its discretion by granting development approval after giving notice in accordance with clause 64 of the deemed provisions (advertising).

The projects have been advertised in Geraldton Guardian, Yakabout, on website and Council notice board inviting comments and responses within the advertising period. Letters have also been sent to various departments and adjoining landowners of each development in accordance with regulations.

The Responsible Authority Reports are in their final stages with Three Springs Solar Pty Ltd report due by 14th November and SolarSprings Pty Ltd due 5th December. As the first RAR is due prior to November council meeting, delegation approval for Chief Executive Officer to sign off on the report is requested, this will allow Rowe Group to meet the timeframes as per DAP's correspondence.

CONSULTATION

CEO, Planwest Consultant, Rowe Group Planner and Department of Planning Officers

STATUTORY ENVIRONMENT

The Shire of Three Springs Town Planning Scheme No.2 does recognise Renewable Energy Facility permitted in the Rural Zone with an "A" code.

"A" means that the use is not permitted unless the local government has exercised its discretion by granting development approval after giving notice in accordance with clause 64 of the deemed provisions;

Part 11A — Development Assessment Panels and development control

Division 1 — Functions of DAPs

171A. Prescribed development applications, DAP to determine and regulations for

(1) In this section —

planning instrument means —

- (a) a planning scheme; or
- (b) an interim development order;

POLICY IMPLICATIONS

9000 Town Planning

Scheme provisions: Clause 3.2, Zoning and Development Table, and Clause 7.6.

FINANCIAL IMPLICATIONS

Planning fees are applicable for these applications – Shire Fee \$34,196 for each application and DAP fees of \$6,754 and \$8,511 remitted to DAP. Consultant expenditure approximately \$14,000 for each submission.

STRATEGIC IMPLICATIONS

Strategic Community Plan – Economic

1.3.4 Support the provision of power, water and gas services to the region.

VOTING REQUIREMENT

Simple Majority

140284 COUNCIL RESOLUTION - ITEM 9.2.2

MOVED: Cr Connaughton

SECONDED: Cr Hebiton

That Council:-

- 1. Accept the applications for the development of a Solar Energy Facility on behalf of Three Springs Solar Pty Ltd on Lots M761, M762, M763, M764 and Lot 50 Three Springs/Perenjori Road, Three Springs and on behalf of SpringsSolar Pty Ltd on LotM1366 Wilson Road, Three Springs;**
- 2. Endorse the engagement of Rowe Group for processing of development application including preparation of Responsible Authority Report;**
- 3. Endorse the advertisements in the Geraldton Guardian, Yakabout and on Council website “Invitation to Comment” on the Development Applications to be determined by a Development assessment Panel.**
- 4. Approve delegation for Chief Executive Officer to sign off on Responsible Authority Reports for Three Springs Solar Pty Ltd (A219) and SolarSprings Pty Ltd Development Applications (A102).**

CARRIED

Voted: 6/0

9.2.2.a Solar Farm DAP

From: Nathan Stewart
Sent: Friday, 29 September 2017 10.07AM
To: 'Sylvia Yandle'
Cc: Jeremy Hofland
Subject: Solar Farms JDAP Applications (JobRef: 8664 and 8721)

Hi Sylvia,

As you advised earlier given the size and scale of the proposed Solar Farm Developments the RARs will need to be presented to Council prior to being sent to JDAP. Council Meetings are scheduled for 18 October and 15 November.

The RAR for the Solar Farm Development Application submitted by Planwest (WA) Pty Ltd is due by 12pm Tuesday 14 November 2017. This application is being advertised publically until 13 October and referred to Department of Biodiversity, Conservation and Attractions, Department of Water and Environmental Regulation, Department of Planning, Lands and Heritage and Department of Fire and Emergency Services with comments required by 8 November 2017. Given these timeframes we would need to present this RAR to the 18 October 2017 Council Meeting – this would be difficult to achieve. The alternative is to hold a Special Council Meeting.

The due date for the RAR for the Solar Farm Development Application submitted by Merinda Logie Legal Consulting Services will be confirmed in the coming days.

In order to meet the timeframes set by JDAP it would be preferable for a motion be put to the October Council Meeting which gives delegation to the CEO to sign off on the RARs. This would prevent the RARs having to be presented to Council and possible allow us to meet the above timeframes.

Alternatively we could request the Applicant grant an extension to the RAR due date to allow the Applications to be presented to a Special Council Meeting. We would suggest to allow approximately 2 weeks for us to finalise our RAR after receiving comments from the relevant Departments (on 8 November 2017). Therefore we suggest that, if we were to request an extension to the RAR due date, the RAR due date be extended to 23 November 2017. Note a Special Council Meeting would need to be scheduled for 22 November 2017.

The preference would be for a motion be put to the October Council Meeting which gives delegation to the CEO to sign off on the RARs as we would then not have to rely on the Applicant agreeing to any extension.

Please advise on your preferred approach once you have had a discussion with the Shire President.

Regards,

Nathan Stewart
 Planner



P: 08 9221 1991
 M: 0447 168 980
 W: rowegroup.com.au

ROWEGROUP Planning Design Delivery

>> [click here for more contact information](#)



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From: Nathan Stewart

Sent: Thursday, 28 September 2017 12:03 PM

To: 'Sylvia Yandle'

Cc: Jeremy Hofland

Subject: Solar Farms JDAP Applications (JobRef: 8664 and 8721)

Hi Sylvia,

I am writing in respect to both of the Development Assessment Panel ('DAP') Applications for Solar Farm developments in the Shire of Three Springs. As you know Rowe Group is engaged to prepare the Responsible Authority Reports ('RAR') for both Applications on behalf of the Shire. The first RAR is required to be submitted to the DAP Secretariat by 12pm Tuesday 14 November 2017. The due date for the second RAR will be confirmed in the coming days, but will likely be late November/early December 2017.

Our question is, does the Shire have delegation to submit the RARs to the DAP Secretariat or do the RARs need to be presented to Council first?

If the RARs need to be presented to Council first than we may need to start thinking about programming this in now to ensure we meet the due dates set by the DAP.

I have reviewed the Shire's Register of Delegations that went to Council in December 2016 (copy attached) but it is unclear as to whether or not delegation exists as Development Applications are not addressed in the document.

Can you please advise.

Regards,

Nathan Stewart

Planner



P: 08 9221 1991

M: 0447 168 980

W: rowegroup.com.au

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Government of Western Australia
Development Assessment Panels

LG Ref: A219
DAP Ref: DAP/17/01181
Enquiries: (08) 6551 9919

Mr Jeremy Hofland
Shire of Three Springs
Level 3, 369 Newcastle Street
Northbridge WA 6003

Dear Mr Hofland

MID-WEST/WHEATBELT JDAP - SHIRE OF THREE SPRINGS - DAP APPLICATION - A219 - RECEIVED

Property Location:	M761, M762, M763 and M764 and Lot 50 Morawa-Three Springs Road, Three Springs
Application Details:	Photovoltaic Solar Farm
Applicant:	Mr Paul Bashall, Three Springs Solar Pty Ltd
Owner:	Mr Paul Bashall, Three Springs Solar Pty Ltd

The Development Assessment Panel (DAP) Secretariat has received a Form 1 application under Regulation 8 of the *Planning and Development (Development Assessment Panels) Regulations 2011* (the Regulations).

In accordance with r.12 of the Regulations, the Shire of Three Springs has until noon on Tuesday, 14 November 2017 to provide the responsible authority report (RAR) and associated attachments to the DAP Secretariat.

If you are unable to meet the RAR timeframe, you are required to liaise with the applicant to obtain their approval and submit an extension of time request using the 'Extension of Time Request' form, which can be obtained from the [DAP website](#)

It is intended that a Mid-West/Wheatbelt JDAP meeting to determine this application be held within 90 days of receipt of the application. The agenda will be published on the DAP website at least seven days prior to the meeting.

Thank you for your payment of \$6,754.00 which has been received by the DAP Secretariat.

For enquiries, please contact DAP Secretariat on 6551 9919 or via email daps@planning.wa.gov.au

Yours sincerely,

DAP Secretariat

7 September 2017

Cc. DAP Members

Mr Paul Bashall
Three Springs Solar Pty Ltd



wa.gov.au

Postal address: Locked Bag 2506 Perth WA Street address: 140 William Street Perth WA 6000
Tel: (08) 6551 9919 Fax: (08) 6551 9961 TTY: 6551 9007 Infoline: 1800 626 477
daps@planning.wa.gov.au www.dplh.wa.gov.au
ABN 68 565 723 484



Government of **Western Australia**
Development Assessment Panels

LG Ref: S102
DAP Ref: DAP/17/01256
Enquiries: (08) 6551 9919

Ms Sylvia Yandle
Shire of Three Springs
PO Box 117
THREE SPRINGS WA 6519

Dear Ms Yandle

MID-WEST/WHEATBELT JDAP - SHIRE OF THREE SPRINGS - DAP APPLICATION - S102 - RECEIVED

Property Location:	Lot M 1366, Wilson Road, Womarden
Application Details:	Solar Farm, Tourist Area and Temporary Workers Accommodation
Applicant:	Ms Merinda Logie, Spring Solar Pty Ltd
Owner:	Mr Michael Bestry, Bestry Farms Pty Ltd

The Development Assessment Panel (DAP) Secretariat has received a Form 1 application under Regulation 8 of the *Planning and Development (Development Assessment Panels) Regulations 2011* (the Regulations).

In accordance with r.12 of the Regulations, the Shire of Three Springs has until noon on Tuesday, 5 December 2017 to provide the responsible authority report (RAR) and associated attachments to the DAP Secretariat.

If you are unable to meet the RAR timeframe, you are required to liaise with the applicant to obtain their approval and submit an extension of time request using the 'Extension of Time Request' form, which can be obtained from the [DAP website](#)

It is intended that a Mid-West/Wheatbelt JDAP meeting to determine this application be held within 90 days of receipt of the application. The agenda will be published on the DAP website at least seven days prior to the meeting.

Thank you for your payment of \$8,511.00 which has been received by the DAP Secretariat.

For enquiries, please contact DAP Secretariat on 6551 9919 or via email daps@planning.wa.gov.au

Yours sincerely,

DAP Secretariat

28 September 2017

Cc. DAP Members

Ms Merinda Logie
Spring Solar Pty Ltd



wa.gov.au

Postal address: Locked Bag 2506 Perth WA Street address: 140 William Street Perth WA 6000
Tel: (08) 6551 9919 Fax: (08) 6551 9961 TTY: 6551 9007 Infoline: 1800 626 477
daps@planning.wa.gov.au www.dph.wa.gov.au
ABN 68 565 723 484

INVITATION TO COMMENT



PLANNING AND DEVELOPMENT ACT 2005 SHIRE OF THREE SPRINGS TOWN PLANNING SCHEME No.2

PROPOSED SOLAR FARM

Notice is hereby given that the Shire of Three Springs has received an application for a Solar Farm to be established on (Lots M761, M762, M763, M764 and Lot 50 Morawa-Three Springs Road, Three Springs.

Information setting out the proposed application is available for viewing at the Shire of Three Springs office 132 Railway Road, Three Springs during normal office hours, or can be viewed on the Shire website www.threesprings.wa.gov.au. Any enquires regarding this proposal should be directed to the Shire of Three Springs office on 9954 1001.

Submissions on the proposal must be made in writing and lodged with the undersigned on or before 4:00pm Friday 13th October 2017.

Sylvia Yandle
Chief Executive Officer

INVITATION TO COMMENT



PLANNING AND DEVELOPMENT ACT 2005 SHIRE OF THREE SPRINGS TOWN PLANNING SCHEME No.2

PROPOSED SOLAR FARM

Notice is hereby given that the Shire of Three Springs has received an application for a Solar Farm to be established on Lot M1366 Wilson Rod, Three Springs.

Information setting out the proposed application is available for viewing at the Shire of Three Springs office 132 Railway Road, Three Springs during normal office hours, or can be viewed on the Shire website www.threesprings.wa.gov.au. Any enquires regarding this proposal should be directed to the Shire of Three Springs office on 9954 1001.

Submissions on the proposal must be made in writing and lodged with the undersigned on or before 4:00pm Friday 20th October 2017.

Sylvia Yandle
Chief Executive Officer



Minutes of the Mid-West Wheatbelt Joint Development Assessment Panel

Meeting Date and Time: 14 December 2017; 9.30am
Meeting Number: MWWJDAP/22
Meeting Venue: Department of Planning, Lands and Heritage
140 William Street,
Perth

Attendance

DAP Members

Mr Paul Kotsoglo (Presiding Member)
Mr Vernon Butterly (Deputy Presiding Member)
Mr Jason Hick (Specialist Member)
Cr Chris Connaughton (Local Government Member, Shire of Three Springs) – *via teleconference*

Officers in attendance

Mr Nathan Stewart (Shire of Three Springs) – *via teleconference*
Ms Sylvia Yandle (Shire of Three Springs) – *via teleconference*
Mr Steve Thompson (Shire of Boddington) – *via teleconference*

Minute Secretary

Mr Phil Goodwin (Department of Planning, Lands and Heritage)
Ms Zoe Hendry (Department of Planning, Lands and Heritage)

Applicants and Submitters

Ms Merinda Logie (Spring Solar Pty Ltd)
Mr Rowan Logie (Spring Solar Pty Ltd)
Mr Craig Barker (Suez Recycling and Recovery)
Mr Eugene Olman (Suez Recycling and Recovery)
Ms Liza Dupreez (Suez Recycling and Recovery)
Mr David Smart (Shire of Boddington)
Mr Larry Smith (Larry Smith Planning)

Members of the Public / Media

Nil

1. Declaration of Opening

The Presiding Member, Mr Paul Kotsoglo declared the meeting open at 9.30am on 14 December 2017 and acknowledged the past and present traditional owners and custodians of the land on which the meeting was being held.



The Presiding Member announced the meeting would be run in accordance with the DAP Standing Orders 2017 under the *Planning and Development (Development Assessment Panels) Regulations 2011*.

The Presiding Member advised that in accordance with Section 5.16 of the DAP Standing Orders 2017; No Recording of Meeting, which states: 'A person must not use any electronic, visual or audio recording device or instrument to record the proceedings of the DAP meeting unless the Presiding Member has given permission to do so.', the meeting would not be recorded.

2. Apologies

Nil

3. Members on Leave of Absence

Nil

4. Noting of Minutes

Minutes of the Mid-West Wheatbelt meeting no.21 held on 30 November 2017 were noted by DAP members.

5. Declaration of Due Consideration

All members declared that they had duly considered the documents.

6. Disclosure of Interests

DAP member, Cr Richard Thorpe, declared a direct pecuniary interest in item 8.1. Cr Thorpe owns accommodation facilities in the area and was approached by contractors for the project to possibly provide accommodation for some contractors.

In accordance with section 6.3.1 of the DAP Standing Orders 2017, the Presiding Member determined that the member listed above, who had disclosed a Pecuniary Interest, was not permitted to participate in the discussion or voting on the items.

7. Deputations and Presentations

7.1 Ms Merinda Logie (Spring Solar Pty Ltd) addressed the DAP in support of the application at Item 8.1. Ms Logie answered questions from the panel.

7.2 Mr Nathan Stewart (Shire of Three Springs) answered questions from the panel.

7.3 Mr David Smart (Shire of Boddington) addressed the DAP in support of the application at Item 8.2. Mr Smart answered questions from the panel.

7.4 Mr Craig Barker (Suez Recycling and Recovery) addressed the DAP in support of the application at Item 8.2. Mr Barker and Ms Liza Dupreez answered questions from the panel.



7.5 Mr Steve Thompson (Shire of Boddington) answered questions from the panel.

8. Form 1 – Responsible Authority Reports – DAP Applications

8.1 Property Location: Lot M1366, Wilson Road, Womarden
Application Details: Solar Farm, Tourist Area and Temporary Workers Accommodation
Applicant: Spring Solar Pty Ltd
Owner: Bestry Farms Pty Ltd
Responsible Authority: Shire of Three Springs
DAP File No: DAP/17/01256

REPORT RECOMMENDATION

Moved by: Cr Chris Connaughton

Seconded by: Mr Vernon Butterly

That the Mid-West / Wheatbelt Joint Development Assessment Panel resolves to:

1. **Approve** DAP Application reference DAP/17/01256 and accompanying plans (Attachment 1) in accordance with Clause 68 of the *Planning and Development (Local Planning Schemes) Regulations 2015* and the provisions of Part 3, 4, 6 and Schedule 2 of the Shire of Three Springs Local Planning Scheme No. 2, subject to the following conditions as follows:

Conditions

1. This decision constitutes planning approval only and is valid for a period of two years from the date of approval. If the subject development is not substantially commenced within the two year period, the approval shall lapse and be of no further effect.
2. The development shall be undertaken in accordance with the stamped approved plans and supporting documents (Environmental Survey Assessment prepared by PGV Environmental dated 12 June 2017, Geotechnical Investigation Report prepared by JDSI dated 7 April 2017, Bushfire Management Plan prepared by Bushfire Prone Planning dated 24 May 2017, Aboriginal Heritage Assessment Report prepared by Terra Rosa Consulting dated May 2017), including any amendments and additional plans and information arising from the approval conditions.
3. Prior to the issue of a building permit the Applicant is to provide an updated site and elevation plan for the approval of the local government which details the proposed large battery shed of approximately 1,000m² at the south eastern corner of the solar panel array.
4. Prior to the commencement of development a Landscape Plan for the Tourist Area shall be submitted to the local government for approval detailing landscaping and fencing to be provided along the perimeter of the site.
5. Prior to the commencement of the use the landowner must implement the landscaping shown on the approved Landscape Plan. The landowner



must thereafter maintain the landscaping to the satisfaction of the local government.

6. A Construction Management Plan shall be submitted by the landowner to the local government for approval and approved prior to commencement of works. The Construction Management Plan should address noise, traffic and vehicle movements and parking (including the movements of construction personnel during the construction phase), road upgrades, storage of materials, dust, removal of temporary workforce accommodation buildings and structures associated with the construction of the development or any other matters considered relevant by the local government.
7. The development shall be completed in accordance with the approved Construction Management Plan to the satisfaction of the local government.
8. The development shall be completed in accordance with the Stormwater Management Plans prepared by Calibre dated 1 September (Drawing No. COPS17054-SKT-G-005 and COPS17054-SKT-G-006) and 12 September 2017 (Drawing No. COPS17054-SKT-G-003). The construction drawings of the Stormwater Management Plan shall be submitted for the approval of the local government prior to the issue of a building permit.
9. Prior to the commencement of use the recommendations of the Bushfire Management Plan prepared by Bushfire Prone Planning dated 24 May 2017 shall be implemented and thereafter maintained for the lifetime of the development to the satisfaction of the local government.
10. The landowner shall confirm details of water supplies prior to the issue of a Building Permit.
11. The design and location of on-site effluent systems is to be in accordance with Council requirements and any requirements of Local Planning Scheme No. 2.
12. Prior to the commencement of the use all car parking bays and internal accessways shown on the stamped approved plans shall be constructed and marked out in accordance with Council requirements.
13. The development shall be completed in accordance with the approved Light Emissions Management Plan to the satisfaction of the local government.
14. Prior to the commencement of use any trees that are removed or impacted by the location of the proposed development shall be replaced with a suitable tree in the location shown on the approved Landscape Plan to the satisfaction of the local government.
15. The Applicant is required to give at least 3 months notice to the local government if the proposed development is to cease operations and all solar panels and ancillary structures and infrastructure must be decommissioned and removed within two years of giving this notice, unless the local government agrees otherwise.



Advice Notes

1. The Applicant is advised that granting of development approval does not constitute a building permit and that an application for relevant building permits must be submitted to the local government and be approved before any work requiring a building permit can commence on site.
2. The Applicant should be made aware that the proposed works are near an area of high risk. It is recommended that persons planning to build or undertake works in high risk areas near transmission or communication assets (including those listed above) act in a safe manner at all times and in accordance with all applicable legal and safety requirements (including the 'duty of care' under the laws of negligence, Worksafe requirements and guidelines, Australian Standards and Western Power policies and procedures).
3. All people working and visiting the development are to have access to a sufficient supply of potable water that is of the quality specified under the *Australian Drinking Water Quality Guidelines 2004*.
4. The Applicant is advised that approval from the Department of Health is required for any on-site waste water treatment processes.
5. If operations are proposed to cease, the landowner shall rehabilitate the site to the satisfaction of the local government to ensure that land can be used for rural purposes.

AMENDING MOTION

Moved by: Mr Vernon Butterly

Seconded by: Mr Jason Hick

- (i) To amend Condition 13 to read as follows:

Prior to the issue of a building permit the Applicant is to submit for the approval of the local government a Light Reflection and Emissions Management Plan and a Visual Impact Assessment as per the Western Australian Planning Commission guidelines. The Light Reflection and Emissions Management Plan shall demonstrate how the proposed solar panels and lighting will not cause adverse off-site visual impacts to the surrounding properties and locality to the satisfaction of the local government.

REASON: To provide clarity to all parties in the determination of the application.

The Amending Motion was put and CARRIED UNANIMOUSLY.

REPORT RECOMMENDATION (AS AMENDED)

That the Mid-West / Wheatbelt Joint Development Assessment Panel resolves to:

1. **Approve** DAP Application reference DAP/17/01256 and accompanying plans (Attachment 1) in accordance with Clause 68 of the *Planning and Development (Local Planning Schemes) Regulations 2015* and the



provisions of Part 3, 4, 6 and Schedule 2 of the Shire of Three Springs Local Planning Scheme No. 2, subject to the following conditions as follows:

Conditions

1. This decision constitutes planning approval only and is valid for a period of two years from the date of approval. If the subject development is not substantially commenced within the two year period, the approval shall lapse and be of no further effect.
2. The development shall be undertaken in accordance with the stamped approved plans and supporting documents (Environmental Survey Assessment prepared by PGV Environmental dated 12 June 2017, Geotechnical Investigation Report prepared by JDSI dated 7 April 2017, Bushfire Management Plan prepared by Bushfire Prone Planning dated 24 May 2017, Aboriginal Heritage Assessment Report prepared by Terra Rosa Consulting dated May 2017), including any amendments and additional plans and information arising from the approval conditions.
3. Prior to the issue of a building permit the Applicant is to provide an updated site and elevation plan for the approval of the local government which details the proposed large battery shed of approximately 1,000m² at the south eastern corner of the solar panel array.
4. Prior to the commencement of development a Landscape Plan for the Tourist Area shall be submitted to the local government for approval detailing landscaping and fencing to be provided along the perimeter of the site.
5. Prior to the commencement of the use the landowner must implement the landscaping shown on the approved Landscape Plan. The landowner must thereafter maintain the landscaping to the satisfaction of the local government.
6. A Construction Management Plan shall be submitted by the landowner to the local government for approval and approved prior to commencement of works. The Construction Management Plan should address noise, traffic and vehicle movements and parking (including the movements of construction personnel during the construction phase), road upgrades, storage of materials, dust, removal of temporary workforce accommodation buildings and structures associated with the construction of the development or any other matters considered relevant by the local government.
7. The development shall be completed in accordance with the approved Construction Management Plan to the satisfaction of the local government.
8. The development shall be completed in accordance with the Stormwater Management Plans prepared by Calibre dated 1 September (Drawing No. COPS17054-SKT-G-005 and COPS17054-SKT-G-006) and 12 September 2017 (Drawing No. COPS17054-SKT-G-003). The construction drawings of the Stormwater Management Plan shall be submitted for the approval of the local government prior to the issue of a building permit.



9. Prior to the commencement of use the recommendations of the Bushfire Management Plan prepared by Bushfire Prone Planning dated 24 May 2017 shall be implemented and thereafter maintained for the lifetime of the development to the satisfaction of the local government.
10. The landowner shall confirm details of water supplies prior to the issue of a Building Permit.
11. The design and location of on-site effluent systems is to be in accordance with Council requirements and any requirements of Local Planning Scheme No. 2.
12. Prior to the commencement of the use all car parking bays and internal accessways shown on the stamped approved plans shall be constructed and marked out in accordance with Council requirements.
13. Prior to the issue of a building permit the Applicant is to submit for the approval of the local government a Light Reflection and Emissions Management Plan and a Visual Impact Assessment as per the Western Australian Planning Commission guidelines. The Light Reflection and Emissions Management Plan shall demonstrate how the proposed solar panels and lighting will not cause adverse off-site visual impacts to the surrounding properties and locality to the satisfaction of the local government.
14. Prior to the commencement of use any trees that are removed or impacted by the location of the proposed development shall be replaced with a suitable tree in the location shown on the approved Landscape Plan to the satisfaction of the local government.
15. The Applicant is required to give at least 3 months notice to the local government if the proposed development is to cease operations and all solar panels and ancillary structures and infrastructure must be decommissioned and removed within two years of giving this notice, unless the local government agrees otherwise.

Advice Notes

1. The Applicant is advised that granting of development approval does not constitute a building permit and that an application for relevant building permits must be submitted to the local government and be approved before any work requiring a building permit can commence on site.
2. The Applicant should be made aware that the proposed works are near an area of high risk. It is recommended that persons planning to build or undertake works in high risk areas near transmission or communication assets (including those listed above) act in a safe manner at all times and in accordance with all applicable legal and safety requirements (including the 'duty of care' under the laws of negligence, Worksafe requirements and guidelines, Australian Standards and Western Power policies and procedures).
3. All people working and visiting the development are to have access to a sufficient supply of potable water that is of the quality specified under



the *Australian Drinking Water Quality Guidelines 2004*.

4. The Applicant is advised that approval from the Department of Health is required for any on-site waste water treatment processes.
5. If operations are proposed to cease, the landowner shall rehabilitate the site to the satisfaction of the local government to ensure that land can be used for rural purposes.

REASON: In accordance with details contained in the Responsible Authority Report and Amending Motion.

The Report Recommendation (as amended) was put and CARRIED UNANIMOUSLY.

8.2 Property Location:	Lot 2 on Plan 2767 Albany Highway, North Bannister
Application Details:	Class II and III Waste Disposal Facility (Landfill) of Nine Cells and Associated Facilities and Infrastructure
Applicant:	Suez Recycling and Recovery (North Bannister) Pty Ltd
Owner:	Suez Recycling and Recovery (North Bannister) Pty Ltd
Responsible Authority:	Shire of Boddington
DAP File No:	DAP/17/01291

REPORT RECOMMENDATION

Moved by: Mr Jason Hick

Seconded by: Mr Vernon Butterly

*With the agreement of the mover and seconder, Condition 5 was amended to include **“and all access routes used to access the site”**. Advice Note 1 was also amended to include the word **“proposed”**.*

Reason – to ensure the clarity in the application of condition 5.

That the Mid-West/Wheatbelt Joint Development Assessment Panel resolves to:

1. Accept that the DAP Application reference DAP/17/01291 is appropriate for consideration as a “use type” land use and compatible with the objectives of the zoning table in accordance with the Shire of Boddington Local Planning Scheme No. 2.
2. Approve DAP Application reference DAP/17/01291 and accompanying plans in accordance with Clause 68 of Planning and Development (Local Planning Schemes) Regulations 2015, subject to the following conditions:

Conditions

1. This approval shall expire and be of no further effect if the land use has not been substantially commenced within a period of five (5) years or within any extension of that time, requested in writing prior to the approval expiring that may be granted by the Shire of Boddington.



2. The putrescible landfill facility operates in accordance with a Class II or III of the Prescribed Premises and does not accept waste associated with a Class IV or V landfill.
3. The hours of operation of the landfill facility are limited to between 5.00am to 8.00pm.
4. Rubbish is contained on the landfill facility site to the satisfaction of the Shire of Boddington.
5. Prior to the commencement of development, submit and gain approval to a Fugitive Roadside Litter Management Plan along Albany Highway and all access routes used to access the site to the satisfaction of the Shire of Boddington which is then appropriately implemented.
6. Prior to the commencement of development, a Drainage Management Strategy consistent with "Landfills for disposal of putrescibles materials" (former Department of Water - WQN111) is submitted for approval and implemented to the satisfaction of the Shire of Boddington.
7. Dust control measures for site works and all operations are implemented to the satisfaction of the Shire of Boddington.
8. Waste transport vehicles and trailers used to haul bulk loads are to be enclosed and are to prevent the escape of liquids in order to minimise odour to the satisfaction of the Shire of Boddington.
9. Prior to commencing the operation of the landfill, the "land manager's responsibilities" set out in the Bushfire Management Plan are implemented to the satisfaction of Shire of Boddington and thereafter are appropriately maintained.
10. Prior to commencing the operation of the landfill, submit and gain approval for a Bushfire Emergency Evacuation Plan to the satisfaction of the Shire of Boddington.
11. Prior to commencing the operation of the landfill, submit and gain approval for a Vermin Management Plan to the satisfaction of the Shire of Boddington.

Advice Notes

1. With respect to the Fugitive Roadside Litter Management Plan, the Shire of Boddington will review the proposed management regime to determine its effectiveness including the frequency of roadside collection of litter.
2. Prior to undertaking any ground disturbing works, the operator to adopt the recommendations of the Archae-aus Pty Ltd "Desktop Research of the Aboriginal Heritage Values for the North Bannister Landfill Expansion Project Area" report dated June 2017.

REASON: In accordance with details contained in the Responsible Authority Report.



9. Form 2 – Responsible Authority Reports – Amending or cancelling DAP development approval

Nil

10. Appeals to the State Administrative Tribunal

Nil

11. General Business / Meeting Close

The Presiding Member reminded the meeting that in accordance with Section 7.3 of DAP Standing Order 2017 only the Presiding Member may publicly comment on the operations or determinations of a DAP and other DAP members should not be approached to make comment.

There being no further business, the presiding member declared the meeting closed at 11.02am.

Shire of Three Springs Capital Works 2020/21			Budget	Actual Cost	Variation	% Complete	Completion Date	Comment
1	Buildings	Staff House Capital Maintenance	\$ 63,900.00	\$ 25,000.00	\$ 38,900.00	50%	Jun-21	Part of the Shires staff housing Capital Program
2	Buildings	Old Foreman's office	\$ 10,000.00	\$ 10,000.00	\$ -	100%	Dec-20	Demolition of old Forman's office
3	Building	Duffy Stores	\$ 10,000.00	\$ 10,000.00		0%	Jun-21	According to the Strategic Community Plan community consultation, over 90% of the community ranked heritage as extremely or moderately important.
4	Building	Shire Facility's	\$ 28,895.00			0%	May-21	upgrade of signage to shire facility's
5	Buildings	Pavilion	\$ 5,000.00	\$ 5,000.00		100%	Jun-20	Capital for replacement of equipment
6	Buildings	Workshop Shed Extension	\$ 50,000.00	\$ 48,240.00	\$ 1,760.00	100%	Jan-21	This project is to extend the Worksop allowing the mechanic to work indoors all year round. It will give us the ability to fit a car hoist and to fit full length trucks and graders over the pit. application received for building permit
7	Furniture & Equipment	Pool Cleaner	\$ 12,000.00	\$ 13,612.50	-\$ 1,612.50	100%	Dec-20	As per the Plant Replacement Schedule for the period 2016-2026
8	Infrastructure - Parks & Oval	Skate Park revamp	\$ 10,000.00	\$ 10,000.00	\$ -	0%	Mar-21	According to the Strategic Community Plan community consultation, 100% of the community ranked playgrounds as either very important or moderately important. The Skate Park is 20 years old, and is in need of upgrading. The company that did the original installation is no longer in operation. This has made sourcing spare parts difficult, as most skate parks are now constructed using concrete.
9	Infrastructure - Roads Black Spot	Midlands - Arrino Intersection	\$ 706,000.00	\$ 706,000.00	\$ 93,000.00	0%	Nov-00	This project is a detailed re-lineament of Sunset road, Lynch road and a slip lane along the Midlands road from Arrino South road with the assistance of Main Roads
10	Infrastructure - Roads	Neburu Road second coat seal	\$ 100,575.00	\$ 66,658.89	\$ 33,916.11	80%	Feb-21	This project is part of a 2 year program. The first year will consist of construction of 4.2 km sealed road SLK 0.37-4.58 and the second year being the second coat seal.
11	Infrastructure - Roads	TS - Morawa Road SLK 22.80 - 26.45	\$ 369,688.00	\$ 260,178.17	\$ 109,509.83	80%	Feb-21	This Project funded as part of the Regional Road Group and is part of the shires Regional Roads Resealing 15 year plan. The scope of works is to trim encroaching vegetation, shoulder grade and drainage reformation. 14mm re-seal
12	Infrastructure - Roads	Arrino west road second coat seal	\$ 102,000.00	\$ 73,576.47	\$ 28,423.53	100%	Dec-20	Second coat seal from reconstruction in 2019/2020 SLK - 5.30 -8.15
13	Infrastructure - Roads	Shepard Road Re-sheet	\$ 131,828.00	\$ -	\$ 131,828.00	0%	May-21	The project will consist of drainage reformation and gravel Re-sheet (200mm) for 3km with gravel sourced from gravel pit at pit field. Sheppard road is part of The Strategic Resource Plan 2016-2031 priorities a number of roads currently utilised as grain freight routes resulting in an increased frequency of maintenance and renewal.
14	Infrastructure - Roads	Neburu Road Re-sheet	\$ 131,828.00	\$ -	\$ 131,828.00	0%	Mar-21	The project will consist of drainage reformation and gravel Re-sheet (200mm) of 3km SLK 21.12-24.12 with gravel sourced from gravel pit on Neburu road. Neburu road is part of The Strategic Resource Plan 2016-2031 priorities a number of roads currently utilised as grain freight routes resulting in an increased frequency of maintenance and renewal.
15	Infrastructure - Roads	Mayle Street Re-seal	\$ 25,025.00	\$ 11,472.16	\$ 13,552.84	100%	Dec-20	The Project is part of the shires 15 year roads resealing program.Savings from using Blue metal already in stock
16	Infrastructure - Roads	Water Street Re-seal	\$ 28,025.00	\$ 26,480.21	\$ 1,544.79	100%	Dec-20	The Project is part of the shires 15 year roads resealing program
17	Infrastructure - Roads	Hydraulic Road Re-sheet	\$ 131,828.00	\$ -	\$ 131,828.00	0%	Jan-21	The project will consist of drainage reformation and gravel re-sheet (200mm) of 3km SLK 4.10-8.10 with gravel sourced from gravel pit on Neburu road. Hydraulic road is part of The Strategic Resource Plan 2016-2031 priorities a number of roads currently utilised as grain freight routes resulting in an increased frequency of maintenance and renewal.
18	Infrastructure - Drainage	Drainage & Kerbing	\$ 54,356.00	\$ 32,178.29	\$ 22,177.71	50%	Feb-20	This project is to replace kerb on various streets in town
19	Infrastructure - Footpaths	Footpath	\$ 62,750.00	\$ 64,991.64	-\$ 2,241.64	100%	Sep-20	This project is part of the Shires footpath replacement program and is part funded through Western Australian Bicycle Network Grant Program
20	Plant & equipment	CEO Car	\$ 47,000.00	\$ 46,772.00	\$ 228.00	100%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
21	Plant & equipment	MWS Car	\$ 49,000.00	\$ 46,140.00	\$ 2,860.00	100%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
22	Plant & equipment	Gardens Truck	\$ 60,000.00	\$ 49,644.20	\$ 10,355.80	100%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
23	Plant & equipment	Ford Escape (Sell)	-\$ 18,000.00	\$ -	-\$ 18,000.00	50%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
24	Plant & equipment	Western Star Prime Mover (Sell)	-\$ 80,000.00	\$ -	-\$ 80,000.00	0%	May-20	As per the Plant Replacement Schedule for the period 2016-2026
25	Plant & equipment	Holden Calais (Sell)	-\$ 20,000.00	-\$ 27,000.00	-\$ 7,000.00	100%	Aug-20	This project is to assist the shire with cost recovery of water
26	Plant & equipment	Amorok (Sell)	\$ 20,000.00	\$ 28,000.00	-\$ 8,000.00	100%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
27	Plant & equipment	Truck Body (Sell)	\$ 6,000.00	\$ 13,350.00	-\$ 7,350.00	100%	Aug-20	As per the Plant Replacement Schedule for the period 2016-2026
28	Plant & equipment	Mitsubishi Canter (Sell)	-\$ 5,000.00	\$ -	-\$ 5,000.00	50%	Sep-20	As per the Plant Replacement Schedule for the period 2016-2026
29	Plant & equipment	Fuel System	\$ 15,000.00	\$ -	\$ 15,000.00	0%	May-21	As per the Plant Replacement Schedule for the period 2016-2026

	Grant Funding							
1	Infrastructure - Parks & Oval	Main Street Revitalisation	\$ 479,104.00	\$ 314,712.83	\$ 164,391.17	80%	Apr-21	
2	Building	New Gym	\$ 180,000.00	\$ -	\$ 180,000.00	20%	May-21	24 hour gym
3	Building	Air con Sports Club	\$ 30,000.00	\$ 16,554.00	\$ 13,446.00	100%	Oct-20	Replace old aircon system
4	Building	Solar ECLC	\$ 25,000.00	\$ 7,750.00	\$ 17,250.00	75%	Jul-21	
5	Infrastructure - Parks & Oval	Love Locks	\$ 100,000.00			15%	Apr-21	This project is to replace plumbing system and install monitoring boars
6	Infrastructure - Parks & Oval	Dominican Park	\$ 55,000.00			25%	Apr-21	This Project is to construct a BMX track, get water and power connected and to construct off street parking
7	Building	Lights Pool	\$ 40,000.00	\$ 45,577.21	-\$ 5,577.21	100%	Jan-21	
8								
9								
	Total		\$ 3,016,802.00	\$ 1,904,888.57	\$ 1,007,018.43			

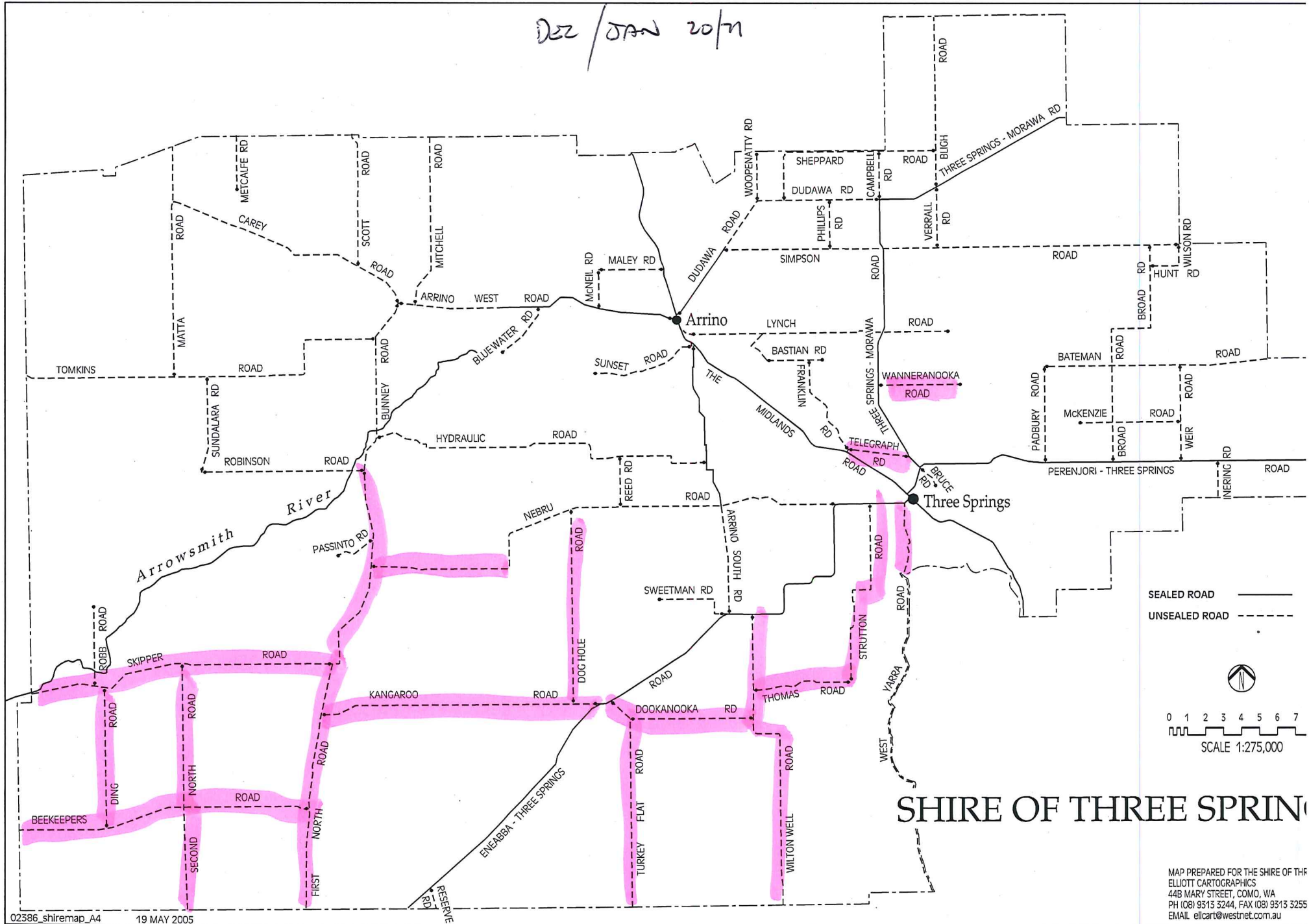
Balance

Notes: Line item 9. Return to Main Roads

-93,000

914,018

DEC / JAN 20/11



SHIRE OF THREE SPRINGS

MAP PREPARED FOR THE SHIRE OF THE
ELLIOTT CARTOGRAPHICS
448 MARY STREET, COMO, WA
PH (08) 9313 3244, FAX (08) 9313 3255
EMAIL ellcart@westnet.com.au

From: [Alan Carmichael](#)
To: [Rajinder Sunner](#)
Cc: [LG Hotline](#)
Subject: RE: ADVISE - Monthly Financial Statement
Date: Monday, 15 February 2021 3:24:36 PM
Attachments: [image001.png](#)

Hi Rajinder

There is no provision to make application for an extension of time to table monthly financial reports. It just means technically the Shire has not complied.

My suggestion is to put a short item in the Council agenda for February 2021 titled Monthly Financial Statement December 2020 (as they will be the only one's overdue at the end of February 2021). In the item, indicate the financials have been delayed (for the reasons you outlined below) and that they should be presented to the March 2021 OCM along with January and February 2021 financial statements. The recommendation would be -That the information be received. That way, community members can track the monthly financial report situation through the OCM minutes.

Regards

Alan Carmichael
Senior Advisory Officer
Local Government Support
Department of Local Government, Sport and Cultural Industries
140 William Street, Perth WA 6000
GPO Box R1250, Perth WA 6844
Telephone [+61 8 6552 1430](tel:+61865521430)
Email alan.carmichael@dlgsc.wa.gov.au
Web www.dlgsc.wa.gov.au

From: Rajinder Sunner <dceo@threesprings.wa.gov.au>
Sent: Monday, 15 February 2021 2:43 PM
To: LG Hotline <LGHotline@dlgc.wa.gov.au>
Cc: Alan Carmichael <alan.carmichael@dlgsc.wa.gov.au>
Subject: ADVISE - Monthly Financial Statement
Importance: High

Good Afternoon

I am unable to take our Monthly Financial Statement for Dec 2020 to our council meeting in February 2021. We don't have a council meeting in January.

We have converted our old chart of account to new chart of account {LG Industry Standard}. We had some major problems with our conversion and our Software provider and consultant are working on this to fix it.

What is my options?

Can I get an extension to take to March OCM – Dec 20, Jan 21 & Feb 21?

Kind regards

Rajinder S Sunner

DCEO/Manager of Finance

Shire of Three Springs

Phone: 9954 1001

Fax: 9954 1183

dceo@threesprings.wa.gov.au

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[A message from the Shire President](#)



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		Debtors Trial Balance						
		As at 31.12.2020						
Debtor #	Name	Credit Limit	02.10.2020		01.11.2020	01.12.2020	31.12.2020	Total
			GT 90 days	Age	GT 60 days	GT 30 days	Current	
				Of				
			Oldest					
			Invoice					
			(90Days)					
B33			0.00	0	0.00	0.00	40.00	40.00
B101			0.00	0	0.00	100.00	500.00	600.00
C114			0.00	0	0.00	68.89	0.00	68.89
D14			0.00	0	0.00	0.00	0.00	-60.00
D91			0.00	0	50.15	0.00	0.00	50.15
H54			0.00	0	0.00	0.00	299.98	299.98
H55			0.00	0	0.00	0.00	30.00	30.00
H57			0.00	0	0.00	0.00	32.99	32.99
J17			0.00	0	0.00	0.00	0.00	-10.00
L94			120.00	0	0.00	40.00	120.00	280.00
M3			0.00	0	0.00	0.00	369.00	369.00
M19			0.00	0	0.00	0.00	248.63	248.63
N7			779.68	0	0.00	0.00	900.00	1679.68
O17			0.00	0	0.00	0.00	0.00	-240.00
P43			0.00	0	0.00	0.00	0.00	-20.00
P60			59.90	0	0.00	0.00	0.00	59.90
Q4			0.00	0	14.95	0.00	0.00	14.95
S115			0.00	0	0.00	0.00	0.00	-200.00
T52			956.90	91	0.00	640.00	800.00	2396.90
T85			0.00	0	59.93	0.00	0.00	59.93
T87			0.00	0	0.00	0.00	123.30	123.30
V11			0.00	0	0.00	0.00	500.00	500.00
W60			0.00	0	0.00	0.00	0.00	-216.69
W101			0.00	0	0.00	0.00	414.62	414.62
W102			0.00	0	300.00	0.00	0.00	300.00
W103			0.00	0	0.29	0.00	0.00	0.29
Totals --- Credit Balances:		-746.69	1916.48		425.32	848.89	4378.52	6822.52

		Debtors Trial Balance						
		As at 31.01.2021						
Debtor #	Name	Credit Limit	02.11.2020		02.12.2020	01.01.2021	31.01.2021	Total
			GT 90 days	Age	GT 60 days	GT 30 days	Current	
			Of					
			Oldest					
			Invoice					
			(90Days)					
A18			0.00	0	0.00	0.00	0.00	0.00
B33			0.00	0	0.00	40.00	0.00	40.00
B101			0.00	0	0.00	0.00	200.00	200.00
C102			0.00	0	0.00	0.00	617.88	617.88
D14			0.00	0	0.00	0.00	0.00	-60.00
D91			50.15	115	0.00	0.00	0.00	50.15
H54			0.00	0	0.00	0.00	100.00	100.00
H55			0.00	0	30.00	0.00	0.00	30.00
H57			0.00	0	0.00	32.99	0.00	32.99
J17			0.00	0	0.00	0.00	0.00	0.00
M3			0.00	0	0.00	369.00	0.00	369.00
M19			0.00	0	0.00	248.63	0.00	248.63
N7			0.00	0	0.00	0.00	720.00	720.00
O17			0.00	0	0.00	0.00	0.00	-240.00
P43			0.00	0	0.00	0.00	0.00	-20.00
P57			0.00	0	0.00	0.00	16.44	16.44
Q4			14.95	115	0.00	0.00	0.00	14.95
S115			0.00	0	0.00	0.00	0.00	-200.00
T52			56.90	122	1440.00	0.00	640.00	2136.90
T85			59.93	115	0.00	0.00	0.00	59.93
V11			0.00	0	0.00	0.00	0.00	0.00
W60			0.00	0	0.00	0.00	0.00	-216.69
W101			0.00	0	0.00	0.00	314.62	314.62
W102			300.00	117	0.00	0.00	0.00	300.00
W103			0.29	115	0.00	0.00	0.00	0.29
Totals --- Credit Balances:		-736.69	482.22		1470.00	690.62	2608.94	4515.09

National Business Visa Card

21 November, 2020 to 21 December, 2020

Chief Executive Officer

Admin Office Picture Frame Hanging Fittings	\$	20.29
Diesel Fuel for OTS	\$	48.05
	\$	68.34

Deputy Chief Executive Officer

Diesel Fuel for 001TS	\$	62.54
Diesel Fuel for 001TS	\$	75.04
Diesel Fuel for 001TS	\$	30.70
Australia Day Media Wall, Bunting, Flags, Posters etc.	\$	2,100.00
Diesel Fuel for 001TS	\$	37.52
Diesel Fuel for 001TS	\$	73.93
	\$	2,379.73

Bank Charges	\$	18.00
	\$	18.00

Total Direct Debit Payment made on 29/12/2020	\$	2,466.07
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Police Licensing

Direct Debits from Trust Account

1 December, 2020 to 31 December, 2020

Tuesday, 1 December 2020	-\$	1,166.75
Thursday, 3 December 2020	-\$	97.85
Tuesday, 8 December 2020	-\$	3,017.20
Wednesday, 9 December 2020	-\$	1,484.35
Thursday, 10 December 2020	-\$	616.05
Tuesday, 15 December 2020	-\$	728.35
Wednesday, 16 December 2020	-\$	8,261.05
Tuesday, 22 December 2020	-\$	8,083.30
Wednesday, 23 December 2020	-\$	312.85
	-\$	23,767.75

Bank Fees

Direct Debits from Muni Account
1 December, 2020 to 31 December, 2020

Total direct debited from Municipal Account	224.71
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Payroll

Direct Payments from Muni Account
1 December, 2020 to 31 December, 2020

Wednesday, 9 December 2020	\$	41,749.80
Wednesday, 23 December 2020	\$	42,299.85
	\$	84,049.65

National Business Visa Card

22 December, 2020 to 20 January, 2021

Chief Executive Officer

Diesel Fuel for OTS	\$	45.95
Diesel Fuel for OTS	\$	29.82
Diesel Fuel for OTS	\$	76.10
Diesel Fuel for OTS	\$	57.95
	\$	209.82

Deputy Chief Executive Officer

6 Coin Mint Set - Council	\$	252.00
Diesel Fuel for 001TS	\$	80.99
J2 EFAX Plus Service - Medical Centre	\$	36.65
DoT - TS5004 12 Month Licence	\$	386.10
Diesel Fuel for 001TS	\$	79.83
Bunnings - Plant for Citizenship Ceremony	\$	12.25
Diesel Fuel for 001TS	\$	75.21
LH Door Glass for Fire Tender TS5007	\$	254.87
Perth Mint - Australia Day Citizenship Coins	\$	15.95
	\$	1,193.85

Bank Charges	\$	19.10
	\$	19.10

Total Direct Debit Payment made on 25/01/2021	\$	1,422.77
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Police Licensing

Direct Debits from Trust Account

1 January, 2021 to 31 January, 2021

Tuesday, 5 January 2021	-\$	476.30
Wednesday, 6 January 2021	-\$	311.95
Tuesday, 12 January 2021	-\$	1,018.55
Thursday, 14 January 2021	-\$	1,032.45
Tuesday, 19 January 2021	-\$	5,634.80
Wednesday, 20 January 2021	-\$	174.80
Thursday, 21 January 2021	-\$	2,516.55
Wednesday, 27 January 2021	-\$	1,374.10
Thursday, 28 January 2021	-\$	579.90
	-\$	13,119.40

Bank Fees

Direct Debits from Muni Account
1 January, 2021 to 31 January, 2021

Total direct debited from Municipal Account	234.66
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Payroll

Direct Payments from Muni Account
1 January, 2021 to 31 January, 2021

Wednesday, 6 January 2021	\$	42,450.05
Wednesday, 20 January 2021	\$	44,436.12
	\$	86,886.17

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SHIRE OF THREE SPRINGS
Statement of Payments for the Month of December 2020

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		Water Corporation		
11621	17/12/2020	Water Usage and Service Charges		8,081.97
		Shire of Three Springs - Department Of Transport		
11622	22/12/2020	Annual Fleet Licence Renewal		7,551.90
		Australian General Practice Accreditation Limited		
EFT16661	07/12/2020	Fee for Accreditation of Three Springs Medical Centre		2,885.24
		BOC Gases		
EFT16662	07/12/2020	Monthly Account		44.59
		** DO NOT USE** - Bob Waddell & Associates Pty Ltd		
EFT16663	07/12/2020	Contractor		462.00
		Breeze Connect Pty Ltd		
EFT16664	07/12/2020	Monthly Account - Medical Centre		85.06
		Toll Transport Pty Ltd		
EFT16665	07/12/2020	Freight Account		1,056.72
		Winc Australia Pty Limited		
EFT16666	07/12/2020	Monthly Meterplan Charges		948.32
		Crusader National Pty Ltd		
EFT16667	07/12/2020	Removal Expenses		3,825.00
		Hertiage Way Pty Ltd T/as Domus Nursery		
EFT16668	07/12/2020	Nursery Invoice		812.99
		Great Blasket Pty Ltd T/A Geraldton Motor Inn		
EFT16669	07/12/2020	Accommodation		120.00
		Health Insurance Fund (HIF) Of Australia Ltd		
EFT16670	07/12/2020	Payroll deductions		151.35
		Stephen Walter Hunter		
EFT16671	07/12/2020	Contractor		455.00
		INFINITUM TECHNOLOGIES PTY LTD		
EFT16672	07/12/2020	Medical Centre Computer and IT Services		2,442.19
		KCTT T/A KC TRAFFIC AND TRANSPORT PTY LTD		
EFT16673	07/12/2020	Contractor		509.11
		Local Government Professionals Australia WA		
EFT16674	07/12/2020	Annual State Conference LG Professionals		1,420.00
		Moore Australia Audit (WA) Pty Ltd		
EFT16675	07/12/2020	Professional Services		2,200.00
		Midwest Turf Supplies		
EFT16676	07/12/2020	Monthly Account		1,157.99
		Marketforce Pty Ltd		
EFT16677	07/12/2020	Advertising		236.82
		Perfect Computer Solutions Pty Ltd		
EFT16678	07/12/2020	Comuter and IT Services		255.00
		On Rheola Quest West Perth Holdings Pty Ltd		
EFT16679	07/12/2020	Staff Accomodation		360.00
		Rossiter & Co		
EFT16680	07/12/2020	IDPwD Event Sausages		70.00
		Australian Communications And Media Authority (ACMA)		
EFT16681	07/12/2020	Annual Licence Renewal		114.00
		Shire of Morawa		
EFT16682	07/12/2020	Street Sweeper		1,487.50
		Shire Of Trayning		
EFT16683	07/12/2020	Reimbursement		26.65
		Three Springs Primary School		

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Statement of Payments for the Month of December 2020

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
EFT16684	07/12/2020	Three Springs Primary School Art Supplies for NAIDOC Event		606.54
EFT16685	07/12/2020	Three Springs Rural Services Monthly Account		4,542.06
EFT16686	07/12/2020	Top-Flight Roof Restoration & Painting Services Contractor		2,926.00
EFT16687	07/12/2020	Westline Contracting Contractor		2,329.80
EFT16688	07/12/2020	WA Contract Ranger Services Pty Ltd Contract Ranger Services		1,122.00
EFT16689	17/12/2020	BOC Gases Monthly Account		315.21
EFT16690	17/12/2020	Bunnings Group Limited Monthly Account		458.00
EFT16691	17/12/2020	Redmach Pty Ltd T/A Redmac Ag Services Monthly Account		741.86
EFT16692	17/12/2020	Winc Australia Pty Limited Stationary Order		154.99
EFT16693	17/12/2020	Commercial Hotel Three Springs Contractor Accomodation		780.00
EFT16694	17/12/2020	Carnamah District High School Reimbursement for Award		50.00
EFT16695	17/12/2020	Corsign WA Pty Ltd Signage		103.40
EFT16696	17/12/2020	Diane Rickard T/A Carnamah Aqua Fit Aqua Fit Class		160.00
EFT16697	17/12/2020	Dalleon Contractor		8,102.60
EFT16698	17/12/2020	DS Agencies Pty Ltd Purchase		3,244.12
EFT16699	17/12/2020	Mitchell & Brown Monthly Account		348.00
EFT16700	17/12/2020	Geraldton Lock & Key Specialists Contractor		2,781.46
EFT16701	17/12/2020	Geraldton Mower & Repair Specialist Monthly Account		298.00
EFT16702	17/12/2020	JR & A Hersey Pty Ltd Monthly Account		2,273.75
EFT16703	17/12/2020	Health Insurance Fund (HIF) Of Australia Ltd Payroll deductions		151.35
EFT16704	17/12/2020	Stephen Walter Hunter Contractor		1,052.00
EFT16705	17/12/2020	Lewis Motors Monthly Account		103.63
EFT16706	17/12/2020	LFA First Response Monthly Account		653.57
EFT16707	17/12/2020	Leagold Pty Ltd T/A 21st Century Business Equipment Monthly Account		367.40
EFT16708	17/12/2020	Totally Workwear Geraldton Staff Uniforms		379.15
EFT16709	17/12/2020	The Trustee For McAuliffe Family Trust T/A Mingenew Tyre Services Pty Ltd Tyre Services		105.60

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
EFT16710	17/12/2020	North Midlands Maintenance Contractor		580.00
EFT16711	17/12/2020	The Trustee For The Singleton Family Trust T/a N & M Industries Hoist Service		847.00
EFT16712	17/12/2020	Ray's Farm Services Contractor		16,861.20
EFT16713	17/12/2020	Dudawa Haulage Contractor		99,081.40
EFT16714	17/12/2020	Rumbold Ford Pty Ltd Monthly Account		277.70
EFT16715	17/12/2020	Sigma Chemicals Pool Chemicals		46.20
EFT16716	17/12/2020	Sweetman's Hardware Monthly Account		161.45
EFT16717	17/12/2020	Sweetman's Ampol Cafe Contractors Meals		178.00
EFT16718	17/12/2020	Three Springs IGA Monthly Account		279.27
EFT16719	17/12/2020	Three Springs Rural Services Monthly Account		23,562.07
EFT16720	17/12/2020	KBest Marine Pty Ltd T/A Taskers Contractor		22,217.25
EFT16721	17/12/2020	Van't Veer Services Monthly Account		511.75
EFT16722	17/12/2020	Westrac Pty Ltd Monthly Account		2,865.94
EFT16723	17/12/2020	WA Treasury Corporation Loan No. 160 Interest payment - Loan 160 Swimmingpool U/G 2		12,178.29
EFT16724	17/12/2020	Three Springs Nutrien Ag Solutions (Landmark Operations Ltd) Monthly Account		176.00
EFT16725	17/12/2020	Zed Elect Contractor		13,945.10
EFT16726	22/12/2020	Auspire - Australia Day Council of Australia Annual Membership		946.45
EFT16727	22/12/2020	Aquatic Services WA Pty Ltd Monthly Account		514.80
EFT16728	22/12/2020	Boral Construction Materials Group Limited Road Works		269,428.18
EFT16729	22/12/2020	Burgess Rawson (WA) Pty Ltd Water Usage		26.36
EFT16730	22/12/2020	Robert Ross Waddell T/A Bob Waddell Consultant Consultant		99.00
EFT16731	22/12/2020	Toll Transport Pty Ltd Freight Account		469.30
EFT16732	22/12/2020	Winc Australia Pty Limited Monthly Account		1,066.11
EFT16733	22/12/2020	City of Lights Half Yearly Website Hosting		594.00
EFT16734	22/12/2020	Christopher Shaun Connaughton Councillor Sitting Fees		1,268.75
		LGIS Risk Management		

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		LGIS Risk Management		
EFT16735	22/12/2020	Regional Risk Co-Ordinator Fee 2020-21 First Instalment		2,506.54
		Nadine Eva		
EFT16736	22/12/2020	Councillor Sitting Fees		906.93
		Julia Ennor		
EFT16737	22/12/2020	Councillor Sitting Fees		1,203.96
		Geraldton Fuel Company Pty Ltd (Refuel Australia)		
EFT16738	22/12/2020	Monthly Fuel Account		11,724.05
		Mitchell & Brown		
EFT16739	22/12/2020	Monthly Account		1,950.00
		Brooklea Investments Pty Ltd T/a Glenview Machine Kerbing		
EFT16740	22/12/2020	Contractor		35,200.00
		JR & A Hersey Pty Ltd		
EFT16741	22/12/2020	Monthly Account		326.15
		Robert James Heal		
EFT16742	22/12/2020	Councillor Sitting Fees		700.00
		Kleenheat (Wesfarmers Kleenheat Gas Pty Ltd)		
EFT16743	22/12/2020	Annual Cylinder Service Charge		386.10
		Chris Lane		
EFT16744	22/12/2020	Councillor Sitting Fees		2,975.00
		LG Best Practices		
EFT16745	22/12/2020	Contractor		3,619.00
		Jennifer Dorothy Mutter		
EFT16746	22/12/2020	Councillor Sitting Fees		800.00
		Zachary Thomas Kennedy Mills		
EFT16747	22/12/2020	Councillor Sitting Fees		800.00
		Australian Communications And Media Authority (ACMA)		
EFT16748	22/12/2020	Annual Licence Renewal		122.00
		Sigma Chemicals		
EFT16749	22/12/2020	Pool Chemicals		1,612.60
		Three Springs Rural Services		
EFT16750	22/12/2020	Monthly Account		631.43
		Telephones Online Pty Ltd		
EFT16751	22/12/2020	Monthly Account		1,228.15
		Westrac Pty Ltd		
EFT16752	22/12/2020	Monthly Account		804.96
		Zed Elect		
EFT16753	22/12/2020	Contractor		3,434.75
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD12692.1	08/12/2020	Payroll deductions		5,549.26
		Colonial First State - FirstChoice Wholesale Personal Super		
DD12692.2	08/12/2020	Payroll deductions		518.70
		Australian Super		
DD12692.3	08/12/2020	Superannuation contributions		352.07
		ANZ Smart Choice Super		
DD12692.4	08/12/2020	Superannuation contributions		205.85
		Retail Employees Superannuation Pty Ltd (REST)		
DD12692.5	08/12/2020	Superannuation contributions		208.13
		Cbus Super		
DD12692.6	08/12/2020	Superannuation contributions		204.18

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD12706.1	22/12/2020	Payroll deductions		5,648.67
		Colonial First State - FirstChoice Wholesale Personal Super		
DD12706.2	22/12/2020	Payroll deductions		518.70
		Australian Super		
DD12706.3	22/12/2020	Superannuation contributions		352.07
		ANZ Smart Choice Super		
DD12706.4	22/12/2020	Superannuation contributions		205.85
		Retail Employees Superannuation Pty Ltd (REST)		
DD12706.5	22/12/2020	Superannuation contributions		208.13
		Cbus Super		
DD12706.6	22/12/2020	Superannuation contributions		204.18
		Telstra		
DD12711.1	08/12/2020	Monthly Telephone Usage		1,333.16
		Telstra		
DD12712.1	16/12/2020	Monthly Account		282.76
		Synergy		
DD12713.1	17/12/2020	Electricity Account		10,066.75
		Synergy		
DD12714.1	23/12/2020	Electricity Usage		2,312.50
		Telstra		
DD12715.1	24/12/2020	Monthly Mobile Phone Account		447.43
		Telstra		
DD12716.1	30/12/2020	Monthly Account		50.75
		Water Corporation		
DD12722.1	29/12/2020	Water Usage and Service Charges		3,941.74
		Water Corporation		
DD12723.1	30/12/2020	Water Usage and Service Charges		120.52
		Water Corporation		
DD12724.1	31/12/2020	Water Usage and Service Charges		365.82
		National Mastercard		
DD12725.1	29/12/2020	Monthly Credit Card Account		2,466.07
		Department Of Transport - Daily Licensing		
DD12729.1	31/12/2020	POLICE LICENSING PAYMENTS FOR DECEMBER 2020		23,767.75

REPORT TOTALS

Bank Code	Bank Name	TOTAL
L	POLICE LICENSING	23,767.75
M	MUNICIPAL BANK	645,586.37
TOTAL		669,354.12

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
11623	20/01/2021	Shire Of Chapman Valley Planning Services		748.00
EFT16754	20/01/2021	BOC Gases Monthly Account		57.64
EFT16755	20/01/2021	Toll Transport Pty Ltd Freight Account		702.64
EFT16756	20/01/2021	Winc Australia Pty Limited Monthly Meterplan Charges		716.34
EFT16757	20/01/2021	Commercial Hotel Three Springs Volunteer Bushfire Brigade Meals		1,444.00
EFT16758	20/01/2021	Cleanaway Pty Ltd Monthly Refuse Collection		6,845.18
EFT16759	20/01/2021	Eastman Poletti Sherwood Architects Contractor		8,877.00
EFT16760	20/01/2021	Geraldton Fuel Company Pty Ltd (Refuel Australia) Monthly Fuel Account		909.49
EFT16761	20/01/2021	High Steel Buildings Pty Ltd Contractor		2,000.00
EFT16762	20/01/2021	Health Insurance Fund (HIF) Of Australia Ltd Payroll deductions		454.05
EFT16763	20/01/2021	Stephen Walter Hunter Contractor		550.00
EFT16764	20/01/2021	Shire of Irwin Consultant - EHO Services December 2020		1,505.25
EFT16765	20/01/2021	INFINITUM TECHNOLOGIES PTY LTD Contractor		1,093.95
EFT16766	20/01/2021	Kimberley Leonard Boulton Contractor		3,670.26
EFT16767	20/01/2021	Totally Workwear Geraldton Staff Uniforms		2,127.64
EFT16768	20/01/2021	Moore Australia Audit (WA) Pty Ltd Professional Services		2,970.00
EFT16769	20/01/2021	Moore Sands Resources Pty Ltd Monthly Account		1,015.22
EFT16770	20/01/2021	Paul Bernard Rosair T/as Naja Business Consulting Services Contractor		2,750.00
EFT16771	20/01/2021	Officeworks Monthly Account		338.97
EFT16772	20/01/2021	Office of the Auditor General Audit Fee		42,900.00
EFT16773	20/01/2021	Perfect Computer Solutions Pty Ltd Contractor		85.00
EFT16774	20/01/2021	Ray's Farm Services Contractor		275.00
EFT16775	20/01/2021	Dudawa Haulage Contractor		70,152.28
EFT16776	20/01/2021	Australian Communications And Media Authority (ACMA) Annual Licence Renewal		114.00
		Silverwing Holding Pty Ltd t/a Three Springs Sandblasting		

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Statement of Payments for the Month of January 2021

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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		Silverwing Holding Pty Ltd t/a Three Springs		
		Sandblasting		
EFT16777	20/01/2021	Contractor		1,815.00
		Three Springs IGA		
EFT16778	20/01/2021	Monthly Account		197.69
		Telstra - Damages		
EFT16779	20/01/2021	4 Carter St Incident		2,907.43
		Three Springs Rural Services		
EFT16780	20/01/2021	Monthly Account		470.88
		Tyford Co Atf Bodie & Jesse's Trust		
EFT16781	20/01/2021	Recognition of Three Springs Births 2019		160.00
		Van't Veer Services		
EFT16782	20/01/2021	Monthly Account		170.30
		Westrac Pty Ltd		
EFT16783	20/01/2021	Monthly Account		214.70
		Winchester Industries		
EFT16784	20/01/2021	Contractor		19,683.62
		WA Contract Ranger Services Pty Ltd		
EFT16785	20/01/2021	Contract Ranger Services		635.25
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD12732.1	05/01/2021	Payroll deductions		5,685.84
		Colonial First State - FirstChoice Wholesale Personal Super		
DD12732.2	05/01/2021	Payroll deductions		518.70
		Australian Super		
DD12732.3	05/01/2021	Superannuation contributions		352.07
		ANZ Smart Choice Super		
DD12732.4	05/01/2021	Superannuation contributions		205.85
		Retail Employees Superannuation Pty Ltd (REST)		
DD12732.5	05/01/2021	Superannuation contributions		208.13
		Cbus Super		
DD12732.6	05/01/2021	Superannuation contributions		181.34
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD12738.1	19/01/2021	Payroll deductions		5,875.49
		Colonial First State - FirstChoice Wholesale Personal Super		
DD12738.2	19/01/2021	Payroll deductions		527.81
		Australian Super		
DD12738.3	19/01/2021	Superannuation contributions		352.07
		ANZ Smart Choice Super		
DD12738.4	19/01/2021	Superannuation contributions		209.46
		Retail Employees Superannuation Pty Ltd (REST)		
DD12738.5	19/01/2021	Superannuation contributions		211.35
		Cbus Super		
DD12738.6	19/01/2021	Superannuation contributions		207.26
		Telstra		
DD12743.1	12/01/2021	Monthly Account		1,338.60
		Telstra		
DD12746.1	15/01/2021	Monthly Account		213.72
		Synergy		
DD12758.1	27/01/2021	Electricity Usage		2,218.86
		Synergy		
DD12760.1	25/01/2021	Electricity Usage		2,240.31

Date: 08/02/2021
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SHIRE OF THREE SPRINGS
Statement of Payments for the Month of January 2021

USER: Donna Newton
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Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		Telstra		
DD12761.1	30/01/2021	Monthly Account		50.00
		Synergy		
DD12762.1	28/01/2021	Electricity Usage		913.62
		Synergy		
DD12763.1	18/01/2021	Electricity Account		5,143.82
		Telstra		
DD12764.1	24/01/2021	Monthly Mobile Phone Account		616.37
		Water Corporation		
DD12769.1	04/01/2021	Water Usage and Service Charges		18,071.86
		National Mastercard		
DD12772.1	25/01/2021	Monthly Credit Card Account		1,422.77
		Shire of Three Springs - Department Of Transport		
DD12786.1	31/01/2021	POLICE LICENSING PAYMENTS FOR JANUARY 2021		12,539.50

REPORT TOTALS

Bank Code	Bank Name	TOTAL
L	POLICE LICENSING	12,539.50
M	MUNICIPAL BANK	225,322.08
TOTAL		237,861.58