



ATTACHMENT BOOK

ORDINARY COUNCIL MEETING
TO BE HELD ON
WEDNESDAY
28 JUNE 2023



WILDFLOWER COUNTRY



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ORDINARY COUNCIL MEETING
28 JUNE 2023**

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WILDFLOWER COUNTRY



Corporate Business Plan

2020 – 2024

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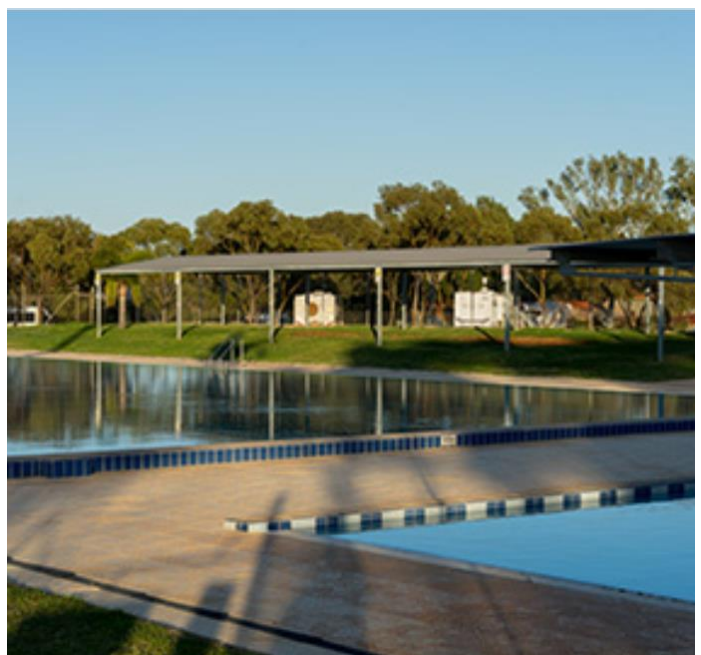
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Shire of Three Springs
132 Railway Road
Three Springs, WA, 6519
(08) 9954 1001
general@threesprings.wa.gov.au

www.threesprings.wa.gov.au

Our Vision

“Three Springs becomes a healthy and unified community with a bright future.”



Integrated Planning and Reporting Framework

All Western Australian local governments are required to prepare a Plan for the Future for their district, comprising of two key strategic documents, a Strategic Community Plan and Corporate Business Plan, which the local government is required to have regard for when forming its annual budget.

The Corporate Business Plan 2020 – 2024, together with the Strategic Community Plan 2018 - 2028, is the Shire of Three Springs's Plan for the Future and has been prepared to achieve compliance with the *Local Government (Administration) Regulations 1996*.

Under *Local Government (Administration) Regulations 1996* Regulation 19DA (3), a Corporate Business Plan is to:

- a) set out, consistent with any relevant priorities included in the Strategic Community Plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and
- b) govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and
- c) develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.

In forming the annual budget the Shire must have regard for the contents of the Plan for the Future in terms of Section 6.2(2) of the *Local Government Act 1995*.

Development of the Plan has also been influenced by the Department of Local Government and Communities Framework and Guidelines for Integrated Planning and Reporting.

Strategic Community Plan

The Shire of Three Springs community had a strong involvement and voice in the development of the Strategic Community Plan. In 2017, the community were invited to share their vision, aspirations and objectives for the future of the Shire of Three Springs, and the Strategic Community Plan was subsequently reviewed and updated to reflect the community aspirations.

This information provided a valuable insight into the key issues and aspirations held by the local community. Importantly for the Council, these views have helped establish clear priorities and shaped the visions, values, objectives and strategies contained within the Strategic Community Plan. The following four key strategic goals are defined within the Plan.

1. **Economic Development:** A prosperous, thriving and innovative local economy
2. **Environment:** To have a sustainable natural and built environment balanced with the needs of the community
3. **Community Wellbeing:** A healthy, cohesive and safe community
4. **Civic Leadership:** A collaborative and forward thinking community that is guided by strong leadership

Integrated Planning and Reporting Framework

Corporate Business Plan

Achieving the community's vision and the Shire's strategic objectives requires the development of actions to address each strategy contained within the Strategic Community Plan. Careful operational planning and prioritisation is required to achieve the objectives and desired outcomes due to the limited resources available. This planning process is formalised by the development of the Corporate Business Plan. The Corporate Business Plan converts the Strategic Community Plan into action through the adoption of an Annual Budget.

Actions requiring funding will only be undertaken once approved within the statutory budget and subject to funding availability. Along with achieving the community aspirations and objectives, the Corporate Business Plan draws on information contained within the following strategic documents.

Strategic Resource Plan

The Shire took a combined approach to asset management and long term financial planning processes to produce an overarching Strategic Resource Plan. A key objective of the Strategic Resource Plans is to highlight and define key long term strategies to maintain financial and asset services to the community over the long term.

Asset Management Planning Component

The Shire has developed an initial Asset Management Plan for major asset classes in accordance with Council's Asset Management Policy. The Asset Management Plan forms a component of an overall Asset Management Strategy which addresses the Shire's current processes and sets out the steps required to continuously improve the management of Shire controlled assets.

Capital renewal estimates contained within the Asset Management Plan have been included to the extent the financial and workforce resources are available to enable the renewals to occur.

Long Term Financial Planning Component

The Shire of Three Springs is planning for a positive and sustainable future. The Shire seeks to maintain, and where possible, improve service levels into the future while maintaining a healthy financial position.

During the development of this Corporate Business Plan, the Long Term Financial Plan was updated to confirm the financial capability to undertake the planned actions and ensure integration with this Plan. The results of this update are reflected within the Forecast Statement of Funding included within this document.

Workforce Plan

The Workforce Plan provides the workforce management and resource strategies necessary to deliver the objectives, outcomes and strategies of the Shire's Strategic Community Plan.

Workforce issues have been considered during the development of this Corporate Business Plan and the financial impacts of the Workforce Plan captured within the Long Term Financial Plan. A combination of workforce and financial constraints has influenced the prioritisation of actions within this Plan.

Review of Plan

In accordance with statutory requirements, the Corporate Business Plan is reviewed and updated annually to assess the progress of projects and realign the Plan's actions and priorities based on current information and available funding.

Forecast Statement of Funding

The following Forecast Statement of Funding is extracted from the Strategic Resource Plan to provide an indication of the net funding available. The forecast statement should be read in conjunction with the full Strategic Resource Plan and its underlying assumptions and predictions.

	2020-21	2021-22	2022-23	2023-24
	\$	\$	\$	\$
FUNDING FROM OPERATIONAL ACTIVITIES				
Revenues				
Rates	2,180,247	2,245,655	2,313,025	2,382,415
Operating grants, subsidies and contributions	1,292,794	1,305,720	1,318,778	1,331,966
Fees and charges	238,032	242,793	247,650	252,602
Interest earnings	12,218	11,296	11,291	11,722
Other revenue	46,460	46,924	47,393	47,866
	3,769,751	3,852,388	3,938,137	4,026,571
Expenses				
Employee costs	(1,739,991)	(1,757,395)	(1,774,970)	(1,792,717)
Materials and contracts	(706,667)	(713,740)	(720,882)	(728,097)
Utility charges (electricity, gas, water etc.)	(214,507)	(216,651)	(218,817)	(221,004)
Depreciation on non-current assets	(1,465,105)	(1,483,658)	(1,498,162)	(1,496,630)
Interest expense	(3,291)	(2,460)	(1,595)	(697)
Insurance expense	(188,486)	(190,371)	(192,276)	(194,198)
Other expenditure	(66,506)	(67,173)	(67,844)	(68,524)
	(4,384,553)	(4,431,448)	(4,474,546)	(4,501,867)
	(614,802)	(579,060)	(536,409)	(475,296)
Funding position adjustments				
Depreciation on non-current assets	1,465,105	1,483,658	1,498,162	1,496,630
Net funding from operational activities	850,303	904,598	961,753	1,021,334
FUNDING FROM CAPITAL ACTIVITIES				
Inflows				
Proceeds on disposal	75,750	71,407	121,576	142,562
Non-operating grants, subsidies and contributions	1,073,333	722,000	692,000	1,202,000
Outflows				
Purchase of property plant and equipment	(731,280)	(371,332)	(420,909)	(1,070,832)
Purchase of infrastructure	(1,431,650)	(1,305,686)	(1,245,686)	(1,245,686)
Net funding from capital activities	(1,013,847)	(883,611)	(853,019)	(971,956)
FUNDING FROM FINANCING ACTIVITIES				
Inflows				
Transfer from reserves	154,530	331,925	249,333	368,270
Outflows				
Transfer to reserves	(189,478)	(331,014)	(335,305)	(393,989)
Repayment of past borrowings	(21,066)	(21,898)	(22,762)	(23,659)
Net funding from financing activities	(56,014)	(20,987)	(108,734)	(49,378)
Estimated surplus/deficit July 1 B/Fwd	219,558	0	0	0
Estimated surplus/deficit June 30 C/Fwd	0	0	0	0

Capital Program

A number of projects are forecast to be undertaken during the life of the Plan, which result in additional capital expenditure. The projects include new, expansion, upgrade and renewals of assets and are detailed in the forecast capital expenditure provided in the Strategic Resource Plan (SRP).

A number of the projects listed in the SRP are reliant on external contributions, should these not be received the project may be deferred until adequate funding is available.

Key projects included within this Plan are:

Action	Project	2020-21	2021-22	2022-23	2023-24
4.4.8.1	Plant Replacement Program	230,280	321,332	370,909	1,020,832
1.4.1.1	Main Street Revitalisation	150,000			
2.6.2.1	Love Locks Soak-Plumbing	100,000			
2.8.5.1	Sports Pavilion-Building and Gym	100,000			
2.8.5.1	Swimming Pool-Lights	40,000			
2.8.1.1	Early Childhood Centre-Solar	25,000			
2.8.5.1	Sporting Club-Air-condition	30,000			
4.6.1.1	Drought Business Continuity Plan	6,000			
4.4.8.1	Furniture and Equipment Renewals	50,000	50,000	50,000	50,000
1.4.1.5	Roads Renewal RRG	377,000	600,000	600,000	600,000
1.4.1.5	Roads Renewal RTR	292,000	292,000	292,000	292,000
1.4.1.5	Roads Renewal	647,650	353,686	353,686	353,686
1.1.1.1	Dominican Park-Landscaping	55,000			
1.1.3.1	Footpaths Renewal	60,000	60,000		
Total		2,162,930	1,677,018	1,666,595	2,316,518

Service Delivery

The Shire of Three Springs delivers services to its community in line with its values and the four foundation areas set out within the Strategic Community Plan 2018-2028. Each of the four foundation areas has several outcomes the Shire seeks to achieve over the 10+ years of the Strategic Community Plan.

The table below summarises the desired outcomes under each of the four key strategic goals. Strategies and detailed actions to achieve these outcomes have been developed and are detailed on the following pages. As the Shire strives to achieve these outcomes, the community will be kept informed of the progress by means of the Annual Report.

Economic Development: A prosperous, thriving and innovative local economy	
Outcome 1.1	Develop tourism infrastructure and increase length of stay
Outcome 1.2	Increase the availability of land and improve services for housing and industry
Outcome 1.3	Increase the diversity of the existing business base
Outcome 1.4	Maintain and improve business infrastructure
Outcome 1.5	Retain and support the presence of the existing government services, facilities and other agencies in Three Springs
Outcome 1.6	Attract and maintain a stable workforce
Environment: To have a sustainable natural and built environment balanced with the needs of the community	
Outcome 2.1	A community that is well informed and respects our natural, cultural and built environments
Outcome 2.2	Protect and conserve our natural environment
Outcome 2.3	Three Springs is a comfortable and welcoming place to live and visit, and reflects our lifestyle values
Outcome 2.4	Preservation of local heritage and the unique character of our built environs
Outcome 2.5	An attractive, inviting and functional main street environment
Outcome 2.6	Efficient use of resources
Outcome 2.7	A regional service provider in recycling and waste
Outcome 2.8	To retain and improve high quality infrastructure
Community Wellbeing: A healthy, cohesive and safe community	
Outcome 3.1	People are motivated, work together and have an increased pride and participation in the community
Outcome 3.2	Managed population growth across a range of demographics, particularly aged and families
Outcome 3.3	Three Springs is recognized as an Age-Friendly community
Outcome 3.4	Increase the range and quality of housing for families and seniors
Outcome 3.5	Maintain and promote the provision of medical services
Outcome 3.6	To retain a safe environment for all
Outcome 3.7	Maintain and improve the provision of emergency services
Civic Leadership: A collaborative and forward thinking community that is guided by strong leadership	
Outcome 4.1	A well engaged and informed community that actively participates
Outcome 4.2	A long term strategically focused Shire that is efficient, respected and accountable
Outcome 4.3	Continue to provide quality local government services and facilities
Outcome 4.4	Increase the range and quality of housing for families and seniors
Outcome 4.5	Work in partnership with all community, government and corporate stakeholders
Outcome 4.6	To be strong advocates representing the community's interest

FOUNDATION 1

ECONOMIC DEVELOPMENT

The following tables reflect the future actions to be undertaken for each strategy. The prioritisation of the actions is reflected by a square indicating when the action is planned to be undertaken, or an arrow if the action will continue or be undertaken in the years beyond the four years of this Plan.

Outcome 1.1 Develop tourism infrastructure and increase length of stay

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.1.1 Provide and maintain good quality tourism infrastructure and facilities	1.1.1.1 Maintain and enhance local attractions in line with Asset Management Plan	■	■	■	■	➔
1.1.2 Participate in the "Wildflower Way" Tourist Drive	1.1.2.1 Continue involvement with Mid-West Tourism and the Regional Organisation of Councils to promote the region	■	■	■	■	➔
1.1.3 Develop complementary infrastructure and activities such as walk trails and heritage interpretation	1.1.3.1 Maintain, renew and upgrade infrastructure in line with the Asset Management Plan		■	■	■	➔
1.1.4 Continue to support and develop the Three Springs Visitors Centre	1.1.4.1 Provide the Visitor Centre facility	■	■	■	■	➔
1.1.5 Investigate and implement options for heritage opportunities	1.1.5.1 Continue to maintain local heritage assets			■	■	➔
1.1.6 Rebrand and promote Three Springs as an attractive place to live and work	1.1.6.1 Continue rebranding and promotion project	■	■			➔
	1.1.6.2 Develop the Three Springs brand	■	■			➔

Outcome 1.2 Increase the availability of land and improve services for housing and industry

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.2.1 Review the town planning scheme and develop a town planning strategy	1.2.1.1 Completed 2019					
	1.2.1.2 Undertake review and Scheme Amendment 1	■				
1.2.2 Approach Landcorp to assist in the development of land and services for industry and housing	1.2.2.1 Enable expansion of local industry and residential opportunities (land release) (Refer to Actions 1.3.1.1 1.6.3.1)	■				
1.2.3 Develop an Investment Attraction Plan	1.2.3.1 Develop an Investment Attraction Plan	■				

FOUNDATION 1

ECONOMIC DEVELOPMENT

Outcome 1.3 Increase the diversity of the existing business base

STRATEGY		ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.3.1	Promote existing and new industry opportunities to increase employment	1.3.1.1 Enable suitable land availability for commercial / industrial development (<i>Refer to Actions 1.2.2.1 1.6.3.1</i>)	■	■			
1.3.2	Promote business networking and collaboration	1.3.2.1 Facilitate business networking events and collaboration	■	■			
1.3.3	Support sustainable farming and other industry development	1.3.3.1 Investigate diversification opportunities (water supply, horticulture, aquaculture) and source investment for potential pilot project	■	■			
1.3.4	Support the provision of power, water and gas services to the region	1.3.4.1 Maintain standpipes and associated infrastructure	■	■	■	■	➔
		1.3.4.2 Advocate for adequate provision of power, water and gas services			■		
		1.3.4.3 Develop relationships with utility providers			■		
1.3.5	Leverage opportunities in regards to substation	1.3.5.1 Investigate additional opportunities			■	■	➔
1.3.6	Investigate and develop the long-term use of the Three Springs Mining Camp	1.3.6.1 Develop the long-term use of the Three Springs Mining Camp report.	■				

FOUNDATION 1

ECONOMIC DEVELOPMENT

Outcome 1.4 Maintain and improve business infrastructure

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.4.1 Encourage, support and assist local businesses to improve the appearance and presentation of their buildings	1.4.1.1 Implement strategic land development program to invest in the redevelopment of the main street	■				
	1.4.1.2 Improve the supply of residential housing	■				
	1.4.1.3 Facilitate a business forum	■				
	1.4.1.4 Request and encourage business community to take responsibility for the appearance of their properties	■				
	1.4.1.5 Maintain appropriate transport infrastructure in line with asset management planning	■	■	■	■	➔

Outcome 1.5 Retain and support the presence of the existing government services, facilities and other agencies in Three Springs

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.5.1 Continue to lobby government for retention and expansion of existing services including health, education and utilities	1.5.1.1 Continue to lobby government for retention and expansion of existing services including health, education and utilities	■				➔

Outcome 1.6 Attract and maintain a stable workforce

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
1.6.1 Attract and maintain family and childcare services / facilities	1.6.1.1 Completed 2019					
1.6.2 Develop and maintain attractive and affordable housing	1.6.2.1 Maintain, renew and upgrade infrastructure in line with the Asset Management Plan	■	■			➔
1.6.3 Develop a new Light Industrial Area	1.6.3.1 Develop a new Light Industrial Area (Refer to Actions 1.2.2.1 1.3.1.1)	■				

FOUNDATION 2

ENVIRONMENT

Outcome 2.1 A community that is well informed and respects our natural, cultural and built environments

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.1.1 Continue to support the Yarra Yarra Catchment Management Group	2.1.1.1 Promote Yarra Yarra Catchment Management Group media statements via the Yakabout		■	■	■	➔
	2.1.1.2 Support the YYCMG by providing a facility for their annual Three Springs information session with a focus on land rehabilitation		■	■	■	➔
2.1.2 Develop natural resource projects	2.1.2.1 Develop natural resource projects where opportunities and funding exist		■	■	■	➔
2.1.3 Develop promotional material to better inform visitors and locals about our natural, cultural and built environment	2.1.3.1 Review existing promotional material (Refer to Strategy 1.1.6)		■	■	■	➔
2.1.4 Improved signage	2.1.4.1 Maintain, renew and upgrade signage infrastructure in line with Asset Management Plan	■	■			➔
2.1.5 Improved communication between TS Visitor Centre and Shire	2.1.5.1 Maintain ongoing communication with the visitors' centre	■	■	■	■	➔

Outcome 2.2 Protect and conserve our natural environment

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.2.1 Manage Council controlled land to minimise environmental impact, in accordance to required environmental legislation and best practice	2.2.1.1 Manage Council controlled land to minimise environmental impact, in accordance with required environmental legislation	■	■			➔
2.2.2 Work with relevant authorities to develop a strategy to manage native and feral flora and fauna	2.2.2.1 In line with actions for Strategy 2.1.1				■	➔

FOUNDATION 2

ENVIRONMENT

Outcome 2.3 Three Springs is a comfortable and welcoming place to live and visit, and reflects our lifestyle values

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.3.1 Rebrand and promote Three Springs	2.3.1.1 As per Strategy 1.1.6	■	■			→
2.3.2 Lead by example and improve and maintain community infrastructure	2.3.2.1 Maintain, renew and upgrade community infrastructure in line with Asset Management Plan	■	■	■	■	→

Outcome 2.4 Preservation of local heritage and the unique character of our built environs

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.4.1 Develop and restore Duffy's Store	2.4.1.1 Develop and restore Duffy's Store	■	■			
	2.4.1.2 Implement 5 year Duffy's Store Development Plan 19/20-23/24	■	■			
2.4.2 Work closely with CBH to identify future opportunities for alternative uses of the silos	2.4.2.1 Approach CBH in relation to Silo alternative use opportunities	■	■			→
2.4.3 Include heritage interpretation in promotional materials	2.4.3.1 In line with strategies 1.1.6, 2.1.3 and 2.4.1			■	■	→

Outcome 2.5 An attractive, inviting and functional main street environment

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.5.1 Win Tidy Towns	2.5.1.1 Facilitate Tidy Towns submission			■		
2.5.2 Continue to implement the main street revitalisation plan	2.5.2.1 Reactivate the development strategy	■	■	■	■	
	2.5.2.2 Actions as per Strategy 1.4.1	■				
2.5.3 Work with local businesses to improve the appearance of their buildings	2.5.3.1 Actions as per Strategy 1.4.1	■				

FOUNDATION 2

ENVIRONMENT

Outcome 2.6 Efficient use of resources

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.6.1 Review and monitor existing consumables and utilities usage	2.6.1.1 Review and monitor existing consumables and utilities usage			■	■	→
2.6.2 Investigate options for water harvesting	2.6.2.1 Support and encourage best practice water utilization management	■	■			→
2.6.3 Effectively manage the acquisition of gravel and rehabilitation of gravel pits	2.6.3.1 Effectively manage the acquisition of gravel and rehabilitation of gravel pits			■		→

Outcome 2.7 A regional service provider in recycling and waste

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.7.1 Develop and implement wastewater reuse scheme	2.7.1.1 As per Strategy 1.3.3				■	→
2.7.2 Develop recycling opportunities to be based in Three Springs	2.7.2.1 Investigate recycling opportunities					→
2.7.3 Work with the Midwest Regional Council and other local authorities on waste disposal	2.7.3.1 Work with the Midwest Regional Council and other local authorities in relation to providing waste disposal services			■	■	→

FOUNDATION 2

ENVIRONMENT

Outcome 2.8 To retain and improve high quality infrastructure

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
2.8.1 Community infrastructure is better supported	2.8.1.1 Maintain, renew and upgrade community infrastructure in line with Asset Management Plan	■	■	■	■	➔
2.8.2 Maintain and develop staff housing to retain and attract quality staff	2.8.2.1 Develop staff housing to retain and attract quality staff	■	■			
	2.8.2.2 Maintain, renew and upgrade employee housing in line with Asset Management Plan	■	■	■	■	➔
2.8.3 Maintain quality medical facilities	2.8.3.1 Maintain, renew and upgrade medical services facilities in line with Asset Management Plan	■				➔
2.8.4 Explore opportunities to rationalise Council's properties	2.8.4.1 Maintain, renew and upgrade infrastructure in line with Asset Management Plan	■	■			➔
	2.8.4.2 Develop a property rationalisation strategy		■			
2.8.5 Maintain and develop community and sporting facilities	2.8.5.1 Maintain, renew and upgrade infrastructure in line with Asset Management Plan	■	■			➔
2.8.6 Provide high quality public toilets	2.8.6.1 Maintain, renew and upgrade infrastructure in line with Asset Management Plan			■	■	➔
2.8.7 Maintain and develop appropriate infrastructure assets in line with Council's Asset Management Plan	2.8.7.1 Review asset management planning	■	■	■	■	➔

FOUNDATION 3

COMMUNITY WELLBEING

Outcome 3.1 People are motivated, work together and have an increased pride and participation in the community

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.1.1 Develop and implement a Marketing and Communications Plan	3.1.1.1 Develop and implement a Marketing and Communications Plan	■	■			
3.1.2 Continue to support the Community Action Group as an independent group	3.1.2.1 Continue to support the Community Action Group	■	■	■	■	→
3.1.3 Continue to fund a Community Development Officer	3.1.3.1 Continue to fund a Community Development Officer	■	■	■	■	→
3.1.4 Develop and implement our customer service charter	3.1.4.1 Develop and implement our customer service charter	■				
3.1.5 Continue to support community organisations	3.1.5.1 Continue to support community organisations	■	■	■	■	→
3.1.6 Actively facilitate, support and participate in community events	3.1.6.1 Actively facilitate, support and participate in community events	■	■	■	■	→

Outcome 3.2 Managed population growth across a range of demographics, particularly aged and families

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.2.1 Review the town planning scheme and develop a town planning strategy	3.2.1.1 As per Strategy 1.2.1	■				
3.2.2 Develop an Investment Attraction Plan	3.2.2.1 As per Strategy 1.2.3	■				
3.2.3 Identify land use options such as special rural in the new Town Planning Scheme	3.2.3.1 New scheme adopted in 2019. In line with Action 1.2.1.2 for Scheme Amendment 1	■				
3.2.4 Maintain and develop early childhood family services to support existing and attract new families	3.2.4.1 Completed					

FOUNDATION 3

COMMUNITY WELLBEING

Outcome 3.3 Three Springs is recognized as an Age-Friendly community

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.3.1 Prepare an Age-Friendly Plan for the town	3.3.1.1 Prepare an Age-Friendly Plan for the town					→
3.3.2 Review and update Disability Access and Inclusion Plan	3.3.2.1 Ongoing review and update Disability Access and Inclusion Plan (reviewed 2019)		■		■	→
3.3.3 Support youth activities	3.3.3.1 Provide community recreational infrastructure in line with Asset Management Plan	■	■	■	■	→

Outcome 3.4 Increase the range and quality of housing for families and seniors

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.4.1 Develop and implement an Investment Attraction Plan	3.4.1.1 As per Strategy 1.2.3	■				

Outcome 3.5 Maintain and promote the provision of medical services

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.5.1 Improve the provision of allied health services including HACC	3.5.1.1 Completed					
	3.5.1.2 Completed					
3.5.2 Continue to lobby government to maintain hospital facility and staff in town	3.5.2.1 Advocate to maintain hospital facility and staff in town	■	■	■	■	→

Outcome 3.6 To retain a safe environment for all

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.6.1 Continue to lobby to maintain police presence	3.6.1.1 Completed					
3.6.2 Support Constable Care program and Blue Light Discos	3.6.2.1 Support Constable Care program and Blue Light Discos if required				■	→

FOUNDATION 3

COMMUNITY WELLBEING

Outcome 3.7 Maintain and improve the provision of emergency services

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
3.7.1 Continue to support and fund the community and emergency services management position for the region	3.7.1.1 Continue to support and fund the community and emergency services management position	■	■	■	■	➔
	3.7.1.2 Continue to support the local bush fire brigades and volunteers	■	■	■	■	➔
3.7.2 Update and implement Emergency Management Plans	3.7.2.1 Update and implement Emergency Management Plans		■	■	■	➔

FOUNDATION 4

CIVIC LEADERSHIP

Outcome 4.1 A well engaged and informed community that actively participates

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.1.1 Improve the quality and efficiency of the Yakabout	4.1.1.1 Maintain effective policies, procedures and practices	■	■	■	■	➔
4.1.2 Rebrand Three Springs	4.1.2.1 As per Strategy 1.1.6	■	■			➔
4.1.3 Engage local schools to better inform students of the role of local government	4.1.3.1 Support local schools to better inform students of the role of local government	■	■	■	■	➔
4.1.4 Lead by example to get the community involved in the decision making process	4.1.4.1 Ongoing meaningful communication and engagement with residents and ratepayers	■	■			➔
4.1.5 Support and acknowledge volunteers	4.1.5.1 Support and encourage recognition of our local community volunteers	■	■	■	■	➔
	4.1.5.2 Host a volunteer recognition event following COVID-19 restrictions being lifted	■				
4.1.6 Actively facilitate, support and participate in community events	4.1.6.1 As per Strategy 3.1.6	■	■	■	■	➔

Outcome 4.2 A long term strategically focused Shire that is efficient, respected and accountable

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.2.1 Facilitate education and training for elected members	4.2.1.1 Ongoing training and development for elected members	■	■	■	■	➔
4.2.2 Encourage and mentor community leaders to become Councillors	4.2.2.1 Encourage and mentor community leaders to become Councillors	■	■	■	■	➔
4.2.3 Maintain Integrated Planning and Reporting	4.2.3.1 Support and implement the IPR framework	■	■	■	■	➔
	4.2.3.2 Undertake community engagement and major review of Strategic Community Plan	■	■			
4.2.4 Encourage businesses to employ local where possible	4.2.4.1 Encourage businesses to employ local where possible	■	■	■	■	➔

FOUNDATION 4

CIVIC LEADERSHIP

Outcome 4.3 Continue to provide quality local government services and facilities

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.3.1 Annually survey customers for feedback	4.3.1.1 Facilitate customer satisfaction survey		■			
4.3.2 Ensure compliance with all relevant legislation	4.3.2.1 Seek high level of compliance in organisational practices	■	■	■	■	→
4.3.3 Maintain, review and ensure relevance of Council policies and local laws	4.3.3.1 Seek a high level of legislative compliance and effective internal controls	■	■	■	■	→

Outcome 4.4

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.4.1 Investigate new sources of revenue and income	4.4.1.1 Seek to deliver best practice services and outcomes within resource capabilities	■	■	■	■	→
4.4.2 Review and improve long term financial planning	4.4.2.1 As per Action 4.4.1.1	■	■			→
4.4.3 Review and improve core asset management plans	4.4.3.1 Seek to deliver best practice services, infrastructure and outcomes within resource capabilities	■	■			→
4.4.4 Review and improve workforce planning	4.4.4.1 Review and maintain effective workforce planning	■	■			→
	4.4.4.2 Ensure implementation and commitment to continual workplace health and safety improvement	■	■			→
4.4.5 Continue to provide staff training and development	4.4.5.1 Provide opportunities for training and development for staff	■	■	■	■	→
4.4.6 Review Corporate Business Plan	4.4.6.1 Demonstrate sound financial planning and management	■	■	■	■	→
4.4.7 Maintain effective and efficient ICT systems	4.4.7.1 Continue to implement the ICT Strategy	■	■	■	■	→
4.4.8 Review Plant Replacement Program	4.4.8.1 Review Plant Replacement Program	■	■	■	■	→
4.4.9 Review and improve strategic financial reporting for ease of understanding	4.4.5.5 As per Action 4.4.6.1	■	■	■	■	→

FOUNDATION 4

CIVIC LEADERSHIP

Outcome 4.5 Work in partnership with all community, government and corporate stakeholders

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.5.1 Maintain links with regional bodies such as MWDC	4.5.1.1 Collaborate with regional partners and other organisations	■	■	■	■	➔
4.5.2 Continue involvement with government and corporate stakeholders such as Regional Road Group	4.5.2.1 As per Action 4.5.1.1	■	■	■	■	➔

Outcome 4.6 To be strong advocates representing the community's interest

STRATEGY	ACTIONS	2020/21	2021/22	2022/23	2023/24	2024 Onwards
4.6.1 Continue to lobby government and corporate entities to ensure adequate services and facilities are available for the community	4.6.1.1 Effectively represent and lobby on behalf and promote the Shire of Three Springs	■	■	■	■	➔

Measuring Success

The intended outcome of this Plan is to align the community's visions and aspirations for the future of the Shire of Three Springs to the Shire's objectives. Success will be measured by both quantifiable and non-quantifiable outcomes.

Strategic performance indicators provide an indication of whether the Shire is meeting the objectives and will be monitored and reported. The strategic performance indicators and desired trend for each objective are provided in the table below.

FOUNDATION 1

ECONOMIC DEVELOPMENT

Performance Indicator	Desired Trend
Visitor Numbers and Length of Stay	Maintain Increasing
Road Expenditure	In line with budget
Statutory Asset Management Ratios	Maintain healthy ratios
Land Services for Industry and Housing	Development of new light industrial area
Planning Framework	Maintain compliance

FOUNDATION 2

ENVIRONMENT

Performance Indicator	Desired Trend
Building Infrastructure Housing	Appropriate asset management planning undertaken
Building Infrastructure Maintenance and Renewal	In line with budget
Planning Framework	Maintain compliance

FOUNDATION 3

COMMUNITY WELLBEING

Performance Indicator	Desired Trend
Media Activity	Increase level of positive engagement
Provision of Health Services	Maintain level of service
Community Volunteers	Maintain and support
Planning Framework	Maintain compliance

FOUNDATION 4

CIVIC LEADERSHIP

Performance Indicator	Desired Trend
Statutory Financial Ratios	Maintain healthy ratios
Elected Members representation	Maintain participation on boards and committees
Currency of Strategic Plans and Reports	Maintain currency

Services and Facilities

Services and facilities provided by the Shire have been linked with the relevant strategies in the Strategic Community Plan in the following table. The table provides a connection between the services and facilities and the desired outcomes and community vision for the Shire of Three Springs.

Services Facilities Support	Strategy
Aged seniors' services	3.3.1
Building approval process control	4.3
Caravan park	1.1.1
Cemetery	2.8.7
Childcare playgroup	1.6.1 3.2.4
Community engagement	1.3.2 3.1.1 3.1.5
Community halls	2.8.1
Council buildings heritage assets	1.1.1 1.1.3 1.1.4 1.1.5 2.4.1 2.8.4
Customer service	3.1.4
Economic development	1.1.1 1.2.3 1.3.1 1.3.3 1.6.3
Emergency services	3.7.1 3.7.2
Festival event support	3.1.5 4.1.6
Health administration inspection	4.3.2 4.3.3
Library library services	4.3
Medical health services	1.5.1 2.8.3 3.5.1 3.5.2
Natural resource management	2.1.1 2.1.2 2.1.3 2.2.1 2.2.2
Parks gardens reserves	1.1.1 1.1.3
Public toilets	2.8.6
Ranger services	4.3.2 4.3.3
Regional collaboration	1.1.1 1.1.2 4.5.1 4.5.2
Roads infrastructure	1.1.2 2.8.7
Rubbish recycling kerbside collection	2.7.3
Sport recreation facilities	2.8.1 2.8.5
Strategic planning	4.2.3 4.4.2 4.4.3 4.4.4 4.4.6
Street lighting	2.3.2 2.6.1
Support for volunteers	3.1.5 4.1.5
Tourism management	1.1.1 1.1.2 1.1.3 1.1.4
Town beautification landscaping	1.1.3 2.5.1 2.5.2 2.5.3
Town planning	1.2.1 1.2.2 3.2.1
Waste management	2.7.3
Youth services	3.3.3

Strategic Risk Management

It is important to consider the external and internal context in which the Shire of Three Springs operates, relative to risk, in order to understand the environment in which the Shire seeks to achieve its strategic objectives.

The external and internal factors identified and considered during the preparation of this Corporate Business Plan are set out below.

External Factors

Increasing community expectations in relation to service levels and service delivery

Rapid changes in information technology changing the service delivery environment

Increased compliance requirements due to Government Policy and Legislation

Cost shifting by Federal and State Governments

Reducing external funding for infrastructure and operations

Changes in mining and pastoral practices and the associated social impacts

Climate change and subsequent response

COVID-19 Pandemic

Internal Factors

The objectives and strategies contained in the current Strategic Community Plan

The timing and actions contained in the Corporate Business Plan

Organisational size, structure, activities and location

Human resourcing levels and staff retention

The financial capacity of the Shire

Allocation of resources to achieve strategic outcomes

Maintenance of corporate records

References and Acknowledgements

Reference to the following documents or sources were made during the preparation of the Corporate Business Plan:

- Shire of Three Springs Strategic Community Plan 2018–2028;
- Council website: www.threesprings.wa.gov.au;
- Shire of Three Springs Corporate Business Plan 2017-2021;
- Shire of Three Springs Strategic Resource Plan 2020-2035;
- Shire of Three Springs Annual Financial Report 2018-2019; and
- Shire of Three Springs Adopted Budget 2019-2020.

Prepared with the assistance of:

Moore Stephens (WA) Pty Ltd
Telephone: (08) 9225 5355
Email: perth@moorestephens.com.au

Disclaimer

This Plan has been prepared for the exclusive use by the Shire of Three Springs.

This Plan contains quantitative and qualitative statements, including projections, estimates, opinions and forecasts concerning the anticipated future performance of the Shire of Three Springs, based on a large number of assumptions, and will be, subject to significant uncertainties and contingencies many, if not all, of which are outside the control of the Shire of Three Springs.

This Plan is supplied in good faith for public information purposes and the Shire accepts no responsibility for any loss occasioned by any person acting or refraining from action as a result of reliance on the Plan.

Document Management

Version	2020 – 2024 V2.1
Status	Final
Date	22 June 2020
Date of Adoption	

ID	Task Mode	Task Name	Duration	Start	Finish	Predecessors	Cost	AugSepOctNovDecJanFebMarAprMayJunJulAugSep											
1		Shire of Three Springs Capital Works 2022-23	214.33 days?	Mon 29/08/22	Fri 22/09/23		\$999,333.35												
2		Mc Kenzie Road	5 days	Mon 29/08/22	Tue 6/09/22		\$19,801.80												
3		Shire Grader	5 days	Mon 29/08/22	Tue 6/09/22		\$5,981.85												
4		Shire Roller	5 days	Mon 29/08/22	Tue 6/09/22	3SS	\$5,644.35												
5		Shire Water	5 days	Mon 29/08/22	Tue 6/09/22	4SS	\$8,175.60												
6		Rain Response	7.33 days	Tue 6/09/22	Mon 19/09/22		\$0.00												
7		Crew (Not Planned)	1.5 wks	Tue 6/09/22	Mon 19/09/22	3FS+1 day	\$0.00												
8		Broad Road	4.11 days	Wed 21/09/22	Wed 28/09/22		\$8,000.04												
9		Grader	4.11 days	Wed 21/09/22	Wed 28/09/22		\$132.93												
10		Roller	4.11 days	Wed 21/09/22	Wed 28/09/22	9SS	\$125.43												
11		Water Truck	4.11 days	Wed 21/09/22	Wed 28/09/22	10SS	\$181.68												
12		Contract Semi	4 days	Wed 21/09/22	Wed 28/09/22	11SS	\$7,560.00												
13		Pot Holes	4 days	Wed 28/09/22	Wed 5/10/22		\$0.00												
14		Crew One - Town Streets (Not Planned)	4 days	Wed 28/09/22	Wed 5/10/22	9	\$0.00												
15		Crew Two - Rural Roads (Not Planned)	4 days	Wed 28/09/22	Wed 5/10/22	14SS	\$0.00												
16		Project Dudawa Road (Shoulder to Shoulder edge 10m. Seal 8 m)	157.89 days?	Wed 21/09/22	Tue 18/07/23		\$610,524.03												
17		Administration and Planning	4.44 days?	Tue 16/05/23	Wed 24/05/23		\$6,226.20												
18		Traffic Management	5 days	Wed 21/09/22	Mon 3/10/22		\$3,113.10												
19		Mark Centre Line and Design Seal Width	5 days	Wed 21/09/22	Mon 3/10/22	18SS	\$3,113.10												
20		Stage One - Clear Road Reserve of Vegetation, Debris and Windrows. Establish and Clear Drainage and Headwalls	17.78 days?	Tue 16/05/23	Mon 19/06/23		\$150,274.08												
21		Shire Loader	6 wks	Mon 3/10/22	Wed 23/11/22	19	\$33,113.52												
22		Shire Truck	6 wks	Mon 3/10/22	Wed 23/11/22	21SS	\$47,963.52												
23		Shire Grader	6 wks	Mon 3/10/22	Wed 23/11/22	22SS	\$35,093.52												
24		Shire Backhoe	6 wks	Mon 3/10/22	Wed 23/11/22	23SS	\$34,103.52												
25		Basic Trim to Level (Stage One)	17.78 days?	Tue 16/05/23	Mon 19/06/23		\$77,447.04												
26		Shire Grader	4 wks	Fri 9/12/22	Wed 25/01/23	23FS+2 wks	\$23,395.68												
27		Shire Roller	4 wks	Fri 9/12/22	Wed 25/01/23	26SS	\$22,075.68												
28		Shire Water	4 wks	Fri 9/12/22	Wed 25/01/23	27SS	\$31,975.68												
29		Stage Two Shoulder Widening	0.89 days?	Tue 16/05/23	Wed 17/05/23		\$3,043.92												
30		Offset pegs every 50 m	1 wk	Mon 16/01/23	Wed 25/01/23	28SS+3 wks	\$3,043.92												
31		Rip shoulder, Cart Road base/Blend, Widen, Compact, and Trim	35.56 days?	Tue 16/05/23	Tue 18/07/23		\$373,532.79												
32		Shire Grader	10.93 wks	Wed 25/01/23	Mon 8/05/23	30	\$64,471.05												
33		Shire Roller	10.93 wks	Wed 25/01/23	Mon 8/05/23	32SS	\$60,331.83												
34		Shire Water	10.93 wks	Wed 25/01/23	Mon 8/05/23	33SS	\$87,388.08												
35		Loader/Rubber/Truck	10.93 wks	Wed 25/01/23	Mon 8/05/23	34SS	\$60,331.83												
36		Contract Road Train Side Tip-Contractor to Self Load use the Shire Loader	10.93 wks	Wed 25/01/23	Mon 8/05/23	35SS	\$101,010.00												
37		Hydraulic Road	16.33 days	Wed 28/06/23	Wed 26/07/23		\$113,289.56												
38		Shire Grader	16.33 days	Wed 28/06/23	Wed 26/07/23	36FS+30 days	\$19,536.72												
39		Shire Roller	16.33 days	Wed 28/06/23	Wed 26/07/23	38SS	\$18,438.21												
40		Shire Water	16.33 days	Wed 28/06/23	Wed 26/07/23	39SS	\$26,706.96												
41		Loader/Rubber/Truck	16.33 days	Wed 28/06/23	Wed 26/07/23	40SS	\$18,438.21												
42		Labour	16.33 days	Wed 28/06/23	Wed 26/07/23	41SS	\$10,169.46												
43		Rocks	16.33 days	Wed 28/06/23	Wed 26/07/23	42SS	\$20,000.00												
44		Strutton Road	3 days	Wed 26/07/23	Mon 31/07/23		\$15,267.69												
45		Shire Grader	3 days	Wed 26/07/23	Mon 31/07/23	43	\$3,589.11												
46		Shire Roller	3 days	Wed 26/07/23	Mon 31/07/23	45SS	\$3,386.61												
47		Shire Water	3 days	Wed 26/07/23	Mon 31/07/23	46SS	\$4,905.36												
48		Loader/Rubber/Truck	3 days	Wed 26/07/23	Mon 31/07/23	47SS	\$3,386.61												
49		Second North Road	5 days	Mon 31/07/23	Tue 8/08/23		\$25,446.15												
50		Shire Grader	5 days	Mon 31/07/23	Tue 8/08/23	48	\$5,981.85												
51		Shire Roller	5 days	Mon 31/07/23	Tue 8/08/23	50SS	\$5,644.35												
52		Shire Water	5 days	Mon 31/07/23	Tue 8/08/23	51SS	\$8,175.60												
53		Loader/Rubber/Truck	5 days	Mon 31/07/23	Tue 8/08/23	52SS	\$5,644.35												
54		Bunny Road	29.33 days	Tue 8/08/23	Fri 22/09/23		\$177,004.08												
55		Shire Grader	6 wks	Tue 8/08/23	Fri 22/09/23	53	\$35,093.52												
56		Shire Roller	6 wks	Tue 8/08/23	Fri 22/09/23	55SS	\$33,113.52												
57		Shire Water	6 wks	Tue 8/08/23	Fri 22/09/23	56SS	\$47,963.52												
58		Shire Truck	6 wks	Tue 8/08/23	Fri 22/09/23	57SS	\$33,113.52												
59		Contract Truck	3 wks	Tue 8/08/23	Wed 30/08/23	58SS	\$27,720.00												
60		Bitumen Works	4.89 days	Tue 21/03/23	Tue 28/03/23		\$30,000.00												
61		Town Streets Crack Sealing	1 wk	Tue 21/03/23	Tue 28/03/23		\$30,000.00												

Project: Road Projects June 202
Date: Tue 20/06/23

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

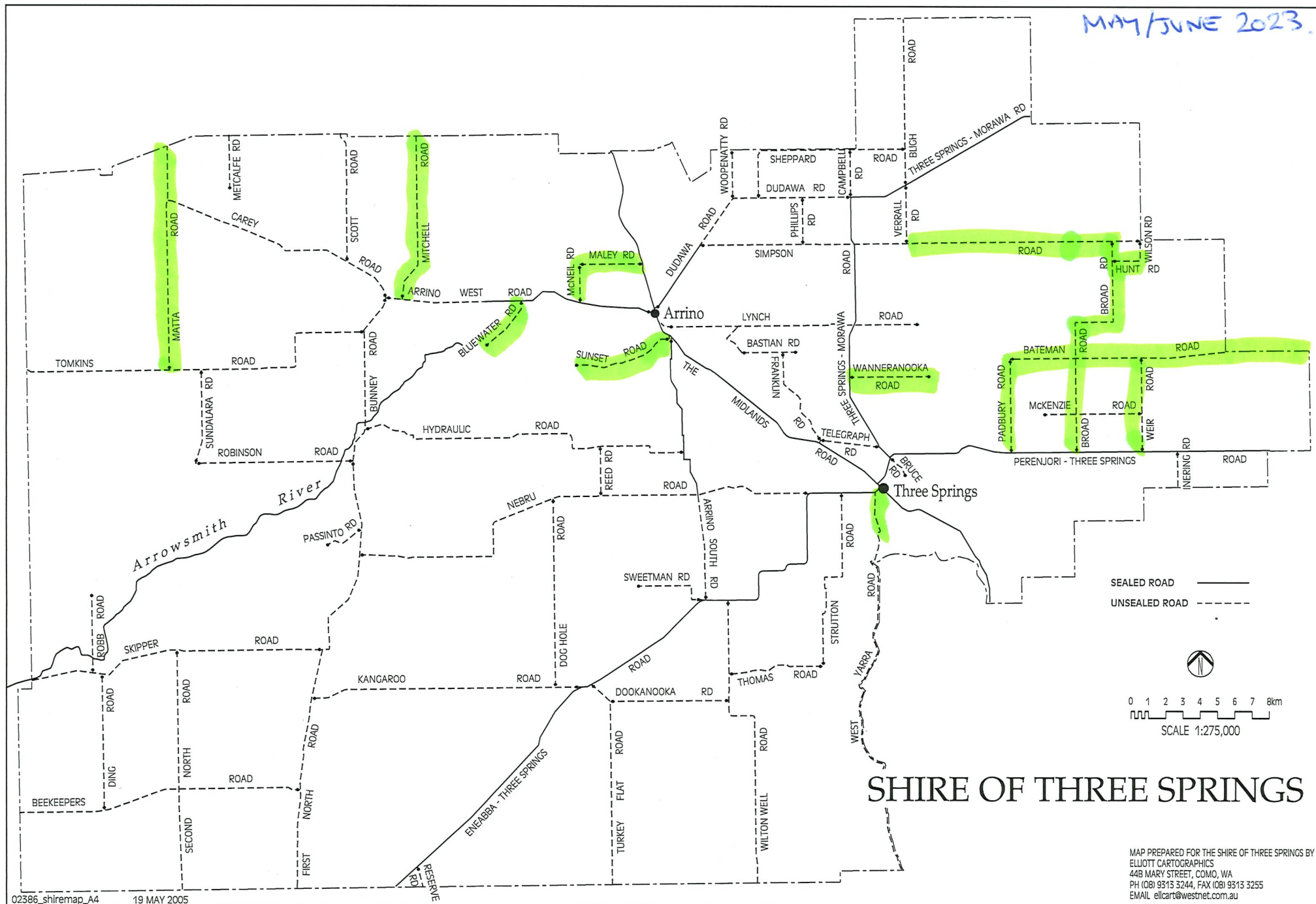
Deadline

Progress

Manual Progress

MAINT GRADE

MAY/JUNE 2023.





SHIRE OF THREE SPRINGS

MONTHLY FINANCIAL REPORT (Containing the Statement of Financial Activity) For the Period Ended 31 May 2023

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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SHIRE OF THREE SPRINGS
MONTHLY FINANCIAL REPORT

FOR THE PERIOD ENDED 31 MAY 2023

KEY INFORMATION

Items of Significance

The material variance adopted by the Shire for the 2022/23 year is \$10,000 and 10%. The following selected items have been highlighted due to the amount of the variance to the budget or due to the nature of the revenue/expenditure. A full listing and explanation of all items considered of significant/material variance is disclosed in Note 15.

	% Collected / Completed	Amended Annual Budget	Amended YTD Budget	YTD Actual	Variance (Under)/Over
Significant Projects					
Duffy Store Redevelopment Capex	0%	2,600,000	0	0	0
Admin - Transportable building for Archive purposes (Capital)	104%	37,000	37,000	38,649	(1,649)
CCTV equipment	0%	21,000	21,000	0	21,000
Purchase of Caterpillar Loader	100%	292,450	292,450	292,450	0
New Elevated Work Platform	0%	20,000	0	0	0
Mulitpac Roller	0%	195,000	0	0	0
Tri-Axle Semi Side Tipper Trailer (TS7001)	0%	110,000	0	0	0
Silo Projection Project	82%	230,000	230,000	188,869	41,131
Roads - Bitumen Sealing Towns Streets - General (Budgeting Only)	0%	50,000	50,000	0	50,000
Roads - Crack Sealing Towns Streets - General (Budgeting Only)	100%	26,050	17,366	26,050	(8,684)
McKenzie Road 2021-22 Gravel resheet SLK 0-3800 (R2R)	100%	51,433	51,432	51,433	(1)
Bunney Road (R2R)	0%	180,000	0	0	0
Arrino South Road Sealed 2021-22 SLK 9.75-13.96 (RRG)	68%	29,581	29,581	20,083	9,498
2021-22 Dudawa Road Sealed SLK 3.53 - 8.39 (RRG)	101%	96,064	96,054	97,014	(960)
2022-23 Dudawa Road Sealed SLK 0-5 Table drain reinstatement (RRG)	87%	323,745	323,737	280,187	43,550
2022-2 Dudawa Road Sealed - SLK 0-0.63 Rd reconstruction & road widening	0%	323,745	323,737	0	323,737
Community Hall - Carter Street - Building (Capital)	7%	839,656	47,000	56,191	(9,191)
Lovelock Soak Plumbings	1%	40,000	39,996	400	39,596
Netball Courts & Lighting Capital Works	100%	1,870	1,870	1,870	0
Admin - Server	0%	35,000	35,000	0	35,000
Grants, Subsidies and Contributions					
Grants, Subsidies and Contributions	98%	729,667	717,860	716,351	(1,509)
Capital Grants, Subsidies and Contributions	14%	3,658,061	3,046,853	509,868	(2,536,985)
	28%	4,387,728	3,764,713	1,226,219	(2,538,494)
Rates Levied	100%	2,324,339	2,324,338	2,327,780	3,442

% Compares current ytd actuals to annual budget

		Prior Year 31 May 2022	Current Year 31 May 2023
Financial Position			
Adjusted Net Current Assets	159%	\$ 1,447,206	\$ 2,295,305
Cash and Equivalent - Unrestricted	163%	\$ 1,808,477	\$ 2,948,937
Cash and Equivalent - Restricted	86%	\$ 2,118,064	\$ 1,816,173
Receivables - Rates	169%	\$ 39,259	\$ 66,541
Receivables - Other	288%	\$ 14,092	\$ 40,551
Payables	108%	\$ 54,556	\$ 58,704

% Compares current ytd actuals to prior year actuals at the same time

Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 31 May 2023
Prepared by: Bob Waddell - Consultant
Reviewed by: Krys East (DCEO)

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34. Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 14.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

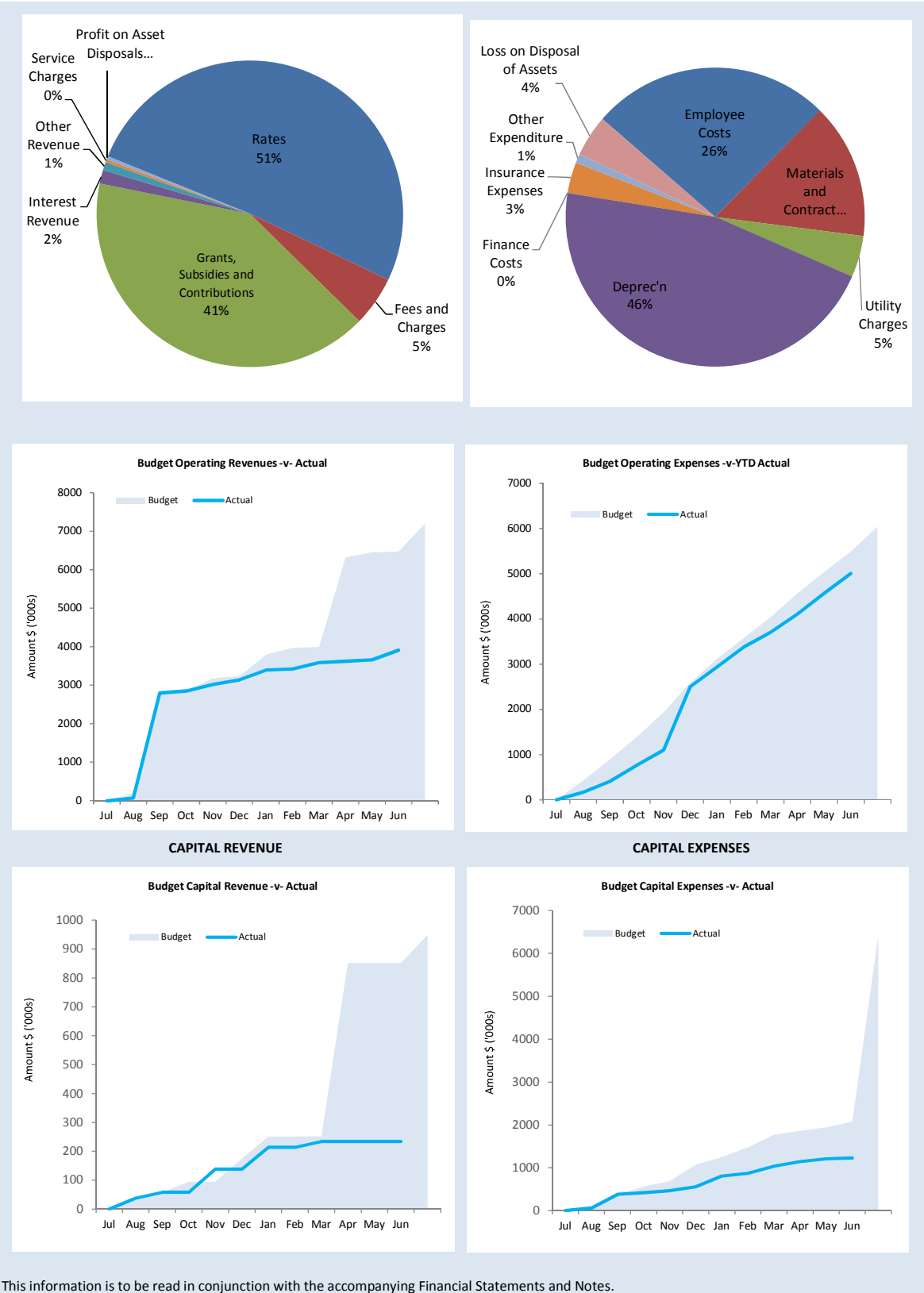
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

SHIRE OF THREE SPRINGS
MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 31 MAY 2023

SUMMARY GRAPHS



Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE	ACTIVITIES
To provide a decision making process for the efficient allocation of scarce resources.	Administration and operation of facilities to members of council: Other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSE FUNDING	
To collect revenue to fund the provision of services.	Rates, general purpose government grants and interest revenue
LAW, ORDER, PUBLIC SAFETY	
To ensure a safer community in which to live.	Supervision of various local laws, fire prevention, emergency services and animal control.
HEALTH	
To provide an operational framework for good community health.	'Food quality and pest control, maintenance of child health centre, medical centre, dental clinic and administration of group health scheme.
EDUCATION AND WELFARE	
To support the needs of the community in education and welfare.	Assistance to Day Care Centre, Playgroup, Youth activities and other voluntary services.
HOUSING	
Provide adequate housing to attract and retain staff and non-staff.	Maintenance of council owned staff and non-staff housing.
COMMUNITY AMENITIES	
Provide services required by the community.	Rubbish collection services, tip operation, noise control, town planning administration, cemetery maintenance, rest centres, storm water drainage and FM radio retransmitter.
RECREATION AND CULTURE	
To establish and effectively manage infrastructure and resources that help the social wellbeing of the community.	Maintenance of the swimming pool, recreation centre, library, parks, gardens and reserves.
TRANSPORT	
To provide effective and efficient transport services to the community.	Construction and maintenance of streets, roads, bridges, cleaning and lighting of streets, traffic lights, cycleways, depot maintenance and airstrip maintenance.
ECONOMIC SERVICES	
To help promote the Shire and improve its economic wellbeing.	The regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control, plant nursery and standpipes.
OTHER PROPERTY AND SERVICES	
To monitor and control overheads and operating accounts.	Private works operations, plant repairs and operations and engineering costs.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

STATUTORY REPORTING PROGRAMS

	Note	Adopted Annual Budget	Amended Annual Budget (d)	Amended YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. \$
		\$	\$	\$	\$	\$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Governance		25,600	25,600	14,665	0	(14,665)	(100%)	▼	\$
General Purpose Funding - Rates	6	2,322,613	2,327,780	2,324,338	2,327,780	3,442	0%	▲	
General Purpose Funding - Other		621,581	547,292	510,684	508,520	(2,164)	(0%)	▼	
Law, Order and Public Safety		43,690	44,570	34,004	40,087	6,083	18%	▲	
Health		77,900	79,573	77,987	77,954	(33)	(0%)	▼	
Education and Welfare		2,000	500	500	500	0	0%		
Housing		104,100	99,482	91,179	90,531	(648)	(1%)	▼	
Community Amenities		131,241	133,898	132,985	130,080	(2,905)	(2%)	▼	
Recreation and Culture		50,420	37,029	35,873	31,597	(4,276)	(12%)	▼	
Transport		180,338	192,177	160,003	157,565	(2,438)	(2%)	▼	
Economic Services		31,700	13,504	11,451	4,771	(6,680)	(58%)	▼	
Other Property and Services		35,700	35,653	31,236	34,559	3,323	11%	▲	
		3,626,883	3,537,057	3,424,905	3,403,943				
Expenditure from operating activities									
Governance		(595,702)	(537,869)	(476,905)	(325,009)	151,896	32%	▲	\$
General Purpose Funding		(121,483)	(108,915)	(98,879)	(89,429)	9,450	10%	▲	
Law, Order and Public Safety		(261,116)	(217,585)	(199,490)	(169,676)	29,814	15%	▲	\$
Health		(261,067)	(236,311)	(220,213)	(165,822)	54,391	25%	▲	\$
Education and Welfare		(103,854)	(90,151)	(82,511)	(84,080)	(1,569)	(2%)	▼	
Housing		(504,310)	(465,874)	(441,490)	(447,378)	(5,888)	(1%)	▼	
Community Amenities		(505,949)	(503,951)	(452,295)	(286,795)	165,500	37%	▲	\$
Recreation and Culture		(1,338,460)	(1,172,092)	(1,069,407)	(1,032,081)	37,325	3%	▲	
Transport		(2,259,918)	(2,384,281)	(2,163,968)	(2,165,106)	(1,138)	(0%)	▼	
Economic Services		(333,837)	(297,105)	(271,490)	(223,079)	48,411	18%	▲	\$
Other Property and Services		(23,512)	(25,403)	(11,765)	(16,328)	(4,563)	(39%)	▼	
		(6,309,208)	(6,039,536)	(5,488,412)	(5,004,785)				
Non-cash amounts excluded from operating activities									
Add back Depreciation		2,503,916	2,531,007	2,305,897	2,304,358	(1,539)	(0%)	▼	
Adjust (Profit)/Loss on Asset Disposal	7	236,632	205,536	214,111	209,522	(4,589)	(2%)	▼	
Movement in Leave Reserve (Added Back)		4,397	2,174	0	2,174	2,174		▲	
		2,744,945	2,738,717	2,520,008	2,516,054				
Amount attributable to operating activities		62,620	236,238	456,501	915,212				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	3,698,406	3,658,061	3,046,853	509,868	(2,536,985)	(83%)	▼	\$
Proceeds from Disposal of Assets	7	223,000	254,313	156,313	156,313	0	0%		
Proceeds from financial assets at amortised cost - self supporting loans		19,983	19,983	19,983	40,000	20,017	100%	▲	\$
		3,941,389	3,932,357	3,223,149	706,181				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	0	0			
Land and Buildings	8	(3,453,566)	(3,701,005)	(246,648)	(123,294)	123,354	50%	▲	\$
Plant and Equipment	8	(1,038,100)	(1,014,950)	(674,950)	(487,908)	187,042	28%	▲	\$
Furniture and Equipment	8	0	0	0	0	0			
Infrastructure Assets - Roads	8	(1,189,999)	(1,192,904)	(980,646)	(498,315)	482,332	49%	▲	\$
Infrastructure Assets - Drainage	8	0	0	0	0	0			
Infrastructure Assets - Footpaths	8	0	0	0	0	0			
Infrastructure Assets - Parks and Ovals	8	(272,325)	(49,870)	(49,866)	(2,270)	47,596	95%	▲	\$
Infrastructure Assets - Airfield	8	0	0	0	0	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	0	0			
		(5,953,990)	(5,958,730)	(1,952,110)	(1,111,787)				
Amount attributable to investing activities		(2,012,601)	(2,026,373)	1,271,039	(405,606)				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Debentures	9	600,000	600,000	600,000	0	(600,000)	(100%)	▼	\$
Transfer from Reserves	10	75,068	75,068	75,068	37,534	(37,534)	(50%)	▼	\$
		675,068	675,068	675,068	37,534				
Outflows from financing activities									
Repayment of Borrowings	9	(42,745)	(42,745)	(31,363)	(51,271)	(19,908)	(63%)	▼	\$
Payments for principal portion of lease liabilities	9	0	0	0	0	0			
Transfer to Reserves	10	(554,359)	(422,801)	(88,336)	(65,118)	23,218	26%	▲	\$
		(597,104)	(465,546)	(119,699)	(116,389)				
Amount attributable to financing activities		77,964	209,522	555,369	(78,855)				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	1,872,018	1,864,553	1,864,553	1,864,553	0	0%		
Amount attributable to operating activities		62,620	236,238	456,501	915,212				
Amount attributable to investing activities		(2,012,601)	(2,026,373)	1,271,039	(405,606)				
Amount attributable to financing activities		77,964	209,522	555,369	(78,855)				
Surplus or deficit at the end of the financial year	1	1	283,940	4,147,462	2,295,305				

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to Note 15 for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2022/23 year is \$10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF THREE SPRINGS

KEY TERMS AND DESCRIPTIONS

FOR THE PERIOD ENDED 31 MAY 2023

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets.

DEPRECIATION

Depreciation expense raised on all classes of assets.

FINANCE COSTS

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

BY NATURE

	Note	Adopted Annual Budget \$	Amended Annual Budget \$	Amended YTD Budget (a) \$	YTD Actual (b) \$	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. \$
		\$	\$	\$	\$	\$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Rates	6	2,322,613	2,324,339	2,324,338	2,327,780	3,442	0%	▲	
Grants, Subsidies and Contributions	12	842,191	729,667	717,860	716,351	(1,509)	(0%)	▼	
Fees and Charges		283,268	267,147	252,555	239,784	(12,771)	(5%)	▼	
Service Charges		0	0	0	0	0			
Interest Revenue		72,078	104,100	64,680	65,472	792	1%	▲	
Other Revenue		70,400	66,424	51,091	40,161	(10,930)	(21%)	▼	\$
Profit on Disposal of Assets	7	36,333	45,381	14,381	14,395	14	0%	▲	
		3,626,883	3,537,057	3,424,905	3,403,943				
Expenditure from operating activities									
Employee Costs		(1,598,401)	(1,365,344)	(1,243,971)	(1,300,927)	(56,956)	(5%)	▼	
Materials and Contracts		(1,351,587)	(1,342,949)	(1,225,460)	(732,677)	492,783	40%	▲	\$
Utility Charges		(309,203)	(223,579)	(201,189)	(225,546)	(24,357)	(12%)	▼	\$
Depreciation		(2,503,916)	(2,531,007)	(2,305,897)	(2,304,358)	1,539	0%	▲	
Finance Costs		(1,696)	(1,696)	(847)	(515)	332	39%	▲	
Insurance Expenses		(158,615)	(230,124)	(218,727)	(168,123)	50,604	23%	▲	\$
Other Expenditure		(112,825)	(93,920)	(63,830)	(48,723)	15,107	24%	▲	\$
Loss on Disposal of Assets	7	(272,965)	(250,916)	(228,492)	(223,916)	4,576	2%	▲	
		(6,309,208)	(6,039,536)	(5,488,412)	(5,004,785)				
Operating activities excluded from budget									
Add back Depreciation		2,503,916	2,531,007	2,305,897	2,304,358	(1,539)	(0%)	▼	
Adjust (Profit)/Loss on Asset Disposal	7	236,632	205,536	214,111	209,522	(4,589)	(2%)	▼	
Movement in Leave Reserve (Added Back)		4,397	2,174	0	2,174	2,174		▲	
		2,744,945	2,738,717	2,520,008	2,516,054				
Amount attributable to operating activities		62,620	236,238	456,501	915,212				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	3,698,406	3,658,061	3,046,853	509,868	(2,536,985)	(83%)	▼	\$
Proceeds from Disposal of Assets	7	223,000	254,313	156,313	156,313	0	0%		
Proceeds from financial assets at amortised cost - self supporting loans	9	19,983	19,983	19,983	40,000	20,017	100%	▲	\$
		3,941,389	3,932,357	3,223,149	706,181				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	0	0			
Land and Buildings	8	(3,453,566)	(3,701,005)	(246,648)	(123,294)	123,354	50%	▲	\$
Plant and Equipment	8	(1,038,100)	(1,014,950)	(674,950)	(487,908)	187,042	28%	▲	\$
Furniture and Equipment	8	0	0	0	0	0			
Infrastructure Assets - Roads	8	(1,189,999)	(1,192,904)	(980,646)	(498,315)	482,332	49%	▲	\$
Infrastructure Assets - Drainage	8	0	0	0	0	0			
Infrastructure Assets - Footpaths	8	0	0	0	0	0			
Infrastructure Assets - Parks and Ovals	8	(272,325)	(49,870)	(49,866)	(2,270)	47,596	95%	▲	\$
Infrastructure Assets - Airfield	8	0	0	0	0	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	0	0			
		(5,953,990)	(5,958,730)	(1,952,110)	(1,111,787)				
Amount attributable to investing activities		(2,012,601)	(2,026,373)	1,271,039	(405,606)				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Borrowings		600,000	600,000	600,000	0	(600,000)	(100%)	▼	\$
Transfer from Reserves	10	75,068	75,068	75,068	37,534	(37,534)	(50%)	▼	\$
		675,068	675,068	675,068	37,534				
Outflows from financing activities									
Repayment of Borrowings	9	(42,745)	(42,745)	(31,363)	(51,271)	(19,908)	(63%)	▼	\$
Payments for principal portion of lease liabilities	9	0	0	0	0	0			
Transfer to Reserves	10	(554,359)	(422,801)	(88,336)	(65,118)	23,218	26%	▲	\$
		(597,104)	(465,546)	(119,699)	(116,389)				
Amount attributable to financing activities		77,964	209,522	555,369	(78,855)				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	1,872,018	1,864,553	1,864,553	1,864,553	0	0%		
Amount attributable to operating activities		62,620	236,238	456,501	915,212				
Amount attributable to investing activities		(2,012,601)	(2,026,373)	1,271,039	(405,606)				
Amount attributable to financing activities		77,964	209,522	555,369	(78,855)				
Surplus or deficit at the end of the financial year	1	1	283,940	4,147,462	2,295,305				

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to Note 15 for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2022/23 year is \$10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MAY 2023

OPERATING ACTIVITIES

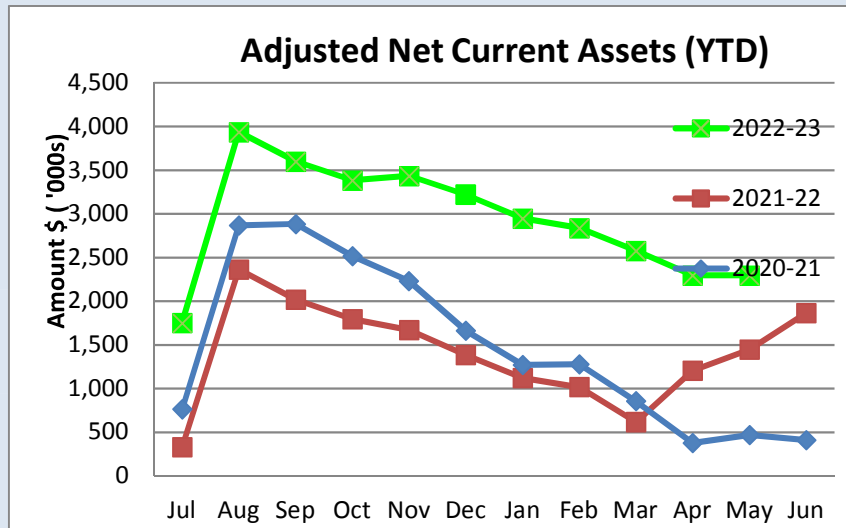
NOTE 1

ADJUSTED NET CURRENT ASSETS

Adjusted Net Current Assets	Note	Last Years Closing 30/06/2022	This Time Last Year 31/05/2022	Year to Date Actual 31/05/2023
		\$	\$	\$
Current Assets				
Cash Unrestricted	2	2,685,530	1,808,477	2,948,937
Cash Restricted - Reserves	2	1,788,589	2,118,064	1,816,173
Cash Restricted - Bonds & Deposits	2	2,850	2,954	5,418
Receivables - Rates	3	33,857	39,259	66,541
Receivables - Other	3	54,222	14,092	40,551
Other Assets Other Than Inventories	4	77,109	0	0
Inventories	4	20,322	8,712	2,673
		4,662,480	3,991,559	4,880,293
Less: Current Liabilities				
Payables	5	(154,166)	(54,556)	(58,704)
Contract Liabilities	11	(693,322)	(212,758)	(618,567)
Bonds & Deposits	14	(65,052)	(103,134)	(36,922)
Loan and Lease Liability	9	(62,761)	(11,054)	(11,491)
Provisions	11	(194,819)	(193,700)	(194,819)
		(1,170,121)	(575,203)	(920,502)
Less: Cash Reserves	10	(1,788,589)	(2,118,064)	(1,816,173)
Add Back: Component of Leave Liability not Required to be funded		138,023	137,859	140,197
Add Back: Loan and Lease Liability		62,761	11,054	11,491
Less : Loan Receivable - clubs/institutions		(40,000)	0	0
Net Current Funding Position		1,864,553	1,447,206	2,295,305
SIGNIFICANT ACCOUNTING POLICIES	KEY INFORMATION			

Please see Note 1(a) for information on significant accounting policies relating to Net Current Assets.

The amount of the adjusted net current assets at the end of the period represents the actual surplus (or deficit if the figure is a negative) as presented on the Rate Setting Statement.



This Year YTD

Surplus(Deficit)

\$2.3 M

Last Year YTD

Surplus(Deficit)

\$1.45 M

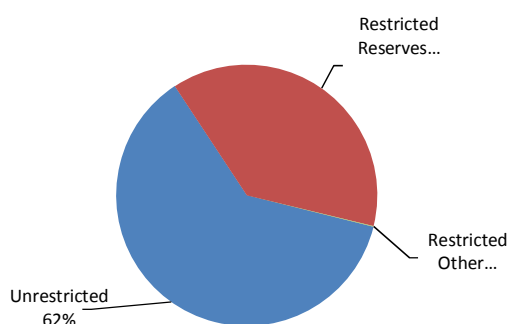
	Unrestricted	Restricted Reserves	Restricted Muni	Total Amount	Institution	Interest Rate	Maturity Date
	\$	\$	\$	\$			
Cash on Hand							
Cash On Hand - Admin	27			27	Cash on Hand	Nil	On Hand
At Call Deposits							
Municipal Bank Account - CBA	119,096			119,096	CBA	0.10%	Ongoing
Police Licensing Account - CBA			5,418	5,418	CBA	Variable	Ongoing
Term Deposits							
Business Maximiser Account - CBA	2,829,715			2,829,715	CBA	0.10%	Ongoing
Cash Deposit Account CDA Investment - CBA		1,816,173		1,816,173	CBA	4.31%	30/06/2023
Investments							
Total	2,948,937	1,816,173	5,418	4,770,528			

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

**Total Cash****\$4.77 M****Unrestricted****\$1.82 M**

SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MAY 2023

OPERATING ACTIVITIES

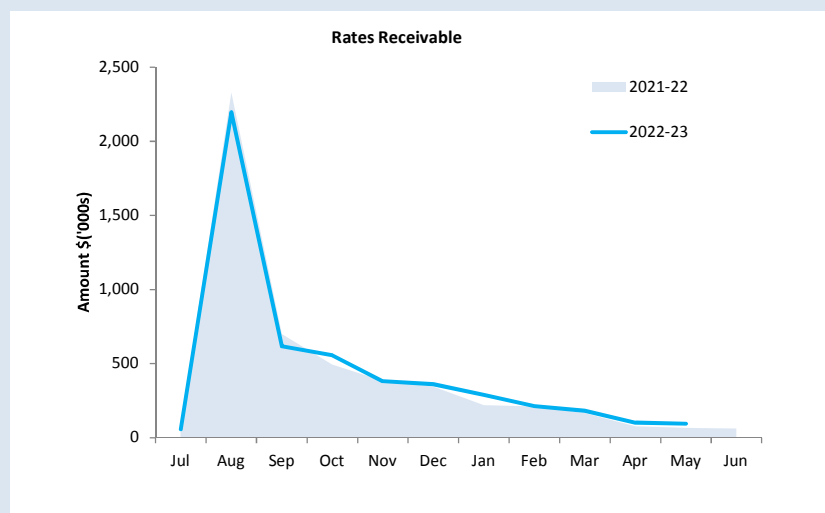
NOTE 3

RECEIVABLES

Receivables - Rates & Rubbish	30 June 2022	31 May 23
	\$	\$
Opening Arrears Previous Years	76,633	62,294
Levied this year	2,314,878	2,408,362
<u>Less</u> Collections to date	(2,329,217)	(2,375,678)
Equals Current Outstanding	62,294	94,978
Net Rates Collectable	62,294	94,978
% Collected	97.40%	96.16%

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

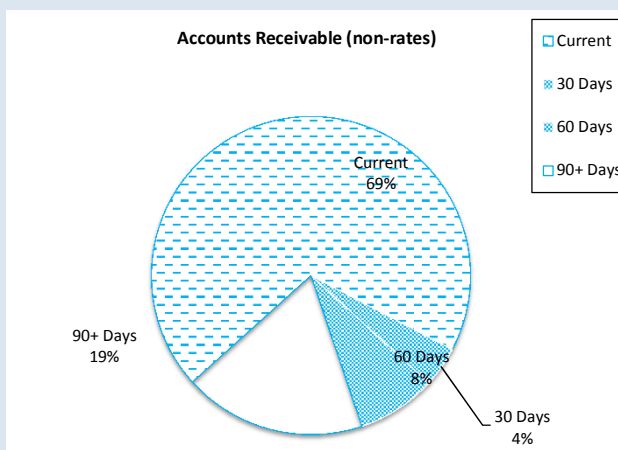


Collected	Rates Due
96%	\$94,978

Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$
Receivables - General	3,402	200	395	908	4,904
Percentage	69%	4%	8%	19%	
Balance per Trial Balance					
Sundry Debtors					4,904
Receivables - Other					35,647
Total Receivables General Outstanding					40,551
Amounts shown above include GST (where applicable)					

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Debtors Due
\$40,551
Over 30 Days
31%
Over 90 Days
19%

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

OPERATING ACTIVITIES
NOTE 4
OTHER CURRENT ASSETS

	Opening Balance 1 Jul 2022	Asset Increase	Asset Reduction	Closing Balance 31 May 2023
Other Current Assets	\$	\$	\$	\$
Other Financial Assets at Amortised Cost				
Financial assets at amortised cost - self supporting loans	40,000	0	(40,000)	0
Inventory				
Fuel, Visitor and Rec Centres stock on hand	20,322	0	(17,649)	2,673
Total Other Current assets				2,673
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

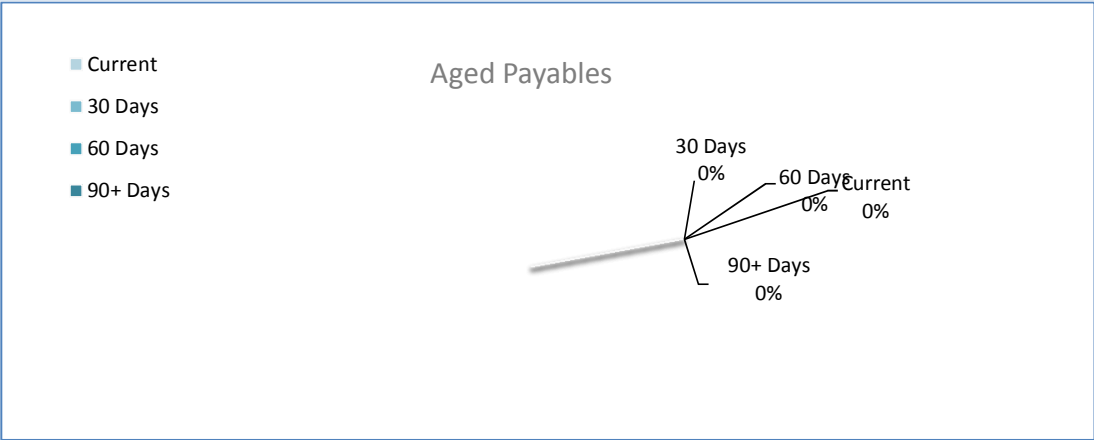
Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

CONTRACT ASSETS

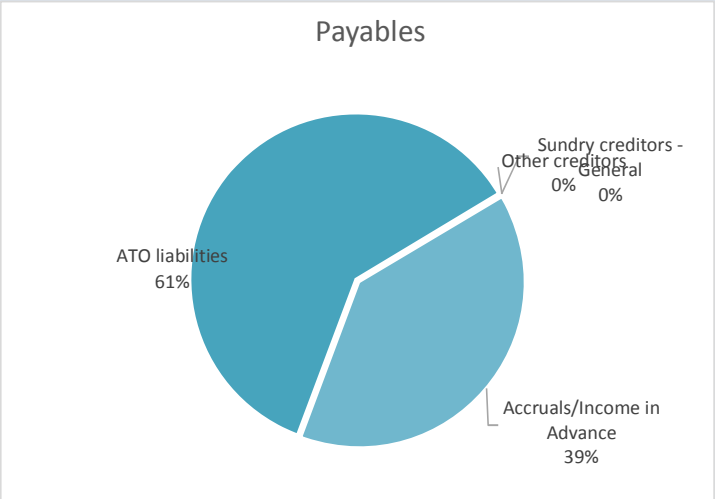
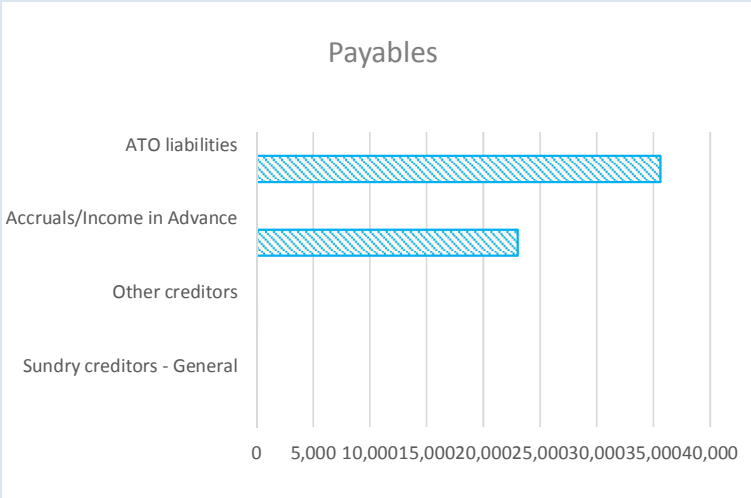
A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

Payables - General	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$
Payables (Sundry Creditors) - General	0	0	0	0	0
Percentage	0%	0%	0%	0%	
Balance per Trial Balance					
Sundry creditors - General					0
Other creditors					45
Accruals/Income in Advance					23,035
ATO liabilities					35,624
Total Payables General Outstanding					58,704
Amounts shown above include GST (where applicable)					

KEY INFORMATION
Trade and other payables represent liabilities for goods and services provided to the Shire that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.



Creditors Due
\$58,704
Over 30 Days
0%
Over 90 Days
0%



SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MAY 2023

OPERATING ACTIVITIES

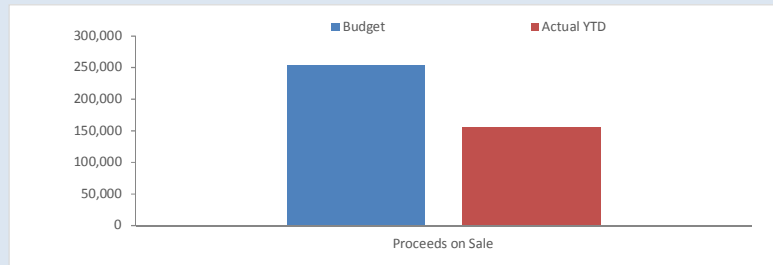
NOTE 6

RATE REVENUE

RATE TYPE	Budget							YTD Actual			
	Rate in	Number of Properties	Rateable Value	Rate Revenue	Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	Total Revenue
	\$			\$	\$	\$	\$	\$	\$	\$	\$
General Rate											
Gross rental valuations											
GRV Residential	0.127549	205	2,017,236	257,296	0	0	257,296	257,296	1,254	0	258,550
GRV Mining	0.127549	1	252,500	32,206	0	0	32,206	32,206	0	0	32,206
Unimproved valuations											
UV Rural and Arrino Town	0.012917	183	153,361,000	1,980,964	0	0	1,980,964	1,980,964	1,742	0	1,982,706
UV Mining	0.012917	4	241,456	2,379	0	0	2,379	3,119	0	1,919	5,038
Sub-Totals		393	155,872,192	2,272,845	0	0	2,272,845	2,273,586	2,995	1,919	2,278,500
Minimum Payment											
	Minimum \$										
Gross rental valuations											
GRV Residential	500	22	43,247	11,000	0	0	11,000	11,000	0	0	11,000
GRV Mining	500	0	0	0	0	0	0	0	0	0	0
Unimproved valuations											
UV Rural and Arrino Town	500	26	445,500	13,000	0	0	13,000	13,000	0	0	13,000
UV Mining	500	31	343,934	16,000	0	0	16,000	15,500	0	0	15,500
Sub-Totals		79	832,681	40,000	0	0	40,000	39,500	0	0	39,500
		472	156,704,873	2,312,845	0	0	2,312,845	2,313,086	2,995	1,919	2,318,000
Amount from General Rates											
Ex-Gratia Rates		3	76,585	9,768			9,768				9,780
Total Rates							2,322,613				2,327,780

Asset Number	Asset Description	Amended Budget				YTD Actual				Forecast Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Building - Specialised													
B2013	30 (Lot 16) Touche St (Old Dental Surgery) Assessment # 291	287,916	80,000	0	(207,916)	287,916	80,000	0	(207,916)	287,916	80,000	0	(207,916)
Land - Freehold land													
L2021	30, Lot 16 Touche St (Assess 291) Vol 280 Fol 15A Diagram 32533	16,000	0	0	(16,000)	16,000	0		(16,000)	16,000	0	0	(16,000)
Plant and Equipment													
P500802	Caterpillar 2011 Loader 928Zq 2011(Ts5008)	61,918	76,313	14,395	0	61,918	76,313	14,395	0	61,918	76,313	14,395	0
P5012	Multi Tyred Roller	42,000	20,000	0	(22,000)	0	0	0	0	42,000	20,000	0	(22,000)
P7001	Tri-Axle Semi Side Tipper Trailer (Ts7001)	27,014	50,000	22,986	0	0	0	0	0	27,014	50,000	22,986	0
P1245A	Hydraulic Slasher To Suit Skidsteer	0	5,000	5,000	0	0	0	0	0	0	5,000	5,000	0
P1421	Skid Mounted Retraspray 500Lt Sprayer With Boom & Spot Gun	0	3,000	3,000	0	0	0	0	0	0	3,000	3,000	0
PM002A	Ford Ranger 2019.75My Pu Wildtrack (001Ts) Dceo	25,000	20,000	0	(5,000)	0	0	0	0	25,000	20,000	0	(5,000)
		459,848	254,313	45,381	(250,916)	365,835	156,313	14,395	(223,916)	459,848	254,313	45,381	(250,916)

KEY INFORMATION

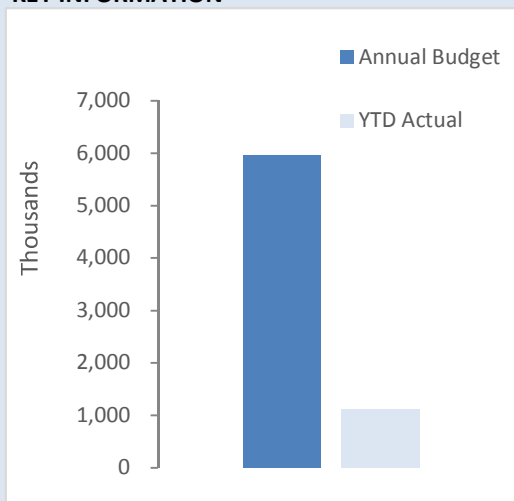


Proceeds on Sale		
Budget	YTD Actual	%
\$254,313	\$156,313	61%

Capital Acquisitions	Adopted	Amended		YTD Actual Total	YTD Budget Variance
	Annual Budget	YTD Budget	Annual Budget		
	\$	\$	\$	\$	\$
Land and Buildings	3,453,566	246,648	3,701,005	123,294	(123,354)
Plant and Equipment	1,038,100	674,950	1,014,950	487,908	(187,042)
Infrastructure Assets - Roads	1,189,999	980,646	1,192,904	498,315	(482,332)
Infrastructure Assets - Parks and Ovals	272,325	49,866	49,870	2,270	(47,596)
Capital Expenditure Totals	5,953,990	1,952,110	5,958,730	1,111,787	(840,323)
Capital acquisitions funded by:					
	\$	\$	\$	\$	\$
Capital Grants and Contributions	3,698,406	3,046,853	3,658,061	509,868	(2,536,985)
Borrowings	600,000	600,000	600,000	0	(600,000)
Other (Disposals & C/Fwd)	223,000	156,313	254,313	156,313	0
Council contribution - Cash Backed Reserves					
Various Reserves	75,068	75,068	75,068	37,534	(37,534)
Council contribution - operations	1,357,516	-1,926,124	1,371,288	408,072	2,334,196
Capital Funding Total	5,953,990	1,952,110	5,958,730	1,111,787	(840,323)

SIGNIFICANT ACCOUNTING POLICIES

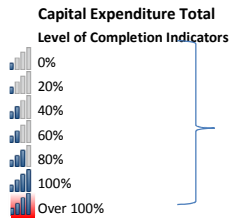
All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION

Acquisitions	Annual Budget	YTD Actual	% Spent
	\$5.96 M	\$1.11 M	19%
Capital Grant	Annual Budget	YTD Actual	% Received
	\$3.66 M	\$0.51 M	14%

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

INVESTING ACTIVITIES
NOTE 8
CAPITAL ACQUISITIONS



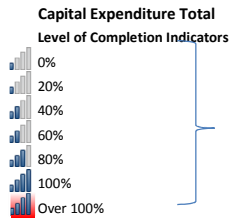
Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted	Amended		Total YTD	Variance (Under)/Over
				Annual Budget	Annual Budget	YTD Budget		
				\$	\$	\$	\$	\$
Buildings								
Governance								
Council Chambers - Building (Capital)	4040110	510	BC4001	(5,000)	(5,000)	(5,000)	0	(5,000)
Total - Governance				(5,000)	(5,000)	(5,000)	0	(5,000)
Health								
Medical Centre - Thomas Street - Building (Capital)	4070710	510	BC1584	(5,000)	(5,000)	0	0	0
Dental Surgery - New - Building (Capital)	4070710	510	BC7016	0	(12,596)	(12,596)	(12,596)	0
Total - Health				(5,000)	(17,596)	(12,596)	(12,596)	0
Housing								
Staff House - (Lot 10) 41 Slaughter St - Building (Capital)	4090110	510	BC9000	(5,000)	(5,000)	(5,000)	0	(5,000)
Staff House - (Lot 182) 58 Carter St - Building (Capital)	4090110	510	BC9001	(50,000)	0	0	0	0
Staff House - (Lot 74) 5 Gooch St - Building (Capital)	4090110	510	BC9002	(18,400)	(18,400)	(12,266)	(4,800)	(7,466)
Staff House - (Lot 29) 5 Howard St - Building (Capital)	4090110	510	BC9007	(5,000)	(5,000)	(4,998)	(350)	(4,648)
Staff House - (Lot 35) 47 Williamson St - Building (Capital)	4090110	510	BC9009	(15,000)	(15,000)	(10,000)	0	(10,000)
Staff House - (Lot 157) 65 Carter St - Building (Capital)	4090110	510	BC9011	(37,500)	(22,500)	(15,000)	0	(15,000)
Staff House - (Lot 67) 19 Gooch St - Building (Capital)	4090110	510	BC9061	(30,400)	(30,400)	(20,266)	(350)	(19,916)
Staff House - (Lot 173) 50 Carter St - Building (Capital)	4090110	510	BC9079	(9,400)	(9,400)	(9,400)	(498)	(8,902)
Non-Staff House - (Lot 214) 21 Franklin St - Building (Capital)	4090210	510	BC9003	(15,744)	(15,744)	(10,496)	0	(10,496)
(Do not use) Non-staff House - (Lot 54) 17 Glyde St (LGCHP) - J	4090210	510	BC9054	(18,914)	(18,914)	(12,608)	0	(12,608)
Non-staff House - 3 (Lot 30) Howard Place - Dentist Rental - Bt	4090210	510	BC9081	(16,000)	(4,895)	(4,895)	(4,895)	0
Kadathinni Unit 6 - (Lot 235) Carter St - Building (Capital)	4090310	510	BC90496	(7,500)	0	0	0	0
Total - Housing				(228,858)	(145,253)	(104,929)	(10,893)	0
Recreation And Culture								
Community Hall - Carter Street - Building (Capital)	4110310	510	BC1101	(508,208)	(839,656)	(47,000)	(56,191)	9,191
Pavillion - Oval - Building (Capital) (incl NEW GYM postings - u	4110310	510	BC1103	(5,000)	0	0	0	0
Squash Courts/Gymnasium - Slaughter Street - Building (Capit	4110310	510	BC1105	(7,000)	(7,000)	0	(4,965)	4,965
Sporting Club - Slaughter Street - Building (Capital)	4110310	510	BC1106	(20,000)	(20,000)	(19,998)	0	(19,998)
Total - Recreation And Culture				(540,208)	(866,656)	(66,998)	(61,156)	0
Economic Services								
Duffy's Store Redevelopment Intial Planning Costs	4130810	510	BC1021	(20,000)	(10,000)	0	0	0
Westrail Building - Railway Road - Building (Capital)	4130810	510	BC013	(19,500)	(19,500)	(19,500)	0	(19,500)
Duffy Store Redevelopment Capex	4130810	510	BC1021A	(2,600,000)	(2,600,000)	0	0	0
Total - Economic Services				(2,639,500)	(2,629,500)	(19,500)	0	(19,500)
Admin - Transportable building for Archive purposes (Capital)	4140210	510	BC4002A	(35,000)	(37,000)	(37,000)	(38,649)	1,649
Total - Other Property & Services				(35,000)	(37,000)	(37,000)	(38,649)	0
Total - Buildings				(3,453,566)	(3,701,005)	(246,023)	(123,294)	0
Plant & Equipment								

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

INVESTING ACTIVITIES
NOTE 8
CAPITAL ACQUISITIONS



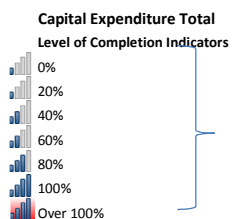
Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted	Amended		Total YTD	Variance (Under)/Over
				Annual Budget	Annual Budget	YTD Budget		
				\$	\$	\$	\$	\$
Other Law, Order & Public Safety								
CCTV equipment	4050330	530	PE0501	(21,000)	(21,000)	(21,000)	0	(21,000)
Total - Other Law, Order & Public Safety				(21,000)	(21,000)	(21,000)	0	0
Recreation & Culture								
Gym Equipment	4110330	530	PE1103	(10,000)	(10,000)	(10,000)	0	(10,000)
Total - Recreation & Culture				(10,000)	(10,000)	(10,000)	0	0
Transport								
Purchase of Caterpillar Loader	4120330	530	PA5008	(305,600)	(292,450)	(292,450)	(292,450)	0
New Elevated Work Platform	4120330	530	PA001	(20,000)	(20,000)	0	0	0
Multipac Roller	4120330	530	PA5012	(195,000)	(195,000)	0	0	0
Tri-Axle Semi Side Tipper Trailer (TS7001)	4120330	530	PA7001	(110,000)	(110,000)	0	0	0
Hydraulic slasher to suit Skidsteer	4120330	530	PA1245	(10,000)	(10,000)	(10,000)	0	(10,000)
Skid/Tractor mounted Spray Unit	4120330	530	PA1421	(15,000)	(15,000)	0	0	0
Total - Transport				(655,600)	(642,450)	(302,450)	(292,450)	0
Economic Services								
Silo Projection Project	4130230	530	PE1104	(230,000)	(230,000)	(230,000)	(188,869)	(41,131)
Regional Arts Grant Video/Audio Recording	4130230	530	PE1105	(6,500)	(6,500)	(6,500)	(6,590)	90
Total - Economic Services				(236,500)	(236,500)	(236,500)	(195,458)	0
Other Property & Services								
Admin - Server	4140230	530	PE1401	(35,000)	(35,000)	(35,000)	0	(35,000)
Admin - Phone System	4140230	530	PE1402	(10,000)	(10,000)	(10,000)	0	(10,000)
Admin - Photocopier	4140230	530	PE1403	(10,000)	0	0	0	0
001TS New DCEO Vehicle	4140230	530	PA002	(60,000)	(60,000)	(60,000)	0	(60,000)
Total - Other Property & Services				(115,000)	(105,000)	(105,000)	0	0
Total - Plant & Equipment				(1,038,100)	(1,014,950)	(674,950)	(487,908)	0
Furniture & Equipment								
Total - Furniture & Equipment				0	0	0	0	0
Infrastructure - Roads								
Transport								
Roads - Bitumen Sealing Towns Streets - General (Budgeting O	4120140	540	RC000A	(50,000)	(50,000)	(50,000)	0	(50,000)
Roads - Crack Sealing Towns Streets - General (Budgeting Only	4120140	540	RC000B	(30,000)	(26,050)	(17,366)	(26,050)	8,684
McKenzie Road 2021-22 Gravel resheet SLK 0-3800 (R2R)	4120146	540	R2R056	(44,578)	(51,433)	(51,432)	(51,433)	1
Bunney Road (R2R)	4120146	540	R2R050	(180,000)	(180,000)	0	0	0
Second North Road (R2R)	4120146	540	R2R009	(23,548)	(23,548)	0	0	0
Strutton Road (R2R)	4120146	540	R2R095	(11,290)	(11,290)	(11,290)	0	(11,290)
Broad Road (R2R)	4120146	540	R2R013	(23,548)	(23,548)	(23,548)	(23,548)	0

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

INVESTING ACTIVITIES
NOTE 8
CAPITAL ACQUISITIONS



Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted	Amended		Total YTD	Variance (Under)/Over
				Annual Budget	Annual Budget	YTD Budget		
				\$	\$	\$	\$	\$
Hydraulic Road (R2R)	4120146	540	R2R028	(53,901)	(53,901)	(53,901)	0	(53,901)
Arrino South Road Sealed 2021-22 SLK 9.75-13.96 (RRG)	4120149	540	RRG006	(29,581)	(29,581)	(29,581)	(20,083)	(9,498)
2021-22 Dudawa Road Sealed SLK 3.53 - 8.39 (RRG)	4120149	540	RRG002	(96,064)	(96,064)	(96,054)	(97,014)	960
2022-23 Dudawa Road Sealed SLK 0-5 Table drain reinstateme	4120149	540	RRG002A	(323,745)	(323,745)	(323,737)	(280,187)	(43,550)
2022-2 Dudawa Road Sealed - SLK 0-0.63 Rd reconstruction &	4120149	540	RRG002B	(323,745)	(323,745)	(323,737)	0	(323,737)
Total - Transport				(1,189,999)	(1,192,904)	(980,646)	(498,315)	0 (482,332)
Total - Infrastructure - Roads				(1,189,999)	(1,192,904)	(980,646)	(498,315)	0 (482,332)
Infrastructure - Parks & Ovals								
Recreation And Culture								
Lovelock Soak Plumbings	4110370	570	PC006	(40,000)	(40,000)	(39,996)	(400)	(39,596)
Dominican Park	4110370	570	PC007	(4,000)	(4,000)	(4,000)	0	(4,000)
Jack Thorpe Gardens Capital Works	4110370	570	PC210	(4,000)	(4,000)	(4,000)	0	(4,000)
Netball Courts & Lighting Capital Works	4110370	570	PC1133	(224,325)	(1,870)	(1,870)	(1,870)	0
Total - Recreation And Culture				(272,325)	(49,870)	(49,866)	(2,270)	0 (47,596)
Total - Infrastructure - Parks & Ovals				(272,325)	(49,870)	(49,866)	(2,270)	0 (47,596)
Grand Total				(5,953,990)	(5,958,730)	(1,951,485)	(1,111,787)	0 (839,698)

(a) Information on Loan Debenture Borrowings

Particulars/Purpose	01 Jul 2022	New Loans				Principal Repayments				Principal Outstanding				Interest & Guarantee Fee Repayments			
		Actual	Amended Budget	Adopted Budget	Forecast Actual	Actual	Amended Budget	Adopted Budget	Forecast Actual	Actual	Amended Budget	Adopted Budget	Forecast Actual	Actual	Amended Budget	Adopted Budget	Forecast Actual
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Recreation and Culture																	
Loan 160 - Swimming Pool	46,422	0	0	0	0	11,271	22,762	22,762	22,762	35,152	23,661	23,661	23,661	643	1,595	1,595	1,595
	46,422	0	0	0	0	11,271	22,762	22,762	22,762	35,152	23,661	23,661	23,661	643	1,595	1,595	1,595
Economic Services																	
Loan 162 - Duffy Store Development	0	0	600,000	600,000	600,000	0	0	0	0	0	600,000	600,000	600,000	0	0	0	0
	0	0	600,000	600,000	600,000	0	0	0	22,762	0	600,000	600,000	623,661	0	0	0	1,595
Self supporting loans																	
Recreation and Culture																	
Loan 161 - Bowling Green Resurface	60,051	0	0	0	0	40,000	19,983	19,983	19,983	20,051	40,067	40,067	40,067	-128	101	101	101
	60,051	0	0	0	0	40,000	19,983	19,983	19,983	20,051	40,067	40,067	40,067	(128)	101	101	101
Total	106,473	0	600,000	600,000	600,000	51,271	42,745	42,745	42,745	55,202	663,728	663,728	63,728	515	1,696	1,696	1,696
Current loan borrowings	62,761									11,491							
Non-current loan borrowings	43,711									43,711							
	106,473									55,202							

All debenture repayments were financed by general purpose revenue.

(b) Information on Financing

The Shire of Three Springs do not have any operating or finance leases to be reported.

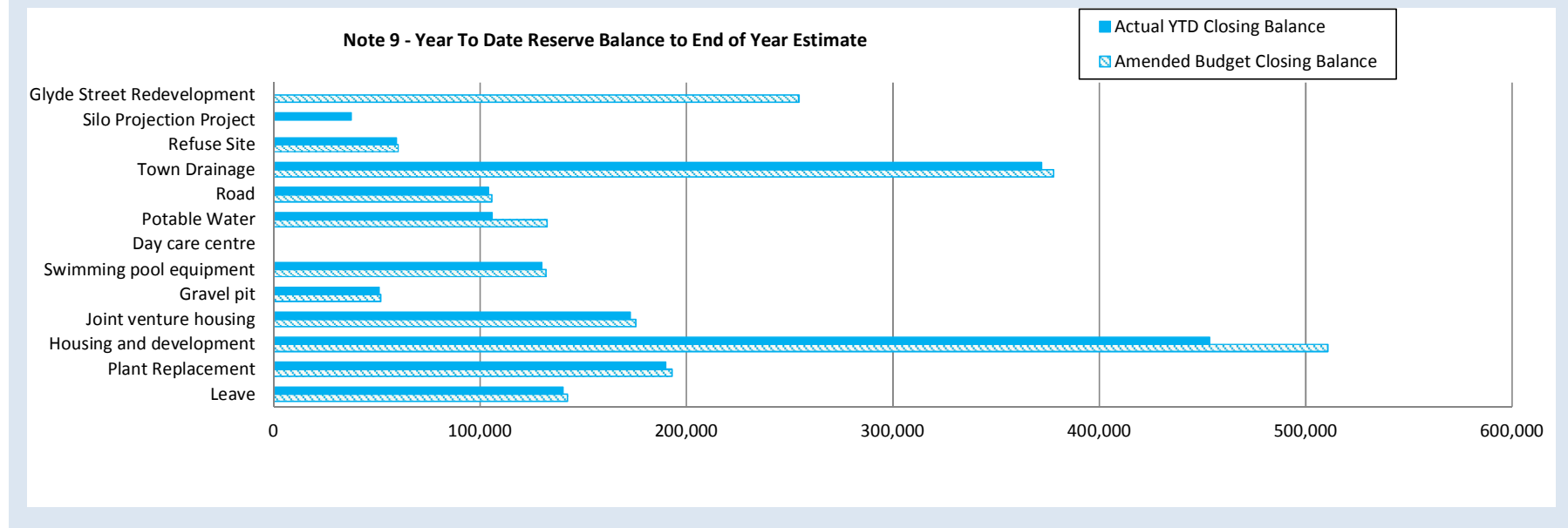
SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

OPERATING ACTIVITIES
NOTE 10
CASH BACKED RESEVES

Cash Backed Reserve

Reserve Name	Opening Balance	Amended Budget Interest Earned	Actual Interest Earned	Amended Budget Transfers In (+)	Actual Transfers In (+)	Amended Budget Transfers Out (-)	Actual Transfers Out (-)	Amended Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Leave	138,023	4,397	2,174	0	0	0	0	142,420	140,197
Plant Replacement	187,067	5,959	2,947	0	0	0	0	193,026	190,013
Housing and development	446,452	14,221	7,033	50,000	0	0	0	510,673	453,485
Joint venture housing	170,022	5,416	2,678	0	0	0	0	175,438	172,700
Gravel pit	50,205	1,599	791	0	0	0	0	51,804	50,996
Swimming pool equipment	127,915	4,075	2,015	0	0	0	0	131,990	129,930
Day care centre	37,534	0	0	0	0	(37,534)	(37,534)	0	0
Potable Water	104,198	3,319	1,641	25,000	0	0	0	132,517	105,840
Road	102,462	3,264	1,614	0	0	0	0	105,726	104,076
Town Drainage	366,196	11,665	5,769	0	0	0	0	377,861	371,965
Refuse Site	58,514	1,864	922	0	0	0	0	60,378	59,436
Silo Projection Project	0	37,534	0	0	37,534	(37,534)	0	0	37,534
Glyde Street Redevelopment	0	0	0	254,488	0	0	0	254,488	0
	1,788,589	93,313	27,584	329,488	37,534	(75,068)	(37,534)	2,136,322	1,816,173

KEY INFORMATION



Other Current Liabilities	Note	Opening Balance 1 Jul 2022	Liability Increase	Liability Reduction	Closing Balance 31 May 2023
		\$	\$	\$	\$
Other liabilities					
- Contract liabilities	12	14,630	41,186	(41,583)	14,233
- Capital grant/contribution liabilities	13	737,191	435,511	(509,868)	662,834
Total other liabilities		751,822	476,697	(551,452)	677,067
Less non-current unspent capital grants, contributions and reimbursements		(58,500)	0	0	(58,500)
Total current other liabilities		693,322	476,697	(551,452)	618,567
Provisions					
Annual leave		102,376	0	0	102,376
Long service leave		92,443	0	0	92,443
Total Provisions		194,819	0	0	194,819
Total Other Current Liabilities					871,886
Amounts shown above include GST (where applicable)					

KEY INFORMATION

PROVISIONS

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFIT PROVISIONS

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CONTRACT LIABILITIES

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

CAPITAL GRANT/CONTRIBUTION LIABILITIES

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

NOTE 12
GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider		Unspent Grant, Subsidies and Contributions Liability					Grants, Subsidies and Contributions Revenue			
		Liability	Increase	Liability	Liability	Current	Adopted	Amended	Amended	YTD
		1 Jul 2022	in Liability	Reduction (As revenue)	31 May 2023	Liability 31 May 2023	Budget Revenue	Annual Budget	YTD Budget	Actual Revenue
		\$	\$	\$	\$	\$	\$	\$	\$	\$
Grants and Subsidies										
General purpose funding										
	Grants Commission - General (WALGGC)	0	0	0	0	0	344,064	304,294	304,292	304,294
	Grants Commission - Roads (WALGGC)	0	0	0	0	0	194,490	132,480	132,480	132,480
Law, order, public safety										
	DFES Grant - Operating Bush Fire Brigade	7,094	39,686	(32,646)	14,133	14,133	37,090	37,090	27,816	32,646
Education and welfare										
	Seniors Week Grant (Council on the Ageing)	0	500	(500)	0	0	1,000	500	500	500
	Keep Australia Beautiful Grant	0	1,000	(903)	97	97	0	1,000	999	903
Recreation and culture										
	NADC National Australia Day Grant	4,823	0	(4,823)	0	0	18,342	4,823	4,823	4,823
	Volunteer Week Grant	389	0	(386)	3	3	0	386	386	386
	Active Regional Communities Initiative Grants - Fitness Classes	2,324	0	(2,324)	0	0	5,000	2,324	2,324	2,324
Transport										
	Direct Grant (MRWA)	0	0	0	0	0	129,755	132,546	132,546	132,546
	Street Lighting Subsidy (MRWA)	0	0	0	0	0	250	250	250	239
Economic services										
		14,630.25	41,186	(41,583)	14,233	14,233	729,991	615,694	606,416	611,143
Contributions										
Health										
	Medical Centre Contribution	0	0	0	0	0	60,000	61,773	61,773	61,773
	Landcare Group - Transfer from Bonds	0	0	0	0	0	32,000	32,000	32,000	32,000
Recreation and culture										
	Recreation miscellaneous contribution	0	0	0	0	0	4,700	4,700	4,698	523
	Library miscellaneous contributions	0	0	0	0	0	300	300	275	273
	OTH CUL - Contributions & Donations - Other Culture	0	0	0	0	0	200	200	198	639
Other property and services										
	Administration miscellaneous contributions	0	0	0	0	0	15,000	15,000	12,500	10,000
		0	0	0	0	0	112,200	113,973	111,444	105,208
TOTALS										
		14,630	41,186	(41,583)	14,233	14,233	842,191	729,667	717,860	716,351

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

NOTE 13

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability					Non Operating Grants, Subsidies and Contributions Revenue			
	Liability 1 Jul 2022	Increase in Liability	Liability Reduction (As revenue)	Liability 31 May 2023	Current Liability 31 May 2023	Adopted Budget Revenue	Amended Annual Budget	Amended YTD Budget	YTD Actual Revenue
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Capital Grants and Subsidies									
Recreation and culture									
LRCIP Mains Street Beautification	0	32,910	(32,910)	0	0	32,910	32,910	32,910	32,910
LRCIP Domincian Park	0	23,446	(23,446)	0	0	23,446	23,446	23,446	23,446
LRCIP Community Hall - Carter Street - Building	381,156	0	(56,191)	324,965	324,965	508,208	658,208	47,000	56,191
LRCIP Netball Courts & Lighting Capital works	112,500	0	(1,870)	110,630	110,630	150,000	1,870	1,870	1,870
DLGSC Club Night Lights Program - Netball Lights - Income	0	0	0	0	0	15,000	0	0	0
Community Sporting and Recreation Facilities Fund - Small Grants - Netball Courts - Income	0	0	0	0	0	27,215	0	0	0
Transport									
RTR Grant - McKenzie Road	44,129	0	(44,129)	0	0	44,129	44,129	44,129	44,129
RTR Grant - Bunney Road	0	0	0	0	0	180,000	180,000	180,000	0
RTR Grant - Second North Road	0	23,548	0	23,548	23,548	23,548	23,548	23,548	0
RTR Grant - Strutton Road	0	11,290	0	11,290	11,290	11,290	11,290	11,290	0
RTR Grant - Broad Road	0	23,548	(23,548)	0	0	23,548	23,548	23,548	23,548
RTR Grant - Hydraulic Road	0	53,901	0	53,901	53,901	53,901	53,901	53,901	0
RRG Grant - Arrino South Road	0	0	0	0	0	39,467	39,467	39,467	0
RRG Grant - Dudawa Road (1)	2,031	26,868	(28,899)	0	0	26,868	26,868	26,868	28,899
RRG Grant - Dudawa Road (2)	0	160,000	(160,000)	0	0	200,000	200,000	200,000	160,000
RRG Grant - Dudawa Road (3)	0	80,000	0	80,000	80,000	200,000	200,000	200,000	0
Economic services									
Lotterywest - Silo Projection Project	132,376	0	(132,376)	0	0	132,376	132,376	132,376	132,376
Regional Arts WA Grant - Radio/Audio Promotion	6,500	0	(6,500)	0	0	6,500	6,500	6,500	6,500
Duffy Store Redevelopment Capex	0	0	0	0	0	2,000,000	2,000,000	2,000,000	0
	678,691	435,511	(509,868)	604,334	604,334	3,698,406	3,658,061	3,046,853	509,868
Capital Contributions									
Community amenities									
Karara Mining Refuse Site Contribution	58,500	0	0	58,500	58,500	0	0	0	0
	58,500	0	0	58,500	58,500	0	0	0	0
Total Non-operating grants, subsidies and contributions	737,191	435,511	(509,868)	662,834	662,834	3,698,406	3,658,061	3,046,853	509,868

SHIRE OF THREE SPRINGS
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023**
NOTE 14
BONDS & DEPOSITS AND TRUST FUNDS

In previous years, bonds and deposits were held as trust monies. They are still reported in this Note but also included in Restricted Cash - Bonds and Deposits and as a current liability in the books of Council.

Trust funds held at balance date over which the Shire has no control and which are not included in this statement are as follows:

Description	Opening Balance 01 Jul 2022	Amount Received	Amount Paid	Closing Balance 31 May 2023
	\$	\$	\$	\$
Restricted Cash - Bonds and Deposits				
BCITF Levy	51.75	360.42	(412.17)	0.00
BSL Levy	327.50	362.14	(689.64)	0.00
Community Bus Bonds	100.00	300.00	(100.00)	300.00
Crossover/Footpath Bonds	0.00	0.00	0.00	0.00
Developer Bonds	0.00	0.00	0.00	0.00
Keys, Hall and Equipment Bonds	0.00	720.00	(460.00)	260.00
Landcare Groups	62,146.71	0.00	(32,000.00)	30,146.71
Other Bonds	0.00	0.00	0.00	0.00
Police Licensing	632.50	150,646.70	(148,148.20)	3,131.00
Rehabilitation Bonds	0.00	0.00	0.00	0.00
Roadworks Bonds	0.00	0.00	0.00	0.00
Public Standpipe System Access Card	0.00	300.00	0.00	300.00
Housing Bonds	0.00	0.00	0.00	0.00
Councillor Nomination Fees	0.00	0.00	0.00	0.00
Transportable Buildings Bonds	0.00	0.00	0.00	0.00
Visitor Centre	0.00	3,346.00	(3,346.00)	0.00
Community GYM Bond	1,440.00	3,090.00	(2,100.00)	2,430.00
Treasury Unpaid Monies	353.97	0.00	0.00	353.97
Sub-Total	65,052.43	159,125.26	(187,256.01)	36,921.68
Trust Funds				
Nil				
Sub-Total	0.00	0.00	0.00	0.00
	65,052.43	159,125.26	(187,256.01)	36,921.68

KEY INFORMATION

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2023

NOTE 15
EXPLANATION OF SIGNIFICANT VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.

The material variance adopted by Council for the 2022/23 year is \$10,000 and 10%.

Reporting Program	Var. \$	Var. %	Var.  	Significant Var. 	Timing/ Permanent	Explanation of Variance
Revenue from operating activities	\$	%				
Governance	(14,665)	(100%)			Timing	No Operating Revenue received for Governance.
Expenditure from operating activities						
Governance	151,896	32%			Timing	Various expenditure accounts tracking lower than budget including Training & Development, Travel & Accommodation, Legal fees, Donations to Community Groups, Audit and Consultancy Fees.
Law, Order and Public Safety	29,814	15%			Timing	Maintenance of BFB lower than budgeted to date.
Health	54,391	25%			Timing	Second payment for Doctors Service has not been made to date. This is timing.
Community Amenities	165,500	37%			Timing	Refuse Site and Cemetery Maintenance tracking lower than budget. Mains Storm Water Maintenance works has not commenced.
Economic Services	48,411	18%			Timing	Timing - Various expenditure accounts tracking lower than budget. Standpipe costs lower than anticipated. Various Tourism associated costs are lower. Building approval lower. This may even out over the remainder of the year when tourism returns to town.
			   			
INVESTING ACTIVITIES						
Capital Grants, Subsidies and Contributions	(2,536,985)	(83%)			Timing	Grant funding to date less than anticipated due to delays with Silo Projector purchase, Netball court works, Duffy Store and Hall renovations.
Land and Buildings	123,354	50%			Timing	Capital works - Refer to Note 8 Capital details
Plant and Equipment	187,042	28%			Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Roads	482,332	49%			Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Parks and Ovals	47,596	95%			Timing	Capital works - Refer to Note 8 Capital details
FINANCING ACTIVITIES						
Proceeds from New Debentures	(600,000)	(100%)			Timing	The loan for Duffy's store project is conditional on a grant application being successful. To date no suitable grant is available.
Repayment of Borrowings	(19,908)	(63%)			Permanent	Only one principal repayment was budgetted this year.
Proceeds from financial assets at amortised cost - self supporting loans	20,017	1			Permanent	Only one principal receivable on self supporting loans was budgetted to occur this year
Transfer from Reserves	(37,534)	(50%)			Timing	Will be completed as part of Term Deposit renewal in June.
Transfer to Reserves	23,218	26%				Transfer to Reserves is lower than expected to date. This will be corrected by EOFY.

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2023

NOTE 16
BUDGET AMENDMENTS

GL Code	Job #	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance	Comments
		Budget Adoption	025/2023	Closing Surplus/(Deficit)	\$	\$	\$	\$	
							(7,465)	(7,465)	
2030116		RATES - Postage and Freight	025/2023	Operating Expenses	(235.50)	0.00	(235.50)	(7,700)	
2030199		RATES - Administration Allocated	025/2023	Operating Expenses	8,484.00	8,484.00	0.00	784	
3030120		RATES - Instalment Admin Fee Received	025/2023	Operating Revenue	8.00	8.00	0.00	792	
3030130		RATES - Rates Levied - Synergy	025/2023	Operating Revenue	1,725.70	1,725.70	0.00	2,518	
3030146		RATES - Instalment Interest Received	025/2023	Operating Revenue	1,300.00	1,300.00	0.00	3,818	
2030211		GEN PUR - Bank Fees & Charges	025/2023	Operating Expenses	674.18	674.18	0.00	4,492	
2030299		GEN PUR - Administration Allocated	025/2023	Operating Expenses	3,645.00	3,645.00	0.00	8,137	
3030210		GEN PUR - Financial Assistance Grant - General	025/2023	Operating Revenue	(39,770.00)	0.00	(39,770.00)		The Shire received less than expected FAG income. Will be addressed with a budget review
								(31,633)	
3030211		GEN PUR - Financial Assistance Grant - Roads	025/2023	Operating Revenue	(62,010.00)	0.00	(62,010.00)		The Shire received less than expected FAG income. Will be addressed with a budget review
								(93,643)	
3030220		GEN PUR - Charges - Photocopying / Faxing	025/2023	Operating Revenue	64.24	64.24	0.00	(93,579)	
3030224		GEN PUR - Contributions Yakabout	025/2023	Operating Revenue	(1,391.77)	0.00	(1,391.77)		Not as much advertising in the Yakabout as budgeted for
3030245		GEN PUR - Interest Earned - Reserve Funds	025/2023	Operating Revenue	9,160.96	9,160.96	0.00	(85,810)	Higher interest rates than anticipated or budgeted for
3030246		GEN PUR - Interest Earned - Municipal Funds	025/2023	Operating Revenue	21,790.02	21,790.02	0.00	(64,020)	Higher interest rates than anticipated or budgeted for
2040104		MEMBERS - Training & Development	025/2023	Operating Expenses	9,000.00	9,000.00	0.00	(55,020)	Non-attendance by councillors at WALGA conference
2040109		MEMBERS - Members Travel and Accommodation	025/2023	Operating Expenses	2,000.00	2,000.00	0.00	(53,020)	Non-attendance by councillors at WALGA conference
2040113		MEMBERS - Members Sitting Fees	025/2023	Operating Expenses	16,625.00	16,625.00	0.00	(36,395)	Attendance less than 100%
2040130		MEMBERS - Insurance Expenses	025/2023	Operating Expenses	(187.80)	0.00	(187.80)	(36,583)	
2040141		MEMBERS - Subscriptions & Publications	025/2023	Operating Expenses	986.34	986.34	0.00	(35,596)	
2040186		MEMBERS - Expensed Minor Asset Purchases	025/2023	Operating Expenses	900.00	900.00	0.00	(34,696)	
2040187		MEMBERS - Other Expenses	025/2023	Operating Expenses	1,845.45	1,845.45	0.00		Members unlikely to spend allocation prior to 30/06/23
								(32,851)	
2040188	BO4001	Council Chambers - Building Operations	025/2023	Operating Expenses	1,286.43	1,286.43	0.00	(31,564)	Expenditure likely to be underbudget
2040199		MEMBERS - Administration Allocated	025/2023	Operating Expenses	24,052.00	24,052.00	0.00	(7,512)	
2040299		OTH GOV - Administration Allocated	025/2023	Operating Expenses	1,078.00	1,078.00	0.00	(6,434)	
2050110		FIRE - Motor Vehicle Expenses	025/2023	Operating Expenses	(200.00)	0.00	(200.00)	(6,634)	Auto recovery of fire pump trailer P7004
2050187		FIRE - Other Expenditure	025/2023	Operating Expenses	(309.26)	0.00	(309.26)	(6,944)	Fire permit books and catering for meetings
2050188		FIRE - Building Operations	025/2023	Operating Expenses	(1,450.00)	0.00	(1,450.00)	(8,394)	Power, water and sewerage costs
2050192		FIRE - Depreciation	025/2023	Operating Expenses	1,116.13	0.00	0.00	(8,394)	
2050199		FIRE - Administration Allocated	025/2023	Operating Expenses	1,409.00	1,409.00	0.00	(6,985)	
2050286		ANIMAL - Expensed Minor Asset Purchases	025/2023	Operating Expenses	(744.00)	0.00	(744.00)	(7,729)	Animal Registration tags
2050299		ANIMAL - Administration Allocated	025/2023	Operating Expenses	3,572.00	3,572.00	0.00	(4,157)	
3050201		ANIMAL - Reimbursements	025/2023	Operating Revenue	80.00	80.00	0.00	(4,077)	
3050220		ANIMAL - Pound Fees	025/2023	Operating Revenue	200.00	200.00	0.00		Higher number of animals being impounded this year
3050240		ANIMAL - Fines and Penalties	025/2023	Operating Revenue	600.00	600.00	0.00	(3,877)	Generally wandering dogs and cats not being restrained in yards and unregistered
2050311		OLOPS - CCTV Maintenance	025/2023	Operating Expenses	2,024.53	2,024.53	0.00	(1,252)	expense lower due to CCTV renewal/upgrade
2050399		OLOPS - Administration Allocated	025/2023	Operating Expenses	860.00	860.00	0.00	(392)	
2050566		ESL BFB - Maintenance Vehicles/Trailers/Boats	025/2023	Operating Expenses	39,551.30	39,551.30	0.00		Maintenance of BFB lower than budgetted to date.
								39,159	Overall costs lower than anticipated.
2050589	BM5001	Fire Shed New - Lot 24 Franklin Street - Building Maintenance	025/2023	Operating Expenses	(164.93)	0.00	(164.93)	38,994	
2050590	BO5001	Fire Shed New - Lot 24 Franklin Street - Building Operations	025/2023	Operating Expenses	658.12	658.12	0.00	39,652	
2050592	W5001	Fire Control Expenses - Three Springs Maintenance	025/2023	Operating Expenses	(1,904.09)	0.00	(1,904.09)		Costs associated with SMS services and gas costs
								37,748	
2050592	W5005	Fire Control Expenses - Fire Fighting Maintenance	025/2023	Operating Expenses	(887.56)	0.00	(887.56)	36,861	
2070499		HEALTH - Administration Allocated	025/2023	Operating Expenses	1,064.00	1,064.00	0.00	37,925	
3070435		HEALTH - Other Income	025/2023	Operating Revenue	(100.00)	0.00	(100.00)	37,825	
2070715		OTH HEALTH - Printing and Stationery	025/2023	Operating Expenses	50.00	50.00	0.00		Account not used as Dentist and doctor pay for all Printing and Stationery
2070716		OTH HEALTH - Postage and Freight	025/2023	Operating Expenses	50.00	50.00	0.00	37,875	Account not used as Dentist and doctor pay for all Postage and freight
2070721		OTH HEALTH - Information Technology	025/2023	Operating Expenses	19,272.20	19,272.20	0.00	37,925	Service contract agreement (previous year highge due to equipment for new system)- IT service not functioning as expected. Will address in 2023/24 budget.
								57,197	
2070786		OTH HEALTH - Expensed Minor Asset Purchases	025/2023	Operating Expenses	8,000.00	8,000.00	0.00	65,197	No expenditure to date.
2070787		OTH HEALTH - Other Expenses	025/2023	Operating Expenses	300.00	300.00	0.00	65,497	No expenditure to date.
2070788	BO1584	Medical Centre - Thomas Street - Building Operations	025/2023	Operating Expenses	(4,958.35)	0.00	(4,958.35)	60,539	Electricity, water, insurance

2070788	BO7016	Dental Surgery - New - Building Operations	025/2023	Operating Expenses	(406.39)	0.00	(406.39)	60,132	Electricity, water, insurance
2070799		OTH HEALTH - Administration Allocated	025/2023	Operating Expenses	1,385.00	1,385.00	0.00	61,517	
3070700		OTH HEALTH - Contributions & Donations	025/2023	Operating Revenue	1,773.00	1,773.00	0.00		Higher than budgeted as last years actuals were
4070710	BC7016	Dental Surgery - New - Building (Capital)	025/2023	Capital Expenses	(12,596.34)	0.00	(12,596.34)	63,290	reduced for lower hours
2080388	BO028	Early Childhood Learning Centre - 19 Maryhofer Street - Building Operations	025/2023	Operating Expenses	(6,222.24)	0.00	(6,222.24)	50,694	New airconditioning system
2080388	BO1022	Playgroup - Lot 220 Maryhofer Street - Building Operations	025/2023	Operating Expenses	(80.04)	0.00	(80.04)	44,472	Cleaning, Electricity and Water costs
2080389	BM028	Early Childhood Learning Centre - 19 Maryhofer Street - Building Maintenance	025/2023	Operating Expenses	(89.92)	0.00	(89.92)	44,392	
2080389	BM1022	Playgroup - Lot 220 Maryhofer Street - Building Maintenance	025/2023	Operating Expenses	4,727.01	4,727.01	0.00	44,302	
2080392		FAMILIES - Depreciation	025/2023	Operating Expenses	6,363.00	6,363.00	0.00	49,029	Maintenance less than budget
2080399		FAMILIES - Administration Allocated	025/2023	Operating Expenses	394.00	394.00	0.00	49,029	
2080753	EV0001	Senior Week Grant Expenditure	025/2023	Operating Expenses	500.00	500.00	0.00	49,423	
2080752	EV0008	Welfare - Misc Small Events	025/2023	Operating Expenses	(259.09)	0.00	(259.09)		Reduced expense due to reduced grant being received
2080753	EV0009	Mental Health Event	025/2023	Operating Expenses	2,500.00	2,500.00	0.00	49,923	Carried over from previous year. Volunteer recognition event
2080753	EV0014	Seniors Xmas Dinner	025/2023	Operating Expenses	4,675.67	4,675.67	0.00	49,664	
2080799		WELFARE - Administration Allocated	025/2023	Operating Expenses	1,195.00	1,195.00	0.00	52,164	Cancelled due to lack of grant
3080710	EV10001	Senior Week Grant Income	025/2023	Operating Revenue	(500.00)	0.00	(500.00)	56,839	Less than budgeted for
3080720		WELFARE - Fees & Charges	025/2023	Operating Revenue	(1,000.00)	0.00	(1,000.00)	58,034	
2090188	BO9000	Staff House - (Lot 10) 41 Slaughter St - Building Operations	025/2023	Operating Expenses	606.00	606.00	0.00	57,534	Grant received lower than expected
2090188	BO9002	Staff House - (Lot 74) 5 Gooch St - Building Operations	025/2023	Operating Expenses	745.00	745.00	0.00		Relationship previously paid for Hall hire - fees now waived
2090188	BO9004	(Do Not Use) Staff House - (Lot 30) 3 Howard St - Building Operations	025/2023	Operating Expenses	1,457.00	1,457.00	0.00	56,534	
2090188	BO9006	Staff House - (Lot 58) 44 Williamson St - Building Operations	025/2023	Operating Expenses	1,067.00	1,067.00	0.00	57,140	
2090188	BO9009	Staff House - (Lot 35) 47 Williamson St - Building Operations	025/2023	Operating Expenses	5,063.00	5,063.00	0.00	57,885	
2090188	BO9011	Staff House - (Lot 157) 65 Carter St - Building Operations	025/2023	Operating Expenses	3,847.00	3,847.00	0.00	59,342	
2090188	BO9012	(Do Not Use) Staff House - (Lot 222) 46 Carter St - Building Operations	025/2023	Operating Expenses	3,627.00	3,627.00	0.00	60,409	
2090188	BO9015	Staff - Unit 1 - 66A Williamson St - Building Operations	025/2023	Operating Expenses	1,208.00	1,208.00	0.00	65,472	
2090188	BO9016	Staff - Unit 2 - 66B Williamson St - Building Operations	025/2023	Operating Expenses	1,421.00	1,421.00	0.00	69,319	
2090188	BO9056	(Do Not Use) Staff House - (Lot 217) 89 Williamson St - Building Operations	025/2023	Operating Expenses	2,012.00	2,012.00	0.00	72,946	
2090188	BO9061	Staff House - (Lot 67) 19 Gooch St - Building Operations	025/2023	Operating Expenses	2,878.00	2,878.00	0.00	74,154	
2090189	BM9000	Staff House - (Lot 10) 41 Slaughter St - Building Maintenance	025/2023	Operating Expenses	575.00	575.00	0.00	75,575	
2090189	BM9002	Staff House - (Lot 74) 5 Gooch St - Building Maintenance	025/2023	Operating Expenses	2,762.73	2,762.73	0.00	77,587	
2090189	BM9004	(Do Not Use) Staff House - (Lot 30) 3 Howard St - Building Maintenance	025/2023	Operating Expenses	2,775.00	2,775.00	0.00	80,465	
2090189	BM9006	Staff House - (Lot 58) 44 Williamson St - Building Maintenance (Vacant Land From 2021)	025/2023	Operating Expenses	647.50	647.50	0.00	81,040	
2090189	BM9009	Staff House - (Lot 35) 47 Williamson St - Building Maintenance	025/2023	Operating Expenses	1,235.78	1,235.78	0.00	83,803	
2090189	BM9011	Staff House - (Lot 157) 65 Carter St - Building Maintenance	025/2023	Operating Expenses	1,379.84	1,379.84	0.00	86,578	
2090189	BM9012	(Do Not Use) Staff House - (Lot 222) 46 Carter St - Building Maintenance	025/2023	Operating Expenses	2,381.00	2,381.00	0.00	87,226	
2090189	BM9015	Staff House - Unit 1 - 66A Williamson St - Building Maintenance	025/2023	Operating Expenses	1,505.68	1,505.68	0.00	88,461	
2090189	BM9056	Non Staff House - (Lot 217) 89 Williamson St - Building Maintenance	025/2023	Operating Expenses	3,404.00	3,404.00	0.00	89,841	
2090189	BM9061	Staff House - (Lot 67) 19 Gooch St - Building Maintenance	025/2023	Operating Expenses	(3,501.49)	0.00	(3,501.49)	92,222	
2090189	BM9079	Staff House - (Lot 173) 50 Carter St - Building Maintenance	025/2023	Operating Expenses	658.72	658.72	0.00	93,728	
2090199		STF HOUSE - Administration Allocated	025/2023	Operating Expenses	2,749.00	2,749.00	0.00	97,132	
2090198		STF HOUSE - Staff Housing Costs Recovered	025/2023	Operating Expenses	(25,362.00)	0.00	(25,362.00)	93,630	
3090101		STF HOUSE - Staff Rental Reimbursements	025/2023	Operating Revenue	(3,500.00)	0.00	(3,500.00)	94,289	
3090120		STF HOUSE - Fees & Charges	025/2023	Operating Revenue	(4,347.15)	0.00	(4,347.15)	97,038	Tenants using lower water than in previous years
3090135		STF HOUSE - Other Income	025/2023	Operating Revenue	(400.00)	0.00	(400.00)	68,176	
4090110	BC9001	House - (Lot 182) 58 Carter St - Building (Capital)	025/2023	Capital Expenses	50,000.00	50,000.00	0.00	63,829	Housing rental
4090110	BC9011	House - (Lot 157) 65 Carter St - Building (Capital)	025/2023	Capital Expenses	15,000.00	15,000.00	0.00	63,429	
4090181		STF HOUSE - Transfers to Reserve	025/2023	Capital Expenses	(50,000.00)	0.00	(50,000.00)	113,429	Works cancelled Transfer to building reserve
2090288	BO9052	(Do Not Use) House - (Lot 16) 30 Touche St (Child Care) - Building Operations (Property Sold In 2022)	025/2023	Operating Expenses	148.04	148.04	0.00	128,429	Cancelled sea container - Kitchen still to be renovated
2090288	BO9055	House - (Lot 60) 5 Glyde St (Lgchp) - Jv - Building Operations	025/2023	Operating Expenses	(1,052.24)	0.00	(1,052.24)		\$50k transfer to reserve due to capital works not being carried out on 58 Carter Street this year.
2090288	BO9081	Non-Staff House - 3 (Lot 30) Howard Place - Dentist Rental - Building Operations	025/2023	Operating Expenses	288.43	288.43	0.00		Staff preparing a property asset report for Council consideration.
2090288	BO9099	Non-Staff House - Other Housing - Building Operations	025/2023	Operating Expenses	947.84	947.84	0.00	78,429	Property sold
2090289	BM9003	Non Staff House - (Lot 214) 21 Franklin St - Building Maintenance	025/2023	Operating Expenses	(3,507.63)	0.00	(3,507.63)	78,577	
2090289	BM9052	(Do Not Use) House - (Lot 16) 30 Touche St (Child Care) - Building Maintenance (House Sold In 2022)	025/2023	Operating Expenses	2,202.66	2,202.66	0.00	77,525	
2090289	BM9054	House - (Lot 54) 17 Glyde St (Lgchp) - Jv - Building Maintenance	025/2023	Operating Expenses	(2,383.00)	0.00	(2,383.00)	77,813	
2090289	BM9055	House - (Lot 60) 5 Glyde St (Lgchp) - Jv - Building Maintenance	025/2023	Operating Expenses	(1,118.42)	0.00	(1,118.42)	78,761	
2090289	BM9081	Non Staff House - 3 (Lot 30) Howard Place - Dentist Rental - Building Maintenance	025/2023	Operating Expenses	1,054.37	1,054.37	0.00	75,253	Property sold
2090289	BM9099	Non Staff House - Other Housing - Building Maintenance	025/2023	Operating Expenses	1,000.00	1,000.00	0.00	77,456	
2090291		OTH HOUSE - Loss on Disposal of Assets	025/2023	Operating Expenses	22,048.01	22,048.01	0.00	75,073	Shire employee - Raylene
2090299		OTH HOUSE - Administration Allocated	025/2023	Operating Expenses	2,580.00	2,580.00	0.00	73,955	
3090201		OTH HOUSE - Rental Reimbursements	025/2023	Operating Revenue	(1,900.00)	0.00	(1,900.00)	75,009	
3090220		OTH HOUSE - Fees & Charges	025/2023	Operating Revenue	5,528.64	5,528.64	0.00	76,009	Tenants pay utilities
4090210	BC9081	House - 3 (Lot 30) Howard Place - Dentist Rental - Building (Capital)	025/2023	Capital Expenses	11,105.00	11,105.00	0.00	82,218	Rental
5090250		OTH HOUSE - Proceeds on Disposal of Assets	025/2023	Capital Revenue	25,000.00	25,000.00	0.00	93,323	Completed well below budget
5090251		OTH HOUSE - Realisation on Disposal of Assets	025/2023	Capital Revenue	(25,000.00)	(25,000.00)	0.00	118,323	Sale price higher than anticipated.

2090388	BO90492	Kadathinni Unit 2 - (Lot 235) Carter St - Building Operations	025/2023	Operating Expenses	1,284.94	1,284.94	0.00	119,608	Tenant pays electricity and water usage
2090388	BO90493	Kadathinni Unit 3 - (Lot 235) Carter St - Building Operations	025/2023	Operating Expenses	1,209.96	1,209.96	0.00	120,818	Shire employee - Raylene
2090388	BO90494	Kadathinni Unit 4 - (Lot 235) Carter St - Building Operations	025/2023	Operating Expenses	1,032.21	1,032.21	0.00	121,850	
2090388	BO90495	Kadathinni Unit 5 - (Lot 235) Carter St - Building Operations	025/2023	Operating Expenses	(0.73)	0.00	(0.73)	121,849	
2090388	BO90496	Kadathinni Unit 6 - (Lot 235) Carter St - Building Operations	025/2023	Operating Expenses	970.01	970.01	0.00	122,819	
2090389	BM9049	Kadathinni Units - Building Maintenance	025/2023	Operating Expenses	(2,896.77)	0.00	(2,896.77)	119,922	
2090389	BM90491	Kadathinni Unit 1 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	439.84	439.84	0.00	120,362	
2090389	BM90492	Kadathinni Unit 2 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	(471.93)	0.00	(471.93)	119,890	
2090389	BM90493	Kadathinni Unit 3 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	907.94	907.94	0.00	120,798	Property sold
2090389	BM90494	Kadathinni Unit 4 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	594.49	594.49	0.00	121,393	
2090389	BM90495	Kadathinni Unit 5 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	(2,852.23)	0.00	(2,852.23)	118,540	Shire employee - Raylene
2090389	BM90496	Kadathinni Unit 6 - (Lot 235) Carter St - Building Maintenance	025/2023	Operating Expenses	(546.96)	0.00	(546.96)	117,993	
2090399		COM HOUSE - Administration Allocated	025/2023	Operating Expenses	394.00	394.00	0.00	118,387	
4090310	BC90496	Kadathinni Unit 6 - (Lot 235) Carter St - Building (Capital)	025/2023	Capital Expenses	7,500.00	7,500.00	0.00	125,887	
2100165	W1024	Waste Oil Facility Maintenance	025/2023	Operating Expenses	558.00	558.00	0.00		No expenditure this year at the Waste Oil Facility
								126,445	
2100165	W1025	Rubbish Bins Maintenance	025/2023	Operating Expenses	(394.70)	0.00	(394.70)	126,051	
2100199		SAN - Administration Allocated	025/2023	Operating Expenses	991.00	991.00	0.00	127,042	
3100120		SAN - Domestic Refuse Collection Charges	025/2023	Operating Revenue	523.21	523.21	0.00	127,565	
3100121		SAN - Domestic Services (Additional)	025/2023	Operating Revenue	348.26	348.26	0.00	127,913	
2100287	EV0015	Keep Australia Beautiful Grant Expenditure	025/2023	Operating Expenses	(1,000.00)	0.00	(1,000.00)	126,913	Unbudgeted grant expenditure
2100299		SAN OTH - Administration Allocated	025/2023	Operating Expenses	729.00	729.00	0.00	127,642	
3100210	EVI0015	Keep Australia Beautiful Grant Income	025/2023	Operating Revenue	1,000.00	1,000.00	0.00		Unbudgeted grant of \$1k received. Raman to spend the balance
								128,642	
2100311	W1002	Sewerage Scheme Maintenance	025/2023	Operating Expenses	76.12	76.12	0.00	128,718	
2100399		SEW - Administration Allocated	025/2023	Operating Expenses	204.00	204.00	0.00	128,922	
3100321		SEW - Septic Tank Inspection Fees	025/2023	Operating Revenue	(264.00)	0.00	(264.00)		No inspections have occurred to date - budget reduced
								128,658	
2100653		PLAN - Scheme Amendments	077/2022	Operating Expenses	(7,000.00)	0.00	(7,000.00)	121,658	Budget amendment OCM Sept 2022 - Item 10.2
2100699		PLAN - Administration Allocated	025/2023	Operating Expenses	1,851.00	1,851.00	0.00	123,509	
4100681		PLAN - Transfers to Reserve	025/2023	Capital Expenses	181,558.00	181,558.00	0.00		Reduced transfer to Reserve to fund increase to Hall Renovations
								305,067	
2100710		COM AMEN - Motor Vehicle Expenses	025/2023	Operating Expenses	4,587.39	4,587.39	0.00	309,655	Community bus expenses
2100788	BO1115	Public Conveniences Operations - Community Hall Grounds Public Toilet	025/2023	Operating Expenses	(485.87)	0.00	(485.87)	309,169	
2100788	BO1137	Public Conveniences - Dominican Park - Building Operations	025/2023	Operating Expenses	(2,724.96)	0.00	(2,724.96)		Original budget was based on previous figures which did not cover a full year
								306,444	
2100799		COM AMEN - Administration Allocated	025/2023	Operating Expenses	4,607.00	4,607.00	0.00	311,051	
3100721		COM AMEN - Cemetery Fees (Niche Wall & Rose Garden)	025/2023	Operating Revenue	600.00	600.00	0.00	311,651	
3100722		COM AMEN - Cemetery Fees (Monuments)	025/2023	Operating Revenue	450.00	450.00	0.00	312,101	
2110165	W1102	Community Hall Grounds Maintenance (Works Crew)	025/2023	Operating Expenses	(1,438.06)	0.00	(1,438.06)	310,663	
2110165	W1018	Entrance Statement (Town Oval) Maintenance	025/2023	Operating Expenses	(1,945.72)	0.00	(1,945.72)	308,717	
2110189	BM1101	Community Hall - Carter Street - Building Maintenance	025/2023	Operating Expenses	15,996.52	15,996.52	0.00	324,714	Lower due to planned capital works
2110199		HALLS - Administration Allocated	025/2023	Operating Expenses	1,749.00	1,749.00	0.00	326,463	
3110110	LRCIP03	Lrcip Community Hall Income (Phase 3) \$508,208	025/2023	Operating Revenue	150,000.00	150,000.00	0.00		Netball courts project cancelled and funds reallocated to the hall
								476,463	
3110135		HALLS - Other Income	025/2023	Operating Revenue	1,259.31	1,259.31	0.00	477,722	Hire of equipment and extra cleaning expenses
4110110	BC1101	Community Hall - Carter Street - Building (Capital)	025/2023	Capital Expenses	(331,448.00)	0.00	(331,448.00)		Netball courts project cancelled and funds reallocated to the hall
								146,274	
2110200		SWIM AREAS - Salaries	025/2023	Operating Expenses	(26,429.29)	0.00	(26,429.29)	119,845	Increase primarily due to termination pay
2110265	W1104	Swimming Pool And Surrounds Maintenance	025/2023	Operating Expenses	(15,041.17)	0.00	(15,041.17)		Employee and O/H costs \$8k higher than year budget
								104,803	
2110288	BO005	Pump House - Mayrhofer Street - Building Operations	025/2023	Operating Expenses	15,000.00	15,000.00	0.00	119,803	No expense for the pump house. Budget reinstated based on Royal Lifesaving report
2110288	BO1104	Swimming Pool - Mayrhofer Street - Building Operations	025/2023	Operating Expenses	17,940.00	17,940.00	0.00	137,743	Water last year \$24,000 YTD Actual \$10,000 Budget \$30,000
								156,647	Building maintenance less than budgeted
2110289	BM1104	Swimming Pool - Mayrhofer Street - Building Maintenance	025/2023	Operating Expenses	18,903.26	18,903.26	0.00	156,242	
2110298		SWIM AREAS - Staff Housing Costs Allocated	025/2023	Operating Expenses	(405.00)	0.00	(405.00)	158,884	
2110299		SWIM AREAS - Administration Allocated	025/2023	Operating Expenses	2,642.00	2,642.00	0.00	160,884	Pool only open from Nov 21 - Feb 22
3110220		SWIM AREAS - Admissions	025/2023	Operating Revenue	2,000.00	2,000.00	0.00	160,684	
3110235		SWIM AREAS - Other Income	025/2023	Operating Revenue	(200.00)	0.00	(200.00)	186,058	Expenditure YTD lower than budget
2110365	W1105	Other Parks & Gardens Maintenance	025/2023	Operating Expenses	25,384.65	25,384.65	0.00	190,689	Expenditure YTD lower than budget
2110365	W210	Jack Thorpe Gardens Maintenance	025/2023	Operating Expenses	4,620.81	4,620.81	0.00	195,081	Expenditure YTD lower than budget
2110365	W220	Byrne Park Maintenance	025/2023	Operating Expenses	4,391.91	4,391.91	0.00	247,671	Expenditure YTD lower than budget
2110365	W230	Dominican Park Maintenance	025/2023	Operating Expenses	52,589.74	52,589.74	0.00	243,002	Expenditure YTD lower than budget
2110365	W260	Mayrhofer Park Maintenance	025/2023	Operating Expenses	(4,669.23)	0.00	(4,669.23)	253,147	Expenditure YTD lower than budget
2110365	W290	Federation Park Maintenance	025/2023	Operating Expenses	10,145.07	10,145.07	0.00	289,790	Expenditure YTD lower than budget
2110366	W1107	Oval Maintenance	025/2023	Operating Expenses	36,643.81	36,643.81	0.00	295,775	Expenditure YTD lower than budget
2110366	W1113	Hockey Grounds Maintenance	025/2023	Operating Expenses	5,984.63	5,984.63	0.00	295,374	Basketball backboard and hoops
2110366	W1132	Basketball Courts Maintenance	025/2023	Operating Expenses	(401.00)	0.00	(401.00)	297,425	Expenditure YTD lower than budget
2110367	W1110	Rollerblade Facility Maintenance	025/2023	Operating Expenses	2,051.06	2,051.06	0.00		Costs higher than budget due to increased event activity on Railway Street
2110368	W1134	Main/Railway Road Park And Playground Maintenance	025/2023	Operating Expenses	(8,015.56)	0.00	(8,015.56)	289,410	Activity completed below budget
								292,216	
2110369	EV0013	Active Regional Communities Initiative Grants - Fitness Classes Expenditure	025/2023	Operating Expenses	3,200.00	3,200.00	0.00	296,414	Insurance and cleaning
2110387		REC - Other Expenses	025/2023	Operating Expenses	(394.02)	0.00	(394.02)	304,262	
2110388	BO1103	Pavilion - Oval - Building Operations	025/2023	Operating Expenses	4,197.96	4,197.96	0.00	304,521	Insurance only
2110388	BO1105	Gym - Slaughter Street - Building Operations	025/2023	Operating Expenses	7,848.50	7,848.50	0.00		
2110388	BO1111	Pottery Shed - Building Operations	025/2023	Operating Expenses	258.74	258.74	0.00	304,846	
2110388	BO1112	Playground Building - Hockey Ground - Building Operations	025/2023	Operating Expenses	325.49	325.49	0.00		

2110388	BO1113	Hockey Shed - Building Operations	025/2023	Operating Expenses	516.00	516.00	0.00	305,362	
2110388	BO1133	Netball Shed - Oval - Building Operations	025/2023	Operating Expenses	(59.28)	0.00	(59.28)	305,303	
2110389	BM1103	Pavilion - Oval - Building Maintenance	025/2023	Operating Expenses	6,536.56	6,536.56	0.00	311,840	
2110389	BM1105	Gym- Slaughter Street - Building Maintenance	025/2023	Operating Expenses	694.16	694.16	0.00	312,534	
2110389	BM1106	Sporting Club - Slaughter Street - Building Maintenance	025/2023	Operating Expenses	10,660.74	10,660.74	0.00	323,194	
2110389	BM1111	Pottery Shed - Building Maintenance	025/2023	Operating Expenses	13,443.96	13,443.96	0.00		Demolition delayed until a review of Property assets has been considered by Council
2110389	BM1112	Playground Building - Hockey Ground - Building Maintenance	025/2023	Operating Expenses	1,791.00	1,791.00	0.00	336,638	
2110389	BM1113	Hockey Shed - Building Maintenance	025/2023	Operating Expenses	(136.32)	0.00	(136.32)	338,429	
2110389	BM1133	Netball Shed - Oval - Building Maintenance	025/2023	Operating Expenses	608.00	608.00	0.00	338,293	
2110392		REC - Depreciation	025/2023	Operating Expenses	(34,569.98)	(34,569.98)	0.00	338,901	Depreciation higher due to inclusion of Dominican Park
2110399		REC - Administration Allocated	025/2023	Operating Expenses	2,390.00	2,390.00	0.00	341,291	
3110310	LRCIP04	Lrcip Netball Courts & Lighting Income (Phase 3) \$150,000	025/2023	Operating Revenue	(148,130.00)	0.00	(148,130.00)	193,161	Funds for Netball project redirected to Shire Hall Renovation
3110310	DLGSC01	Dlgsc Club Night Lights Program - Netball Lights - Income	025/2023	Operating Revenue	(15,000.00)	0.00	(15,000.00)	178,161	Didn't apply for the grant due to unsurety about project being undertaken this year
3110310	CSRFJ01	Community Sporting And Recreation Facilities Fund - Small Grants - Netball Courts - Income	025/2023	Operating Revenue	(27,215.00)	0.00	(27,215.00)	150,946	Didn't apply for the grant due to unsurety about project being undertaken this year
3110310	EV0013	Active Regional Communities Initiative Grants - Fitness Classes Income	025/2023	Operating Revenue	(2,675.65)	0.00	(2,675.65)	148,270	Grant partially expended in previous year
3110320		REC - Fees & Charges	025/2023	Operating Revenue	(505.43)	0.00	(505.43)	147,765	Gym memberships
3110321		REC - Sport Leases and Rentals	025/2023	Operating Revenue	19.10	19.10	0.00	147,784	
3110336		REC - Loan 161 Interest Received	025/2023	Operating Revenue	(229.43)	0.00	(229.43)	147,555	
4110310	BC1103	Pavillion - Oval - Building (Capital) (Incl New Gym Postings - Use Bc1105 For Gym From 01.07.22)	025/2023	Capital Expenses	5,000.00	5,000.00	0.00	152,555	Fridge purchased in previous year
4110370	PC1133	Netball Courts & Lighting Capital Works	025/2023	Capital Expenses	222,455.00	222,455.00	0.00	375,010	Funds redirected to Hall renovation
2110465	W1007	Fm Transmitter Maintenance	025/2023	Operating Expenses	(519.96)	0.00	(519.96)	374,490	
2110488	BO1007	Fm Radio Transmitter Buildings - Nebru Road - Building Operations	025/2023	Operating Expenses	(560.44)	0.00	(560.44)	373,929	Electricity and Insurance
2110487		TV RADIO - Other Expenses	025/2023	Operating Expenses	(589.79)	0.00	(589.79)	373,339	
2110586		LIBRARY - Expensed Minor Asset Purchases	025/2023	Operating Expenses	(450.00)	0.00	(450.00)	372,889	unbudgeted scanner cost
2110588		LIBRARY - Library Building Operations	025/2023	Operating Expenses	(1.02)	0.00	(1.02)	372,888	Insurance only
2110599		LIBRARY - Administration Allocated	025/2023	Operating Expenses	4,505.00	4,505.00	0.00	377,393	
3110501		LIBRARY - Reimbursements Lost Books	025/2023	Operating Revenue	73.00	73.00	0.00	377,466	
2110688	BO1311	Old Nurses Quarter - Thomas Street - Building Operations	025/2023	Operating Expenses	(85.37)	0.00	(85.37)	377,381	
2110689	BM1311	Old Nurses Quarter - Thomas Street - Building Maintenance	025/2023	Operating Expenses	866.45	866.45	0.00	378,248	
2110689	BM1313	Nurses Quarters Ground Maintenance	025/2023	Operating Expenses	2,307.82	2,307.82	0.00	380,555	
2110711	EV0005	Nadc National Australia Day Expenditure	025/2023	Operating Expenses	8,895.90	8,895.90	0.00		Grant application not sucessful. Expenditure was return of unspent grant from previous year
2110724	EV0000	Small Event - Misc (Includes Events Associated With Silo Projection)	025/2023	Operating Expenses	(20,000.00)	0.00	(20,000.00)	389,451	Budget increased by \$20k for the Silo Projection grand opening
2110725	EV0003	Western Desert Race	025/2023	Operating Expenses	6,551.00	6,551.00	0.00	369,451	Event did not occur this financial year
2110725	EV0004	Christmas Celebrations Inc Decorations	025/2023	Operating Expenses	(5,312.51)	0.00	(5,312.51)	376,002	Town Xmas Party with silo. Event came in over budget
2110725	EV0011	Volunteer Week Expenditure	025/2023	Operating Expenses	(386.36)	0.00	(386.36)	370,303	Unbudgeted expenditure
2110765	W1323	Arrino Community Gardens Maintenance	025/2023	Operating Expenses	(4,539.53)	0.00	(4,539.53)	365,764	Maintenance costs higher than budget
2110799		OTH CUL - Administration Allocated	025/2023	Operating Expenses	2,288.00	2,288.00	0.00	368,052	
3110710	EV0002	Empowering Women Grant Income	025/2023	Operating Revenue	(13,518.69)	0.00	(13,518.69)	354,533	Grant not received
3110710	EV0007	Naidoc Week Income	025/2023	Operating Revenue	386.36	386.36	0.00	354,920	Unbudgeted income
4120130	RC0008	Roads - Crack Sealing Towns Streets - General (Budgeting Only)	025/2023	Capital Expenses	3,950.00	3,950.00	0.00	358,870	
4120146	R2R056	McKenzie Road 2021-22 Gravel Resheet Slik 0-3800 (R2R)	025/2023	Capital Expenses	(6,855.13)	0.00	(6,855.13)	352,014	
2120211	RM000	Road Maintenance General (Budgeting Only)	025/2023	Operating Expenses	(120,079.13)	0.00	(120,079.13)		Maintenance costs higher than budgeted primarily due to rain damage.
2120217	LANES	Laneway Maintenance	025/2023	Operating Expenses	(1,000.00)	0.00	(1,000.00)	231,935	
2120253		ROADM - Contract Safety and Induction	025/2023	Operating Expenses	(1,000.00)	0.00	(1,000.00)	230,935	Unbudget expenditure to commence process with meeting WHS obligations
2120289	BM1230	Shire Depot - Talc Road - Building Maintenance	025/2023	Operating Expenses	(2,122.22)	0.00	(2,122.22)	229,935	
2120289	BM1231	Depot Grounds Buildings Maintenance	025/2023	Operating Expenses	(15,098.93)	0.00	(15,098.93)	227,813	Unbudgeted Expenditure - Separation between office and other buildings
2120289	W1231	Depot Grounds Maintenance	025/2023	Operating Expenses	4,074.99	4,074.99	0.00	212,714	
2120299		ROADM - Administration Allocated	025/2023	Operating Expenses	486.00	486.00	0.00	216,789	
3120210		ROADM - Direct Road Grant (MRWA)	025/2023	Operating Revenue	2,791.00	2,791.00	0.00	217,275	
2120399		PLANT - Administration Allocated	025/2023	Operating Expenses	1,589.00	1,589.00	0.00	220,066	
3120390		PLANT - Profit on Disposal of Assets	025/2023	Operating Revenue	(9,048.42)	(9,048.42)	0.00	221,655	Sale of Loader achieved higher price than anticipated
4120330	PA5008	Purchase Of Caterpillar Loader	025/2023	Capital Expenses	13,150.00	13,150.00	0.00	221,655	Purchase completed below budget
5120350		PLANT - Proceeds on Disposal of Assets	025/2023	Capital Revenue	6,312.95	6,312.95	0.00	234,805	
5120351		PLANT - Realisation on Disposal of Assets	025/2023	Capital Revenue	(6,312.95)	0.00	(6,312.95)	241,118	
2120515		LICENSING - Printing and Stationery	025/2023	Operating Expenses	(60.00)	0.00	(60.00)	234,805	unbudgeted expense
2120520		LICENSING - Communication Expenses	025/2023	Operating Expenses	(97.45)	0.00	(97.45)	234,745	Expense higher than anticipated
2120599		LICENSING - Administration Allocated	025/2023	Operating Expenses	8,222.00	8,222.00	0.00	234,648	
2120688	BO1312	Airstrip Shed - Building Operations	025/2023	Operating Expenses	(249.81)	0.00	(249.81)	242,870	
2120699		AERO - Administration Allocated	025/2023	Operating Expenses	860.00	860.00	0.00	242,620	
2130112		RURAL - Vermin Control	025/2023	Operating Expenses	(7.00)	0.00	(7.00)	243,480	
2130199		RURAL - Administration Allocated	025/2023	Operating Expenses	73.00	73.00	0.00	243,473	Annual gun licene
2130240		TOUR - Public Relations & Area Promotion	025/2023	Operating Expenses	14,183.61	14,183.61	0.00	243,546	
2130265	W270	Information Bay Maintenance Railway Rd (Town)	025/2023	Operating Expenses	(2,783.39)	0.00	(2,783.39)	257,729	Expenditure likley to be less than anticipated
2130289	W1303	Tourist Centre - Ground Maintenance	025/2023	Operating Expenses	(2,708.86)	0.00	(2,708.86)	254,946	Expenditure higher than anticipated
								252,237	

2130299		TOUR - Administration Allocated	025/2023	Operating Expenses	6,720.00	6,720.00	0.00	258,957	
2130201		TOUR - Reimbursements	025/2023	Operating Revenue	(206.38)	0.00	(206.38)	258,751	
2130220		TOUR - Fees & Charges	025/2023	Operating Revenue	(989.81)	0.00	(989.81)	257,761	
2130221		TOUR - Caravan Park Fees	025/2023	Operating Revenue	(2,000.00)	0.00	(2,000.00)	255,761	Caravan fees
2130399		BUILD - Administration Allocated	025/2023	Operating Expenses	3,513.00	3,513.00	0.00	259,274	
2130699		ECON DEV - Administration Allocated	025/2023	Operating Expenses	4,898.00	4,898.00	0.00	264,172	
2130865	W1201	Lovelock Soak Maintenance/Operations	025/2023	Operating Expenses	(11,482.00)	0.00	(11,482.00)	252,690	Capital for Lovelock Plumbing PC006 in Schedule 11
2130865	W1202	Glyde Street Standpipe Maintenance/Operations	025/2023	Operating Expenses	26,262.00	26,262.00	0.00	278,952	Water usage a lot lower than anticipated
2130865	W1203	Arrino Standpipe Maintenance/Operations	025/2023	Operating Expenses	(500.00)	0.00	(500.00)	278,452	
2130865	W1204	Phillips Rd Standpipe Maintenance/Operations	025/2023	Operating Expenses	(4,850.00)	0.00	(4,850.00)	273,602	
2130865	W1205	Blue Water Rd Standpipe Maintenance/Operations	025/2023	Operating Expenses	(1,350.00)	0.00	(1,350.00)	272,252	
2130865	W1206	Neburu Rd Standpipe Maintenance/Operations	025/2023	Operating Expenses	(1,050.00)	0.00	(1,050.00)	271,202	
2130888	BO1021	Duffy'S Store - Railway Road - Building Operations	025/2023	Operating Expenses	(792.48)	0.00	(792.48)	270,410	
2130888	BO1027	Thrft Shop - Maley Street - Building Operations	025/2023	Operating Expenses	74.68	74.68	0.00	270,484	
2130889	BM013	Westrail Building - Railway Road - Building Maintenance	025/2023	Operating Expenses	(350.47)	0.00	(350.47)	270,134	
2130889	BM1021	Duffy'S Store - Railway Road - Building Maintenance	025/2023	Operating Expenses	3,034.00	3,034.00	0.00	273,168	
2130889	BM1027	Thrft Shop - Maley Street - Building Maintenance	025/2023	Operating Expenses	2,595.00	2,595.00	0.00	275,763	
2130899		OTH ECON - Administration Allocated	025/2023	Operating Expenses	1,253.00	1,253.00	0.00	277,016	
2130821		OTH ECON - Standpipe Income	025/2023	Operating Revenue	(15,000.00)	0.00	(15,000.00)	262,016	Income lower than standpipe water usage as not encharging stockwater. BFB or Shire use Allocation reduced but an allocation maintained in case Gov't open a suitable grant
4130810	BC1021	Duffy'S Store Redevelopment Intial Planning Costs	025/2023	Capital Expenses	10,000.00	10,000.00	0.00	272,016	
2140187	PW000	Private Works General (Budgeting Only)	025/2023	Operating Expenses	607.00	607.00	0.00	272,623	
2140187	PW005	Private Works - Talc Mine	025/2023	Operating Expenses	332.00	332.00	0.00	272,955	
2140199		PRIVATE - Administration Allocated	025/2023	Operating Expenses	131.00	131.00	0.00	273,086	
2140120		PRIVATE - Private Works Income	025/2023	Operating Revenue	(2,046.61)	0.00	(2,046.61)	271,039	
2140200		ADMIN - Employee Costs	025/2023	Operating Expenses	176,066.44	176,066.44	0.00	447,106	Staff vacancies
2140203		ADMIN - Uniforms	025/2023	Operating Expenses	1,500.00	1,500.00	0.00	448,606	
2140205		ADMIN - Recruitment	025/2023	Operating Expenses	15,000.00	15,000.00	0.00	463,606	Likely to only be used for Pre-employment medicals this financial year
2140206		ADMIN - Fringe Benefits Tax (FBT)	025/2023	Operating Expenses	1,410.00	1,410.00	0.00	465,016	
2140210		ADMIN - Motor Vehicle Expenses	025/2023	Operating Expenses	(2,588.60)	0.00	(2,588.60)	462,427	
2140215		ADMIN - Printing and Stationery	025/2023	Operating Expenses	5,359.04	5,359.04	0.00	467,786	
2140216		ADMIN - Postage and Freight	025/2023	Operating Expenses	2,000.00	2,000.00	0.00	469,786	
2140220		ADMIN - Communication Expenses	025/2023	Operating Expenses	(1,066.21)	0.00	(1,066.21)	468,720	
2140221		ADMIN - Information Technology	025/2023	Operating Expenses	(56,030.71)	0.00	(56,030.71)	412,689	Altus Payroll 67,000 initial setup and then 14,615 per annum
2140230		ADMIN - Insurance Expenses (Other than Bld and W/Comp)	025/2023	Operating Expenses	(2,583.49)	0.00	(2,583.49)	410,106	
2140240		ADMIN - Advertising and Promotion	025/2023	Operating Expenses	1,500.00	1,500.00	0.00	411,606	
2140265		ADMIN - Maintenance/Operations	025/2023	Operating Expenses	(2,156.98)	0.00	(2,156.98)	409,449	
2140286		ADMIN - Expensed Minor Asset Purchases	025/2023	Operating Expenses	(4,263.00)	0.00	(4,263.00)	405,186	Standup desks, vacuum cleaner and other office furniture
2140288	BO4002	Admin Office - 132 Railway Rd - Building Operations	025/2023	Operating Expenses	(5,970.41)	0.00	(5,970.41)	399,215	
2140289	BM4002	Admin Office - 132 Railway Rd - Building Maintenance	025/2023	Operating Expenses	5,814.43	5,814.43	0.00	405,030	
2140298		ADMIN - Admin Staff Housing Costs Allocated	025/2023	Operating Expenses	9,781.00	9,781.00	0.00	414,811	
2140299		ADMIN - Administration Overheads Recovered	025/2023	Operating Expenses	(145,772.00)	0.00	(145,772.00)	269,039	
3140201		ADMIN - Reimbursements	025/2023	Operating Revenue	5,500.00	5,500.00	0.00	274,539	
3140237		ADMIN - Admin Rebates	025/2023	Operating Revenue	(3,500.00)	0.00	(3,500.00)	271,039	
4140210	BC4002A	Admin - Transportable Building For Archive Purposes (Capital)	025/2023	Capital Expenses	(2,000.00)	0.00	(2,000.00)	269,039	
4140230	PE1403	Admin - Photocopier	025/2023	Capital Expenses	10,000.00	10,000.00	0.00	279,039	Not required - only photocopier we can source within budget is same as existing
2140300		PWO - Employee Costs	025/2023	Operating Expenses	84,638.64	84,638.64	0.00	363,677	Staffing costs lower due to staff shortages and organisation restructuring
2140305		PWO - Recruitment	025/2023	Operating Expenses	(265.00)	0.00	(265.00)	363,412	
2140307		PWO - Protective Clothing	025/2023	Operating Expenses	1,530.80	1,530.80	0.00	364,943	
2140308		PWO - Other Employee Expenses	025/2023	Operating Expenses	915.00	915.00	0.00	365,858	
2140309		PWO - Travel & Accommodation	025/2023	Operating Expenses	1,000.00	1,000.00	0.00	366,858	
2140310		PWO - Motor Vehicle Expenses	025/2023	Operating Expenses	18,200.72	18,200.72	0.00	385,059	Vehicle running costs lower than budgeted.
2140318		PWO - Expendable Tools / Consumables	025/2023	Operating Expenses	10,000.00	10,000.00	0.00	395,059	Purchases below buget
2140323		PWO - Sick Pay	025/2023	Operating Expenses	(10,785.75)	0.00	(10,785.75)	384,273	Considerable more time taken in sick leave than anticipated
2140324		PWO - Annual Leave	025/2023	Operating Expenses	(4,273.98)	0.00	(4,273.98)	379,999	Considerable more time taken in annual leave than anticipated
2140325		PWO - Public Holidays	025/2023	Operating Expenses	(2,735.91)	0.00	(2,735.91)	377,263	
2140398		PWO - Staff Housing Costs Allocated	025/2023	Operating Expenses	15,815.00	15,815.00	0.00	393,078	
2140399		PWO - Administration Allocated	025/2023	Operating Expenses	41,283.00	41,283.00	0.00	434,361	
2140393		PWO - Less - Allocated to Works (PWO's)	025/2023	Operating Expenses	(155,367.51)	0.00	(155,367.51)	278,994	
2140400		POC - Internal Plant Repairs - Wages & O/Head	025/2023	Operating Expenses	253,859.06	253,859.06	0.00	532,853	No mechanic as an employee - minimal mechanical works being handled in house
2140411		POC - External Parts & Repairs	025/2023	Operating Expenses	15,301.14	15,301.14	0.00	548,154	Includes a Pro-rata cost of Westrac service \$69107 per annum to service all Caterpillar equipment as per February OCM
2140412		POC - Fuels and Oils	025/2023	Operating Expenses	18,433.10	18,433.10	0.00	566,587	Plant usage less than budgeted
2140417		POC - Insurance Expenses	025/2023	Operating Expenses	(1,225.56)	0.00	(1,225.56)	565,361	
2140494		POC - LESS Plant Operation Costs Allocated to Works	025/2023	Operating Expenses	(286,367.74)	0.00	(286,367.74)	278,994	
2140500		SAL - Gross Salary and Wages	025/2023	Operating Expenses	102,659.62	102,659.62	0.00	381,653	Salaries and Wages lower than budget due to staffing shortages during the year

2140501	SAL - Less Salaries & Wages Allocated	025/2023	Operating Expenses	(102,659.62)	0.00	(102,659.62)	278,994	Salaries and Wages lower than budget due to staffing shortages during the year
2140503	SAL - Workers Compensation Expense	025/2023	Operating Expenses	(915.92)	0.00	(915.92)	278,078	Unbudgetted expenditure
				(39,091)	2,156,542	(1,878,465)	278,078	

		Debtors Trial Balance						
		As at 31.05.2023						
Debtor #	Name	Credit Limit	02.03.2023		01.04.2023	01.05.2023	31.05.2023	Total
			GT 90 days	Age Of Oldest Invoice (90Days)	GT 60 days	GT 30 days	Current	
B101			0.00	0	0.00	0.00	0.00	-300.00
B109			90.20	167	0.00	0.00	0.00	90.20
C102			1937.89	420	0.00	0.00	0.00	1937.89
C117			200.00	446	0.00	0.00	0.00	200.00
D14			0.00	0	0.00	0.00	20.00	20.00
F29			0.00	0	0.00	0.00	0.00	-100.00
H48			200.00	128	0.00	200.00	0.00	400.00
H54			0.00	0	0.00	0.00	111.43	111.43
J17			0.00	0	0.00	0.00	1546.59	1546.59
L48			0.00	0	0.00	0.00	149.14	149.14
M146			200.00	230	0.00	0.00	0.00	200.00
N7			0.00	0	0.00	0.00	900.00	900.00
O17			0.00	0	0.00	0.00	0.00	-600.00
S115			0.00	0	0.00	0.00	0.00	-200.00
T52			0.00	0	0.00	0.00	0.00	-520.23
T57			0.00	0	0.00	0.00	31.50	31.50
V11			0.00	0	0.00	0.00	500.00	500.00
W57			0.00	0	394.62	0.00	0.00	394.62
W60			0.00	0	0.00	0.00	142.88	142.88
Totals --- Credit Balances:		-1720.23	2628.09		394.62	200.00	3401.54	4904.02

Commonwealth Corporate Charge Card

30 August, 2022 to 28 September, 2022

Chief Executive Officer

Fuel for OTS	\$	93.00
Fuel for OTS	\$	65.09
	\$	93.00

Deputy Chief Executive Officer

Fuel for 001TS	\$	130.84
	\$	130.84

Annual Card Fees	\$	-
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Total Direct Debit Payment made on 03/10/2022	\$	223.84
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Police Licensing

Direct Debits from Trust Account

1st May 2023 to 31st May 2023

CBA Police Licensing Account

Monday, 1 May 2023	-\$	709.40
Monday, 1 May 2023	-\$	3.63
Thursday, 4 May 2023	-\$	503.80
Friday, 5 May 2023	-\$	308.30
Thursday, 11 May 2023	-\$	1,934.60
Monday, 15 May 2023	-\$	1,381.95
Thursday, 18 May 2023	-\$	766.60
Friday, 19 May 2023	-\$	404.55
Monday, 22 May 2023	-\$	109.45
Thursday, 25 May 2023	-\$	715.30
Friday, 26 May 2023	-\$	323.40
Monday, 29 May 2023	-\$	808.20
Total Direct Debits	-\$	7,969.18

Bank Fees

Direct Debits from Muni Account

1st May 2023 to 31st May 2023

Total direct debited from Municipal Account	\$	287.63
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Payroll

1st May 2023 to 31st May 2023

Tuesday, 9 May 2023	\$	44,009.85
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Tuesday, 23 May 2023	\$	43,087.52
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	\$	87,097.37
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Date: 01/06/2023
Time: 2:43:10PM

SHIRE OF THREE SPRINGS
Statement of Payments for the Month of May 2023

USER: Jelena Brown
PAGE: 1

Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
EFT18842	04/05/2023	Australian Institute Of Management Wa Hrd Ltd Project - Create, Resource and Track Projects training		5,914.85
EFT18843	04/05/2023	BOC Gases Monthly Account		29.02
EFT18844	04/05/2023	Bob Waddell & Associates Pty Ltd Monthly Account		247.50
EFT18845	04/05/2023	Breeze Connect Pty Ltd Monthly Account		90.04
EFT18846	04/05/2023	Robert Ross Waddell T/A Bob Waddell Consultant Monthly Account		742.50
EFT18847	04/05/2023	Team Global Express Pty Ltd (TOLL) Monthly Account		48.29
EFT18848	04/05/2023	Veolia Environmental Services (Australia) Pty Ltd Monthly Account		9,266.75
EFT18849	04/05/2023	Winc Australia Pty Limited Building Maintenance Cleaning Materials		294.66
EFT18850	04/05/2023	City of Lights Website		66.00
EFT18851	04/05/2023	Shire Of Chapman Valley Planning Services		4,114.77
EFT18852	04/05/2023	Anne Marie Connaughton Silo Project		150.00
EFT18853	04/05/2023	Fresh Cleaning Services Perth Pty Ltd Cleaning Services		1,975.60
EFT18854	04/05/2023	Geraldton Party and Event Hire Silo Project		275.00
EFT18855	04/05/2023	Laura Gwendolin Gray T/as Heritage Intelligence (WA) Monthly Account		2,296.25
EFT18856	04/05/2023	Western Australian Land Information Authority T/a Landregistryservicesaustralia Monthly Account		38.50
EFT18857	04/05/2023	The Trustee For Frank Lewis Family Trust T/A Frank Lewis Holden & Moora Toyota Moora Auto Parts & Moora Exhaust Ctre Contractor		503.37
EFT18858	04/05/2023	Geraldton Totally Workwear Equipment		384.37
EFT18859	04/05/2023	MidWest Auto Group Servicing TS5015		716.13
EFT18860	04/05/2023	Momar Australia Pty Ltd Monthly Account		666.27
EFT18862	04/05/2023	J M & S Enterprises Pty Ltd T/As RBC Rural Monthly Account		639.46
EFT18863	04/05/2023	CleanPak Total Solutions Equipment		154.05
EFT18864	04/05/2023	Geoffrey Dean Dickson T/a Navigator Photografix Silo Project		2,369.00
EFT18865	04/05/2023	Ohura Group Pty Ltd T/A Ohura Consulting Assistance with Remuneration and Salary Levels		1,650.00
EFT18866	04/05/2023	Shire of Perenjori Silo Project		525.00
		Perfect Computer Solutions		

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		Perfect Computer Solutions		
EFT18867	04/05/2023	Monthly Account		340.00
		Rossiter & Co		
EFT18868	04/05/2023	Silo Project Catering		635.00
		S.P. & K.A. Gilbert T/A Total Toilets		
EFT18869	04/05/2023	Silo Project		660.31
		The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre		
EFT18870	04/05/2023	Pre-employment medical		858.00
		Urbis Pty Ltd		
EFT18871	04/05/2023	Review of Local Planning Schemes - Shire of Three Springs		3,769.43
		Van't Veer Services		
EFT18872	04/05/2023	Monthly Account		63.05
		Westrac Pty Ltd		
EFT18873	04/05/2023	Subscription Charges		145.20
		WA Contract Ranger Services Pty Ltd		
EFT18874	04/05/2023	Ranger Services		470.25
		Shire of Three Springs		
EFT18875	15/05/2023	BCITF and BSL for Permit Number TS23/001 paid to Trust		160.59
		Department of Mines, Industry Regulation & Safety (previously Building Commission)		
EFT18876	15/05/2023	BSL COLLECTED FOR THE MONTH OF MARCH 2023		65.67
		Bob Waddell & Associates Pty Ltd		
EFT18877	16/05/2023	Monthly Account		247.50
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT18878	16/05/2023	Monthly Account		123.75
		Team Global Express Pty Ltd (TOLL)		
EFT18879	16/05/2023	Team Global Express Account		96.02
		Winc Australia Pty Limited		
EFT18880	16/05/2023	Cleaning Supplies		300.17
		Jack Carter		
EFT18881	16/05/2023	BOND REFUND - 00054ABB068B91CF - JACK CARTER		50.00
		Taylah Jade Dixon		
EFT18882	16/05/2023	BOND REFUND - 0005B60622659C41 - TAYLAH DIXON		50.00
		Geraldton Fuel Company Pty Ltd T/as Refuel Australia		
EFT18883	16/05/2023	Monthly Card Purchases		994.64
		Geraldton Lock & Key Specialists		
EFT18884	16/05/2023	Pavilion Keys		23.10
		INFINITUM TECHNOLOGIES PTY LTD		
EFT18885	16/05/2023	Monthly Account		1,663.09
		Western Australian Land Information Authority T/a Landregistryservicesaustralia		
EFT18886	16/05/2023	Monthly Account		167.50
		The Trustee for The Meridian Unit Trust T/As 150 Square Pty Ltd		
EFT18887	16/05/2023	Silo Project		8,700.00
		Richard Mccuish		
EFT18888	16/05/2023	BOND REFUND - 0005FD288EE873D1 - RICHARD MCCUISH		50.00
		Three Springs IGA		
EFT18889	16/05/2023	Monthly Account		556.62
		Three Springs Golf Club Inc		
EFT18890	16/05/2023	Community Small Grant		3,000.00
		FBT Return Australian Taxation Office		

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EFT18891	18/05/2023	FBT Return Australian Taxation Office BAS Remittance for April 2023		12,429.00
EFT18892	18/05/2023	CTF (BCITF Levy Payment) Building & Construction Industry Training Fund BCITF LEVY PAYMENT FOR MARCH 2023		94.92
EFT18893	18/05/2023	Winc Australia Pty Limited Stationery Supplies		228.68
EFT18894	18/05/2023	City of Lights Three Springs Shire Website		132.00
EFT18895	18/05/2023	The Trustee For Danblue Family Trust T/a Commercial Hotel Three Springs Catering for Strategic Briefing		190.00
EFT18896	18/05/2023	Corsign WA Pty Ltd Signage		469.70
EFT18897	18/05/2023	Shire of Irwin EHO Consultant Services		2,205.29
EFT18898	18/05/2023	Western Australian Land Information Authority T/a Landregistryservicesaustralia Valuation Services		499.00
EFT18899	18/05/2023	Geraldton Totally Workwear Silo Projection - Staff Uniform		99.66
EFT18900	18/05/2023	J M & S Enterprises Pty Ltd T/As RBC Rural Monthly Account		280.17
EFT18901	18/05/2023	Officeworks Stationery Supplies		1,048.76
EFT18902	18/05/2023	Perfect Computer Solutions Perfect Computer Solutions - Labour		255.00
EFT18903	18/05/2023	Australian Communications And Media Authority (ACMA) Licence Renewal		45.00
EFT18904	18/05/2023	Warwick Trant Silo Projection Event		200.00
EFT18905	18/05/2023	The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre Shire Staff - Flu Vaccinations		325.00
EFT18906	18/05/2023	Roger Charles Toy Painting Contractor		700.00
EFT18907	18/05/2023	Westrac Pty Ltd WesTrac Freight		56.62
EFT18908	18/05/2023	The Trustee For D & A Watson Family Trust T/A Dave Watson Contracting Pty Ltd Tree Management and Removal		4,235.00
EFT18909	18/05/2023	WA Contract Ranger Services Pty Ltd Monthly Account		731.50
EFT18910	19/05/2023	Christoper Kraal GYM FOB BOND REFUND - CHRISTOPHER KRAAL - 00057D7BC44AB		50.00
EFT18911	19/05/2023	Xue Yun Lim GYM FOB BOND REFUND - XUE YUN LIM - 00051EB6974DAA32		50.00
EFT18912	19/05/2023	Gary Song GYM FOB BOND REFUND - GARY SONG - 0005EB98CDA90B29		50.00
EFT18913	19/05/2023	Kiara Tomlinson GYM FOB BOND REFUND - KIARA TOMLINSON - 00050135E1F70040		50.00
EFT18914	19/05/2023	Siobhan Berry Employee Expense Claim Form		58.70

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EFT18915	29/05/2023	Australian Institute Of Management Wa Hrd Ltd AIM WA Training Accommodation/Meals		183.50
EFT18916	29/05/2023	Bob Waddell & Associates Pty Ltd Month Account - Consultant Assistance Services		1,113.75
EFT18917	29/05/2023	Robert Ross Waddell T/A Bob Waddell Consultant Monthly Account - Consulting		3,547.50
EFT18918	29/05/2023	Jelena Anne Brown Employee Expense Claim		58.70
EFT18919	29/05/2023	Department of Fire and Emergency Services (DFES) 2022/23 ESL Quarter 4		4,082.70
EFT18920	29/05/2023	Geraldton Kennards Hire Pty Ltd Silo Project		66.00
EFT18921	29/05/2023	Officeworks Stationery Supplies - Shire Chambers		107.72
EFT18922	29/05/2023	Orbit Health & Fitness Solutions Pty Ltd Community Gym Equipment		587.61
EFT18923	29/05/2023	Perfect Computer Solutions Monthly Account - IT Services		977.50
EFT18924	29/05/2023	Gold Corporation T/as The Perth Mint 2023 Australian Citizenship Coins		31.35
EFT18925	29/05/2023	Quest Innaloo Staff Training - Accommodation		1,206.00
EFT18926	29/05/2023	The Royal Life Saving Society WA Swimming Pool - Training Courses		238.00
EFT18927	29/05/2023	The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre Pre-Employment Medical - Veronica Summers		429.00
EFT18928	29/05/2023	Roger Charles Toy Painting Services		6,600.00
EFT18929	29/05/2023	Westrac Pty Ltd CAT Connect Subscription		1,543.19
EFT18930	29/05/2023	The Trustee For D & A Watson Family Trust T/A Dave Watson Contracting Pty Ltd Town maintenance - tree cutting		1,925.00
DD14829.1	01/05/2023	Department Of Transport - Daily Licensing POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 01/05/2023		709.40
DD14833.1	01/05/2023	Exetel Pty Ltd Monthly Account		425.00
DD14842.1	04/05/2023	Department Of Transport - Daily Licensing POLICE LICENSING DIRECT DEBIT PAYMENT FOR 04/05/2023		503.80
DD14844.1	05/05/2023	Department Of Transport - Daily Licensing POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 05/05/2023		308.30
DD14846.1	09/05/2023	The Trustee For Aware Super T/a Aware Super Pty Ltd Payroll deductions		5,589.21
DD14846.2	09/05/2023	ANZ Smart Choice Super Superannuation contributions		287.66
DD14846.3	09/05/2023	Australian Super Superannuation contributions		1,109.07
DD14846.4	09/05/2023	Amp Limited Superannuation contributions		95.61
DD14846.5	09/05/2023	The Trustee For Local Government Super T/as Active Super Superannuation contributions		73.58

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		Commonwealth Bank of Australia		
DD14851.1	02/05/2023	Credit Card		497.58
		Telstra		
DD14858.1	20/05/2023	Monthly Account - Mobile Account		667.85
		Water Corporation		
DD14859.1	03/05/2023	Monthly Account		11,855.52
		Telstra		
DD14860.1	09/05/2023	Monthly Account - Landlines		1,385.16
		Water Corporation		
DD14861.1	03/05/2023	Monthly Account		383.91
		Department Of Transport - Daily Licensing		
DD14865.1	11/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 11/05/2023		1,934.60
		Department Of Transport - Daily Licensing		
DD14870.1	15/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 15/05/2023		1,381.95
		Water Corporation		
DD14878.1	03/05/2023	Monthly Account - Standpipe		8,910.06
		Department Of Transport - Daily Licensing		
DD14886.1	18/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 18/05/2023		766.60
		Department Of Transport - Daily Licensing		
DD14889.1	19/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS 19/05/2023		404.55
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD14894.1	23/05/2023	Payroll deductions		5,714.15
		ANZ Smart Choice Super		
DD14894.2	23/05/2023	Superannuation contributions		287.66
		Australian Super		
DD14894.3	23/05/2023	Superannuation contributions		1,071.05
		Amp Limited		
DD14894.4	23/05/2023	Superannuation contributions		92.87
		The Trustee For Local Government Super T/as Active Super		
DD14894.5	23/05/2023	Superannuation contributions		68.98
		Department Of Transport - Daily Licensing		
DD14896.1	22/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 22/05/2023		109.45
		Synergy		
DD14897.1	23/05/2023	Monthly Account - Streetlights Electricity		2,441.98
		Department Of Transport - Daily Licensing		
DD14902.1	25/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 25/05/2023		715.30
		Department Of Transport - Daily Licensing		
DD14902.2	26/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 26/05/2023		323.40
		Department Of Transport - Daily Licensing		
DD14902.3	29/05/2023	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 29/05/2023		808.20
		Synergy		
DD14907.1	18/05/2023	Monthly Account - Grouped Electricity 900 662 030		6,014.60

REPORT TOTALS

Bank Code	Bank Name	TOTAL
CBA-LIC	POLICE LICENSING BANK ACCOUNT - CB	7,965.55
CBA-MUNI	MUNICIPAL BANK ACCOUNT - CBA	150,500.29
TOTAL		158,465.84