THREE SPRINGS SHIRE COUNCIL

Heart of North Midlands

ATTACHMENT BOOK

ORDINARY COUNCIL MEETING
TO BE HELD ON
WEDNESDAY
26 NOVEMBER 2025

WILDFLOWER COUNTRY

Heart of North Midlands

CONTENTS OF ATTACHMENTS
ORDINARY COUNCIL MEETING
26 NOVEMBER 2025

Arrino Estate
PO Box 112
Three Springs 6519
WA
pulcheranimus@msn.com

4 November 2025

Dear Krys,

Re: Rental of Arrino Sports Ground

My family have leased the Arrino Sports Ground for I believe the entire time we have been here (56 years). We were paying $10/year until July 2023. This rate reflected the fact that the Shire had no use for it, and it would have cost them money to maintain it themselves (firebreaks etc).

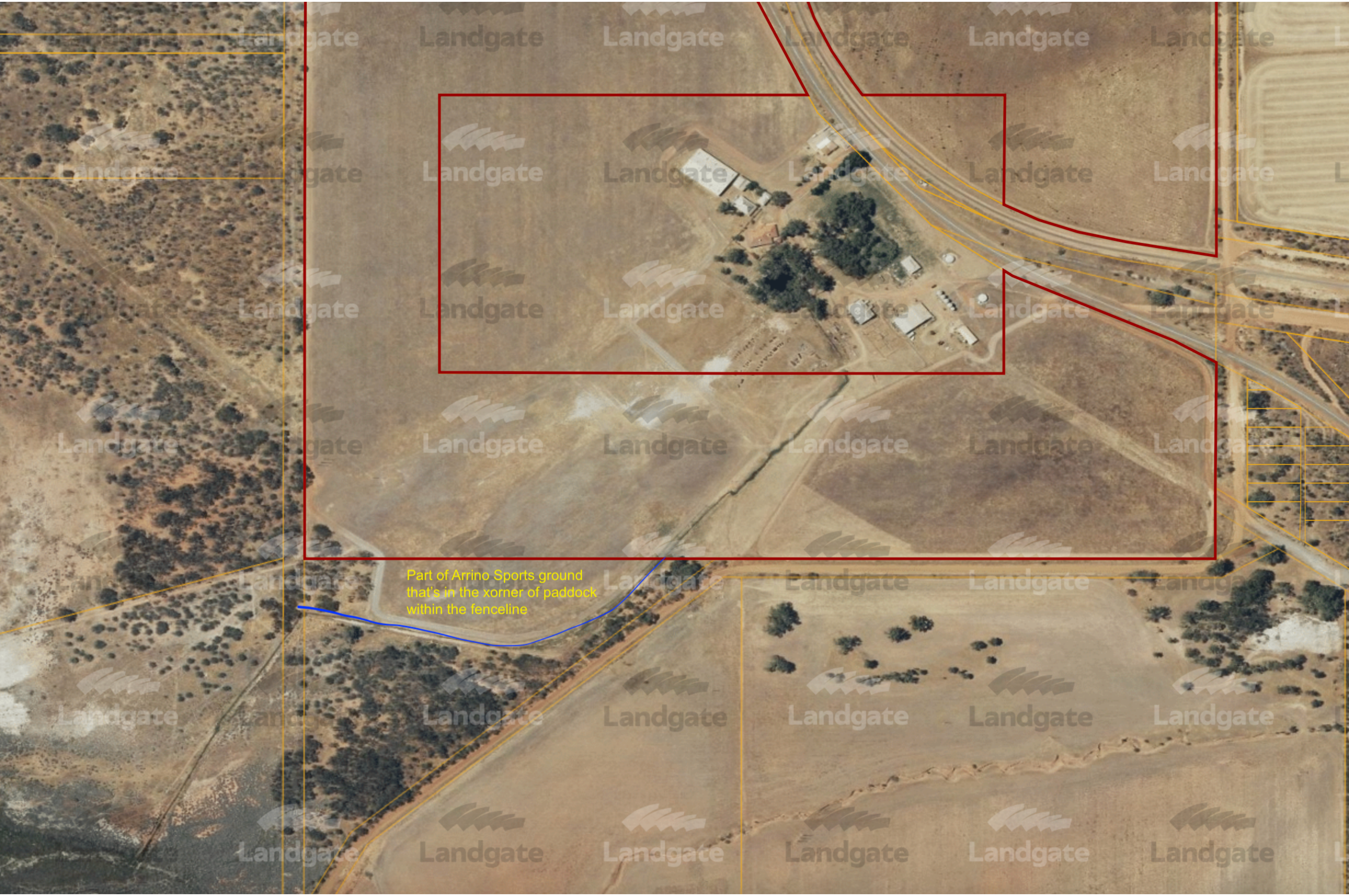
My mum asked me to give up the lease while she was in hospital shortly before she died which I did during a stressful time. I have now realised that we were confused about the boundary line. Part of this piece of land is the corner of my paddock within the fence line which I had mistakenly believed was part of my property and if I'd known this would not have terminated the lease. (See attached annotated map)

I would like to renew the lease of the Arrino Sports Ground. I am willing to pay up to $200/year as I am happy to contribute that towards the Shire. I would like to renew the lease, as I am wanting to look into cropping my paddock, which would include that corner. I would also like to renew the lease for the whole piece of land including the natural bushland beyond my fence which makes up part of the Arrino Sports Ground. My family have leased and taken care of this land for decades. As I have now returned to live here as my primary home, I would like to continue doing this, and I also enjoy going for nature walks in the bushland reserve, particularly because of the flora and fauna that has built up there, and because of the sentimental attachment from going for walks here with my family during my childhood.

I'm not sure to what extent the Shire has been maintaining the land, such as taking care of the fire breaks, since I gave up the lease in July 2023. However, I believe my re-leasing this unused piece of land would be helpful for the Shire, as I would save the Shire the effort and cost of maintenance in this respect. In addition it would provide the Shire with an additional $200 for land that is currently being unused.

If you have any further questions, please feel free to contact me

Sarah Illingworth
Illingworth Holdings Pty Ltd


Part of Arrino Sports ground
that's in the xorner of paddock
within the fenceline
Landgate

Arrino Estate
PO Box 112
Three Springs 6519
WA

19 June 2023

Dear Sir or Madam,

Re: Illingworth Rental of Arrino Sports Ground

S & J Illingworth as Illingworth Holdings Pty Ltd has annually rented the Arrino Sports Ground for many years now.
However, my mother, Susan Illingworth, passed away on 25/05/2023.
I believe it is due for renewal on the 7/7/2023

As the executors and beneficiaries of our parents estate, my sister and I have decided to relinquish this lease *going forward.* Please accept this letter as a formal relinquishing *of the* lease

Our Australian address remains the same as my parents' address of Arrino Estate. However, as m'} si.ster and I spend a tot ot time abroad, correspondence is best via emav.·.
Sarah Illingworth: pulcheranimus@msn.com
Emma Illingworth: eillingworth1788@hotmail.co.uk

As the acting farm manager already, I will continue to be the contact for all shire related issues regarding our property, such as rates etc.

If you have any further questions, please feel free to contact me.

Kind Regards

Sarah Illingworth
Illingworth Holdings Pty Ltd

File Ref: ADM0194
Our Ref: OCR235698
Your Ref:

10/07/2023

Sarah Illingworth
PO BOX 112
THREE SPRINGS WA 6519

Email - pulcheranimus@msn.com

Dear Sarah,

Ilingworth Rental of Arrino Sports Ground

This letter acknowledges the receipt of your request to terminate the lease agreement between the Shire of Three Springs and Illingworth Holdings PTY LTD.

As per your request, the lease will end on 10 July 2023.

Yours faithfully,

��
Keith Woodward PSM
Chief Executive Officer

AGREEMENT TO LICENSE USE OF PORTION OF RESERVE 2326
FOR THE PURPOSE OF CROPPING/GRAZING

Between

SHIRE OF THREE SPRINGS

and

Illingworth Holdings Pty Ltd

… November 2025

AGREEMENT TO LICENSE USE PORTION OF RESERVE 2326 FOR THE PURPOSE OF CROPPING/GRAZING

An AGREEMENT made on … November 2025 between the SHIRE OF THREE SPRINGS having its office at 132 Railway Road, Three Springs in the State of Western Australia (hereinafter called 'the Shire') of the one part and Illingworth Holdings Pty Ltd of Arrino Estate Midland Road, Three Springs WA 6519 (hereinafter called 'the licensee') of the other part.

WHEREAS

(a) Portion of Reserve No 2326 (hereinafter called 'the said land' and pictured in Annexure A) is vested in or placed under the control of the Shire for the purpose of 'Public Utility' and by virtue of Section 5 of the *Parks and Reserves Act 1895* and Section 3.54 of the *Local Government Act 1995*, and subject to the approval of the Minister for Lands, the Shire may grant licenses for the purpose of cropping/grazing upon the already cleared section of the same.

(b) The licensee has applied to the Shire for a license use the said land for cropping only and the Shire has agreed to grant a license on these terms and conditions hereinafter set forth.

1. Subject to the provisions hereafter contained the licensee shall have the exclusive right to crop the already cleared section of said land for the period of three (3) years, from 1 December 2025 to 31 November 2028 and for two further terms of three (3) years, however, the agreement may be terminated at any time at the expiration of three (3) months notice in writing by either party after the initial three (3) year term.

2. The licensee will pay to the Shire for the License aforesaid the yearly rent of $200 plus GST, increased by $15 on each anniversary of the Commencement Date during the Term.

3. The cleared portion of the said land shall not be used for any purpose other than cropping.

4. The licensee shall not without the previous consent in writing of the Shire, and approval of the Minister of Lands, transfer, mortgage, sublet or part with the possession of the said land.

5. The licensee shall not cut down, fell, injure or destroy any living timber or scrub upon the said land except for the purpose of fire hazard reduction, destroying poisonous growth and only with the Shire's prior written approval.

6. The licensee shall indemnify the Shire and the Minister of Lands against all claims for damage to property or persons arising from the use of the said land for the purpose of cropping.

7. The licensee shall effect no improvements earthworks, clearing, fencing, or installations on the said land without the prior written permission of the Shire.

8. Compensation shall not be payable to the licensee in respect of any improvements effected by them on the said land and remaining thereon at the expiration or earlier determination of the licence.

9. The Licensee shall not graze stock on any portion of the said land unless a written request is submitted to the Shire and written approval is granted by the Shire. Such approval shall apply only to the cleared portion of the land identified by the Shire. The Shire may impose conditions, restrict stock numbers, or refuse permission at its discretion.

10. Power is reserved to the Shire to direct that the number of stock grazing on the said land shall be reduced if the Shire is of the opinion that the said land is overstocked to an extent sufficient or likely to cause permanent damage to the said land; failure to comply with any such direction will result in the forfeiture of the license.

11. The licensee shall be responsible for the maintenance of fencing and the construction and maintenance of firebreaks or other fire management measures to the requirements of the Shire.

WITNESS whereof this agreement has been signed on the day and the year first written.

The COMMON SEAL of the SHIRE OF THREE SPRINGS

Was hereunto fixed in the presence of

____

PRESIDENT

____

CHIEF EXECUTIVE OFFICER

Signed by the said of Illingworth Holdings Pty Ltd

____

In the presence of:

____

Print Name

____

Signed

Approved

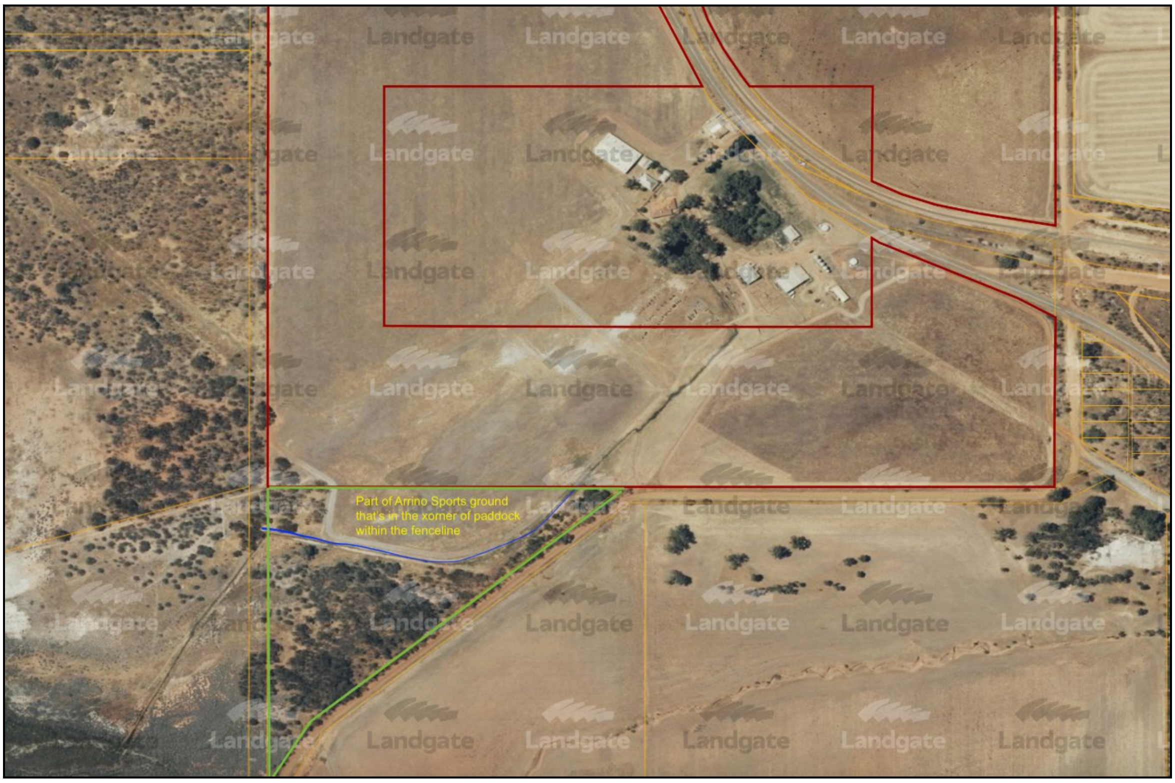
____

MINISTER FOR LANDS

ANNEXURE A

Proposed Lease Area

The area for lease is outlined in green and blue. The blue portion represents the cleared corner of paddock within the existing fence line for cropping. The green portion represents the adjoining natural bushland area of the reserve that the applicant is to continue maintaining. The red boundary shows the extent of the wider land parcel owned by the licensee.



Attachment 10.2

WESTERN AUSTRALIAN
Electoral Commission

LGE 282

Ms Krys East
Acting Chief Executive Officer
Shire of Three Springs
PO Box 117
THREE SPRINGS WA 6519

Dear Ms East,

Information regarding Local Government Extraordinary Election 2026

Thank you for your recent email from Tricia McKeon on 18 September 2025 advising that at the close of nominations for the 2025 Local Government on 4 September 2025, an insufficient number of candidate nominations were received to fill all available vacancies in the Shire of Three Springs and that an extraordinary election is needed to be conducted to fill any outstanding vacancies.

I note that as per section 4.9(1) of *the Local Government Act 1995,* Council or your Shire President has one month after the vacancy occurring on 5 September 2025 to decide on and fix the election day for extraordinary election. To assist you in making this decision, the earliest date that the Western Australian Electoral Commission (WAEC) can conduct an extraordinary election for the Shire is **Thursday, 26 March 2026**.

I approve this date and allow the extraordinary election to be conducted after 4 months beyond the date that the vacancy occurs as per section 4.9(2) of the *Act.*

WAEC invites you to advise whether the Shire wishes for the WAEC to conduct the extraordinary election or if you will conduct the election in-house, with the CEO as the Returning Officer.

Can you please advise **by Friday 10 October 2025** if the Shire would like to engage WAEC to conduct your extraordinary election on Thursday, 26 March 2025, or if you would prefer to conduct the extraordinary election in-house.

Once confirmed, WAEC will contact you formally with more information including timelines and operational details such as costs.

The WA Electoral Commission is available to you to provide any further advice or support.
If you have any queries please contact Phil Richards, Manager Election Events, at lgelections@waec.wa.gov.au.

Yours sincerely,

D O'Reilly

Dennis O'Reilly
ACTING ELECTORAL COMMISSIONER

30 September 2025

WESTERN AUSTRALIAN
Electoral Commission

Ms Krys East
Chief Executive Officer
Shire of Three Springs
PO Box 117
THREE SPRINGS WA 6519

Dear Ms East,

Written Agreement: 2026 Local Government Extraordinary Election

Thank you for your email from Tricia McKeon dated 4 November 2025 in which you accepted the Western Australian Electoral Commission's cost estimate for your 2026 local government extraordinary election.

I am pleased to provide this letter as my written agreement to be responsible for the conduct of your local government extraordinary election. In order to finalise this agreement, please submit the following motions to Council for a postal election as required under the *Local Government Act 1995*:

1. declare, in accordance with section 4.20(4) of the *Local Government Act 1995*, the Electoral Commissioner to be responsible for the conduct of the 2026 extraordinary election, together with any other elections or polls which may be required;

2. decide, in accordance with section 4.61(2) of the *Local Government Act 1995* that the method of conducting the election will be as a postal election.

Please note:

- the above motions must be presented to Council as drafted and cannot be amended in any way
- both the Cost Estimate letter, and this Written Agreement letter should be attached to the item for Council's consideration
- the above motions must be passed by an absolute majority

Once the Council passes the above mentioned motions, please forward confirmation to us via the email address below. We will then proceed with arrangements for your ordinary election.

The WA Electoral Commission is available to you to provide any further advice or support. For any queries, please contact please contact Phil Richards, Manager Election Events via email at lgelections@waec.wa.gov.au.

Yours sincerely,

D O'Reilly

Dennis O'Reilly
ACTING ELECTORAL COMMISSIONER

5 November 2025

WESTERN AUSTRALIAN
Electoral Commission

Ms Krys East
Chief Executive Officer
Shire of Three Springs
PO Box 117
THREE SPRINGS WA 6519

Dear Ms East,

Cost Estimate Letter: 2026 Local Government Extraordinary Election

The Western Australian Electoral Commission (WAEC) is pleased to provide you with the cost estimate for the delivery of your local government extraordinary election to be held on 26 March 2026. This is providing you make a declaration under the *Local Government Act 1995* for the WA Electoral Commission to deliver your election.

Cost estimate

The WAEC has estimated the cost to conduct your Council's extraordinary election in 2026 at approximately $10,500 (ex GST).

This cost has been based on the following assumptions:

- The method of election will be postal
- 3 Councillor vacancies
- 343 electors
- response rate of approximately 60%
- appointment of a local Returning Officer
- count to be conducted at your office using CountWA.

Cost methodology

The WA Electoral Commission estimates the costs of running the election under four categories:

- Envelopes, printing and postage
- Returning Officer costs
- Processing and results
- WAEC costs

For individual local governments the exact division of costs may differ slightly, as the cost categories are determined by applying the following variables:

- Envelopes, printing and postage, and WAEC costs are determined by the number of electors in your local government
- Processing and results is determined by the expected response rate for your election
- Returning Officer costs are determined by the complexity of the election for the Returning Officer.

Variations to the final costs for your Council

The WA Electoral Commission conducts elections on the basis of full accrual cost recovery, in accordance with the *Local Government (Elections) Regulations 1997*. This means if the actual costs to conduct the election are less or greater than what we have estimated, the final cost may differ from the estimate we have provided.

We aim to keep additional costs at a minimum, however examples of where cost increases may arise include:

- A Returning Officer is selected that is not local to your area
- You select Australia Post Priority Service for the lodgement of your election package
- Casual staff are required for the issuing of Replacement Election Packages;
- Casual staff are required to assist the Returning Officer on election day or with the count.
- Unanticipated cost increases from our suppliers

Service commitment

The WA Electoral Commission is committed to conducting elections impartially, effectively, efficiently and professionally.

Following each election event, we review our performance and identify ways to improve our service delivery. If you have any suggestions for improvements we can make to deliver your election, your feedback is welcome at all times.

Next steps

If you wish to accept this cost estimate and proceed with the WA Electoral Commission delivering this election, please follow the specific steps that must be taken under the *Local Government Act 1995*, which are summarised in the attached flow chart (Attachment A).

As outlined in the flow chart, please advise us in writing as soon as practicable that you accept the cost estimate so I can provide you with my written agreement to conduct the election in a sperate letter. Both the Cost Estimate letter, and the Written Agreement letter then need to be taken to Council for a decision.

Please reach out to Phil Richards, Manager Election Events, if you have any queries, at lgelections@waec.wa.gov.au .

Yours sincerely,

D O'Reilly

Dennis O’Reilly
ACTING ELECTORAL COMMISSIONER

3 November 2025

Attachment 10.4

SHIRE OF THREE SPRINGS

MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the Period Ended 31 October 2025

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

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KEY INFORMATION

Items of Significance

The material variance adopted by the Shire for the 2025/26 year is $10,000 or 10%. The following selected items have been highlighted due to the amount of the variance to the budget or due to the nature of the revenue/expenditure. A full listing and explanation of all items considered of significant/material variance is disclosed in Note 15.

	% Collected / Completed	Amended Annual Budget	Amended YTD Budget	YTD Actual	Variance (Under)/Over
Significant Projects (above $30,000)					
Community Hall - Carter Street - Emergency Evac Cntre (Capital)	83%	85,221	85,221	70,511	14,710
Pavilion - Oval - Building (Capital) (incl NEW GYM postings - use BC11	0%	100,000	0	0	0
Sporting Club - Slaughter Street - Building (Capital)	0%	70,000	0	0	0
Duffy Store Redevelopment Capex	0%	1,000,000	0	0	0
Admin Office - 132 Railway Rd - Building (Capital)	0%	40,000	0	0	0
CCTV equipment	31%	66,000	0	20,442	(20,442)
Communication Equipment &, Digital Information sign	46%	45,000	45,000	20,890	24,110
TS5006 New Grader	100%	424,788	424,788	424,787	1
Roads - Bitumen Sealing Towns Streets - General (Budgeting Only)	0%	84,000	0	0	0
Simpson Road (Capital)	0%	134,658	0	0	0
Skipper Road (R2R)	0%	138,031	138,032	0	138,032
Arrino West Road Sealed (R2R)	0%	315,000	0	0	0
First North Road (R2R)	0%	138,031	46,009	0	46,009
Hydraulic Road (R2R)	0%	138,031	0	0	0
2024-25 Dudawa Road Sealed SLK 8.5 - 12.5 Project 30003111	7%	394,326	131,441	25,804	105,637
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Pı	6%	406,609	271,068	22,868	248,200
Inering Road - Mid West Secondary Grain Freight Project	1%	132,116	88,072	741	87,331
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Pr	0%	4,098,358	2,732,236	2,553	2,729,683
Main Street Beautification	0%	70,000	0	0	0
Pavilion Playground Capital Works	0%	102,472	0	0	0
Grants, Subsidies and Contributions					
Grants, Subsidies and Contributions	26%	1,793,531	477,776	471,196	(6,580)
Capital Grants, Subsidies and Contributions	1%	7,558,346	1,638,942	95,598	(1,543,344)
	6%	9,351,878	2,116,718	566,795	(1,549,923)
Rates Levied	100%	3,066,690	3,056,464	3,055,288	(1,176)

% Compares current ytd actuals to annual budget

Financial Position		Prior Year 31 October 2024	Current Year 31 October 2025
Adjusted Net Current Assets	93%	$ 5,055,305	$ 4,705,530
Cash and Equivalent - Unrestricted	83%	$ 5,113,510	$ 4,263,982
Cash and Equivalent - Restricted	113%	$ 2,132,702	$ 2,414,923
Receivables - Rates	105%	$ 890,223	$ 938,374
Receivables - Other	3373%	$ 127,514	$ 4,300,463
Payables	653%	$ 90,580	$ 591,255

% Compares current ytd actuals to prior year actuals at the same time

Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due

SUMMARY INFORMATION

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 31 October 2025
Prepared by: Gillian Smith (BWA, Consultant)
Reviewed by: Krys East (Temporary CEO)

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34 . Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 14.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

REVALUATION TIMING

The Local Government (Financial Management) Regulations 1996 provide that:

- land and buildings classified as property, plant and equipment; or
- infrastructure; or
- vested improvements that the local government controls ;

and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 Property, Plant and Equipment, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

CRITICAL ACCOUNTING ESTIMATES

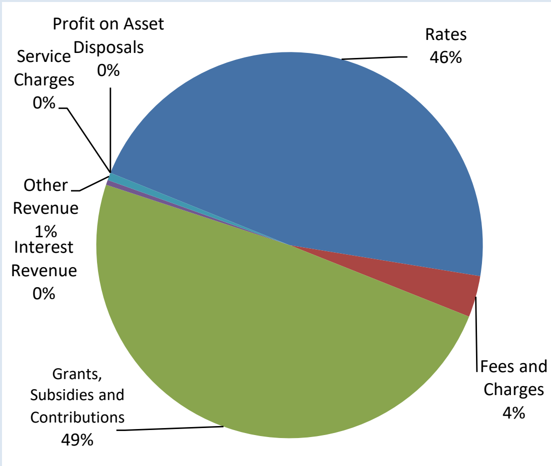
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

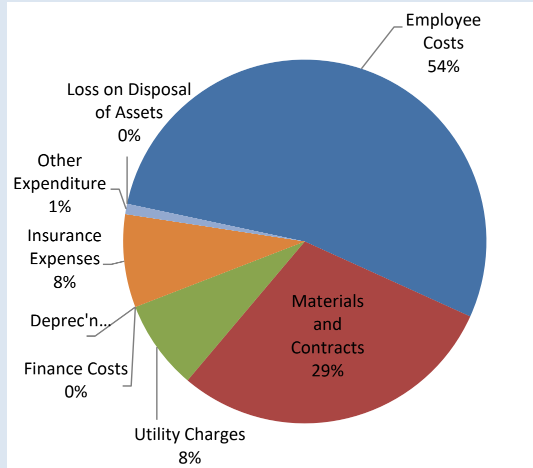
All figures shown in this statement are rounded to the nearest dollar.

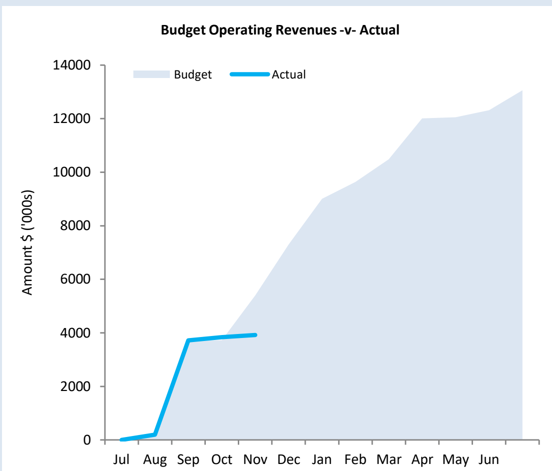
SUMMARY GRAPHS

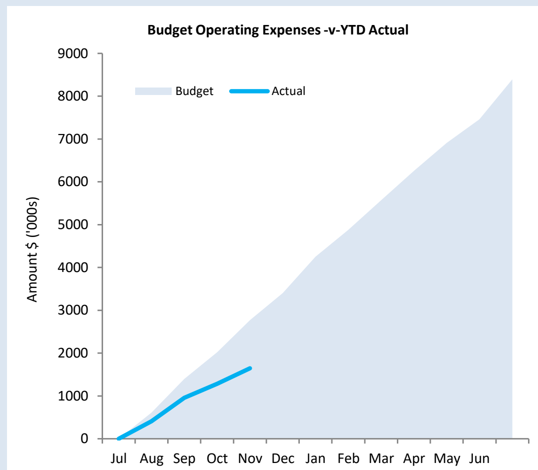
OPERATING REVENUE



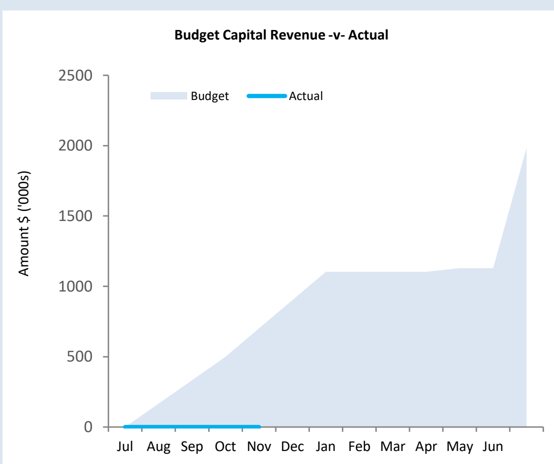
OPERATING EXPENSES



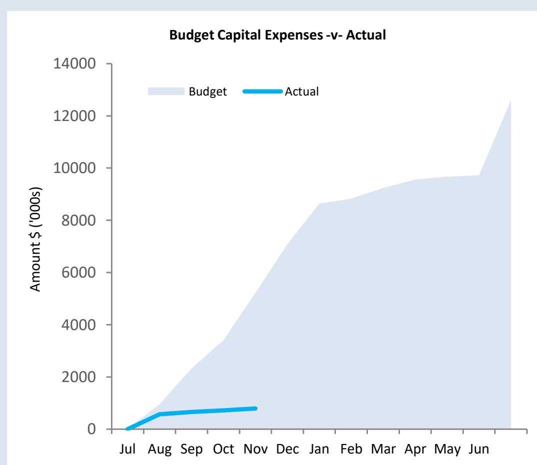




CAPITAL REVENUE



CAPITAL EXPENSES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

STATUTORY REPORTING PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE	ACTIVITIES
To provide a decision making process for the efficient allocation of scarce resources.	Administration and operation of facilities to members of council: Other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSEFUNDING	
To collect revenue to fund the provision of services.	Rates, general purpose government grants and interest revenue
LAW, ORDER, PUBLIC SAFETY	
To ensure a safer community in which to live.	Supervision of various local laws, fire prevention, emergency services and animal control.
HEALTH	
To provide an operational framework for good community health.	'Food quality and pest control, maintenance of child health centre, medical centre, dental clinic and administration of group health scheme.
EDUCATION AND WELFARE	
To support the needs of the community in education and welfare.	Assistance to Day Care Centre, Playgroup, Youth activities and other voluntary services.
HOUSING	
Provide adequate housing to attract and retain staff and non-staff.	Maintenace of council owned staff and non-staff housing.
COMMUNITY AMENITIES	
Provide services required by the community.	Rubbish collection services, tip operation, noise control, town planning administration, cemetery maintenance, rest centres, storm water drainage and FM radio retransmitter.
RECREATION AND CULTURE	
To establish and effectively manage infrastructure and resources that help the social wellbeing of the community.	Maintenance of the swimming pool, recreation centre, library, parks, gardens and reserves.
TRANSPORT	
To provide effective and efficient transport services to the community.	Construction and maintenance of streets, roads, bridges, cleaning and lighting of streets, traffic lights, cycleways, depot maintenance and airstrip maintenance.
ECONOMIC SERVICES	
To help promote the Shire and improve its economic wellbeing.	The regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control, plant nursery and standpipes.
OTHER PROPERTY AND SERVICES	
To monitor and control overheads and operating accounts.	Private works operations, plant repairs and operations and engineering costs.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2025

STATUTORY REPORTING PROGRAMS

	Note	Adopted Annual Budget	Amended Annual Budget (d)	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. S
		$	$	$	$	$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Governance		480	480	212	**26,661**	26,449	12476%	▲	S
General Purpose Funding - Rates	6	3,066,690	3,066,690	3,056,464	**3,055,288**	(1,176)	(0%)	▼	
General Purpose Funding - Other		1,109,622	1,109,622	264,060	**241,334**	(22,726)	(9%)	▼	
Law, Order and Public Safety		648,899	648,899	8,118	**12,504**	4,386	54%	▲	
Health		95,292	95,292	83,438	**83,677**	239	0%	▲	
Education and Welfare		1,000	1,000	0	**0**	0			
Housing		100,440	100,440	33,300	**28,456**	(4,844)	(15%)	▼	
Community Amenities		120,840	120,840	111,329	**115,619**	4,290	4%	▲	
Recreation and Culture		54,971	54,971	4,808	**7,729**	2,921	61%	▲	
Transport		195,901	195,901	177,228	**178,232**	1,004	1%	▲	
Economic Services		32,341	32,341	10,599	**69,012**	58,413	551%	▲	S
Other Property and Services		75,076	75,076	9,574	**4,594**	(4,980)	(52%)	▼	
		5,501,552	5,501,552	3,759,130	**3,823,106**				
Expenditure from operating activities									
Governance		(545,244)	(545,244)	(180,458)	**(140,985)**	39,473	22%	▲	S
General Purpose Funding		(175,257)	(175,257)	(58,782)	**(58,949)**	(167)	(0%)	▼	
Law, Order and Public Safety		(460,992)	(460,992)	(135,522)	**(131,686)**	3,836	3%	▲	
Health		(393,548)	(393,548)	(70,583)	**(51,313)**	19,270	27%	▲	S
Education and Welfare		(193,093)	(193,093)	(66,578)	**(36,483)**	30,095	45%	▲	S
Housing		(357,338)	(357,338)	(130,288)	**(89,456)**	40,832	31%	▲	S
Community Amenities		(761,141)	(761,141)	(245,584)	**(129,356)**	116,228	47%	▲	S
Recreation and Culture		(1,909,573)	(1,909,573)	(615,484)	**(317,854)**	297,630	48%	▲	S
Transport		(3,060,990)	(3,060,990)	(997,200)	**(327,411)**	669,789	67%	▲	S
Economic Services		(470,046)	(470,046)	(157,992)	**(133,364)**	24,628	16%	▲	S
Other Property and Services		(67,224)	(67,224)	(114,386)	**(229,317)**	(114,931)	(100%)	▼	S
		(8,394,447)	(8,394,447)	(2,772,857)	**(1,646,172)**				
Non-cash amounts excluded from operating activities									
Add back Depreciation		2,733,772	2,733,772	901,744	**0**	(901,744)	(100%)	▼	S
Adjust (Profit)/Loss on Asset Disposal	7	(3,186)	(3,186)	(880)	**0**	880	(100%)	▲	
Movement in Leave Reserve (Added Back)		(76,614)	(76,614)	(76,614)	**0**	76,614	(100%)	▲	
Adjustment in Fixed Assets		0	0	0	**0**	0			
		2,653,973	2,653,973	824,250	**0**				
Amount attributable to operating activities		**(238,922)**	**(238,922)**	**1,810,523**	**2,176,933**				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	7,558,346	7,558,346	1,638,942	**95,598**	(1,543,344)	(94%)	▼	S
Proceeds from Disposal of Assets	7	203,650	203,650	203,650	**0**	(203,650)	(100%)	▼	S
Proceeds from financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		7,761,996	7,761,996	1,842,592	**95,598**				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	**0**	0			
Land and Buildings	8	(2,339,383)	(2,339,383)	(158,221)	**(118,697)**	39,524	25%	▲	S
Plant and Equipment	8	(1,383,088)	(1,383,088)	(577,788)	**(484,129)**	93,659	16%	▲	S
Furniture and Equipment	8	0	0	0	**0**	0			
Infrastructure Assets - Roads	8	(7,254,193)	(7,254,193)	(3,797,529)	**(52,366)**	3,745,163	99%	▲	S
Infrastructure Assets - Drainage	8	0	0	0	**0**	0			
Infrastructure Assets - Footpaths	8	(27,418)	(27,418)	0	**0**	0			
Infrastructure Assets - Parks and Ovals	8	(327,472)	(327,472)	(25,000)	**(958)**	24,042	96%	▲	S
Infrastructure Assets - Airfield	8	0	0	0	**0**	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		(11,331,554)	(11,331,554)	(4,558,538)	**(656,150)**				
Amount attributable to investing activities		**(3,569,558)**	**(3,569,558)**	**(2,715,946)**	**(560,552)**				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Debentures	9	1,000,000	1,000,000	666,664	**0**	(666,664)	(100%)	▼	S
Transfer from Reserves	10	781,195	781,195	0	**0**	0			
		1,781,195	1,781,195	666,664	**0**				
Outflows from financing activities									
Repayment of Borrowings	9	(1,000,000)	(1,000,000)	(666,664)	**0**	666,664	100%	▲	S
Payments for principal portion of lease liabilities	9	0	0	0	**0**	0			
Transfer to Reserves	10	(277,912)	(277,912)	0	**(135,194)**	(135,194)		▼	S
		(1,277,912)	(1,277,912)	(666,664)	**(135,194)**				
Amount attributable to financing activities		**503,283**	**503,283**	**0**	**(135,194)**				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	3,305,197	3,305,197	3,224,343	**3,224,343**	0	0%		
Amount attributable to operating activities		(238,922)	(238,922)	1,810,523	**2,176,933**				
Amount attributable to investing activities		(3,569,558)	(3,569,558)	(2,715,946)	**(560,552)**				
Amount attributable to financing activities		503,283	503,283	0	**(135,194)**				
Surplus or deficit at the end of the financial year	1	**0**	**0**	**2,318,920**	**4,705,530**				

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 15 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2025/26 year is $10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES
All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

GRANTS, SUBSIDIES AND CONTRIBUTIONS
Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL
Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGEES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME
Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS
All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)
Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION
Depreciation expense raised on all classes of assets.

FINANCE COSTS
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2025

BY NATURE

	Note	Adopted Annual Budget	Amended Annual Budget	Amended YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. S
		$	$	$	$	$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Rates	6	3,066,690	3,066,690	3,056,464	**3,055,288**	(1,176)	(0%)	▼	
Grants, Subsidies and Contributions	12	1,793,531	1,793,531	477,776	**471,196**	(6,580)	(1%)	▼	
Fees and Charges		281,867	281,867	158,998	**227,967**	68,969	43%	▲	S
Service Charges		0	0	0	**0**	0			
Interest Revenue		228,418	228,418	43,117	**27,151**	(15,966)	(37%)	▼	S
Other Revenue		125,396	125,396	21,895	**41,504**	19,609	90%	▲	S
Profit on Disposal of Assets	7	5,650	5,650	880	**0**	(880)	(100%)	▼	
		5,501,552	5,501,552	3,759,130	**3,823,106**				
Expenditure from operating activities									
Employee Costs		(2,458,327)	(2,458,327)	(800,966)	**(879,622)**	(78,656)	(10%)	▼	
Materials and Contracts		(2,472,791)	(2,472,791)	(725,778)	**(483,893)**	241,885	33%	▲	S
Utility Charges		(402,594)	(402,594)	(134,084)	**(131,171)**	2,913	2%	▲	
Depreciation		(2,733,772)	(2,733,772)	(901,744)	**0**	901,744	100%	▲	S
Finance Costs		(20,000)	(20,000)	0	**0**	0			
Insurance Expenses		(195,676)	(195,676)	(177,984)	**(136,221)**	41,763	23%	▲	S
Other Expenditure		(108,822)	(108,822)	(32,301)	**(15,265)**	17,036	53%	▲	S
Loss on Disposal of Assets	7	(2,464)	(2,464)	0	**0**	0			
		(8,394,447)	(8,394,447)	(2,772,857)	**(1,646,172)**				
Operating activities excluded from budget									
Add back Depreciation		2,733,772	2,733,772	901,744	**0**	(901,744)	(100%)	▼	S
Adjust (Profit)/Loss on Asset Disposal	7	(3,186)	(3,186)	(880)	**0**	880	(100%)	▲	
Movement in Leave Reserve (Added Back)		(76,614)	(76,614)	(76,614)	**0**	76,614	(100%)	▲	
Adjustment in Fixed Assets		0	0	0	**0**	0			
		2,653,973	2,653,973	824,250	**0**				
Amount attributable to operating activities		**(238,922)**	**(238,922)**	**1,810,523**	**2,176,933**				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	7,558,346	7,558,346	1,638,942	**95,598**	(1,543,344)	(94%)	▼	S
Proceeds from Disposal of Assets	7	203,650	203,650	203,650	**0**	(203,650)	(100%)	▼	S
Proceeds from financial assets at amortised cost - self supporting loans	9	0	0	0	**0**	0			
		7,761,996	7,761,996	1,842,592	**95,598**				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	**0**	0			
Land and Buildings	8	(2,339,383)	(2,339,383)	(158,221)	**(118,697)**	39,524	25%	▲	S
Plant and Equipment	8	(1,383,088)	(1,383,088)	(577,788)	**(484,129)**	93,659	16%	▲	S
Furniture and Equipment	8	0	0	0	**0**	0			
Infrastructure Assets - Roads	8	(7,254,193)	(7,254,193)	(3,797,529)	**(52,366)**	3,745,163	99%	▲	S
Infrastructure Assets - Drainage	8	0	0	0	**0**	0			
Infrastructure Assets - Footpaths	8	(27,418)	(27,418)	0	**0**	0			
Infrastructure Assets - Parks and Ovals	8	(327,472)	(327,472)	(25,000)	**(958)**	24,042	96%	▲	S
Infrastructure Assets - Airfield	8	0	0	0	**0**	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		(11,331,554)	(11,331,554)	(4,558,538)	**(656,150)**				
Amount attributable to investing activities		**(3,569,558)**	**(3,569,558)**	**(2,715,946)**	**(560,552)**				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Borrowings		1,000,000	1,000,000	666,664	**0**	(666,664)	(100%)	▼	S
Transfer from Reserves	10	781,195	781,195	0	**0**	0			
		1,781,195	1,781,195	666,664	**0**				
Outflows from financing activities									
Repayment of Borrowings	9	(1,000,000)	(1,000,000)	(666,664)	**0**	666,664	100%	▲	S
Payments for principal portion of lease liabilities	9	0	0	0	**0**	0			
Transfer to Reserves	10	(277,912)	(277,912)	0	**(135,194)**	(135,194)		▼	
		(1,277,912)	(1,277,912)	(666,664)	**(135,194)**				
Amount attributable to financing activities		**503,283**	**503,283**	**0**	**(135,194)**				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	3,305,197	3,305,197	3,224,343	**3,224,343**	0	0%		
Amount attributable to operating activities		(238,922)	(238,922)	1,810,523	**2,176,933**				
Amount attributable to investing activities		(3,569,558)	(3,569,558)	(2,715,946)	**(560,552)**				
Amount attributable to financing activities		503,283	503,283	0	**(135,194)**				
Surplus or deficit at the end of the financial year	1	**0**	**0**	**2,318,920**	**4,705,530**				

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 15 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2025/26 year is $10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 31 OCTOBER 2025

	30 June 2025	31 October 2025
	$	$
CURRENT ASSETS		
Cash and cash equivalents	5,955,850	6,690,339
Trade and other receivables	656,816	5,238,837
Other financial assets	0	0
Inventories	5,508	(2,013)
Contract assets	7,081	7,081
Other assets	2,658	2,658
TOTAL CURRENT ASSETS	6,627,913	11,936,902
NON-CURRENT ASSETS		
Trade and other receivables	9,339	9,339
Other financial assets	79,620	79,620
Property, plant and equipment	18,527,603	19,130,429
Infrastructure	53,282,250	53,335,575
TOTAL NON-CURRENT ASSETS	71,898,812	72,554,962
TOTAL ASSETS	78,526,725	84,491,864
CURRENT LIABILITIES		
Trade and other payables	873,417	637,822
Other liabilities	136,014	4,064,217
Borrowings	0	0
Employee related provisions	227,056	227,056
TOTAL CURRENT LIABILITIES	1,236,488	4,929,095
NON-CURRENT LIABILITIES		
Other liabilities	58,500	58,500
Employee related provisions	56,275	56,275
TOTAL NON-CURRENT LIABILITIES	114,775	114,775
TOTAL LIABILITIES	1,351,262	5,043,869
NET ASSETS	**77,175,463**	**79,447,995**
EQUITY		
Retained surplus	37,778,724	39,916,062
Reserve accounts	2,279,729	2,414,923
Revaluation surplus	37,117,010	37,117,010
TOTAL EQUITY	**77,175,463**	**79,447,995**

This statement is to be read in conjunction with the accompanying notes.

OPERATING ACTIVITIES
NOTE 1
ADJUSTED NET CURRENT ASSETS

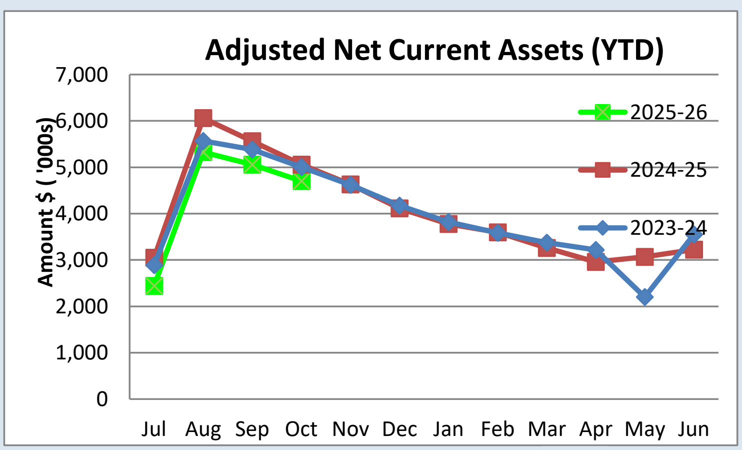
Adjusted Net Current Assets	Note	Last Years Closing 30/06/2025	This Time Last Year 31/10/2024	Year to Date Actual 31/10/2025
		$	$	$
Current Assets				
Cash Unrestricted	2	3,656,048	5,113,510	4,263,982
Cash Restricted - Reserves	2	2,279,729	2,132,702	2,414,923
Cash Restricted - Bonds & Deposits	2	20,073	3,978	11,434
Receivables - Rates	3	117,591	890,223	938,374
Receivables - Other	3	539,226	127,514	4,300,463
Other Assets Other Than Inventories	4	9,739	0	9,739
Inventories	4	5,508	(1,247)	(2,013)
		6,627,913	8,266,680	11,936,902
Less: Current Liabilities				
Payables	5	(848,779)	(90,580)	(591,255)
Contract Liabilities	11	(136,014)	(891,593)	(4,064,217)
Bonds & Deposits	14	(24,638)	(9,290)	(46,566)
Loan and Lease Liability	9	0	0	0
Provisions	11	(227,056)	(194,473)	(227,056)
		(1,236,488)	(1,185,936)	(4,929,095)
Less: Cash Reserves	10	(2,279,729)	(2,132,702)	(2,414,923)
Add Back: Component of Leave Liability not Required to be funded		112,646	107,263	112,646
Add Back: Loan and Lease Liability		0	0	0
Less : Loan Receivable - clubs/institutions		0	0	0
Net Current Funding Position		**3,224,343**	**5,055,305**	**4,705,530**

SIGNIFICANT ACCOUNTING POLICIES

Please see Note 1(a) for information on significant accounting polices relating to Net Current Assets.

KEY INFORMATION

The amount of the adjusted net current assets at the end of the period represents the actual surplus (or deficit if the figure is a negative) as presented on the Rate Setting Statement.



This Year YTD
Surplus(Deficit)
$4.71 M

Last Year YTD
Surplus(Deficit)
$5.06 M

SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2025

OPERATING ACTIVITIES
NOTE 2
CASH AND FINANCIAL ASSETS

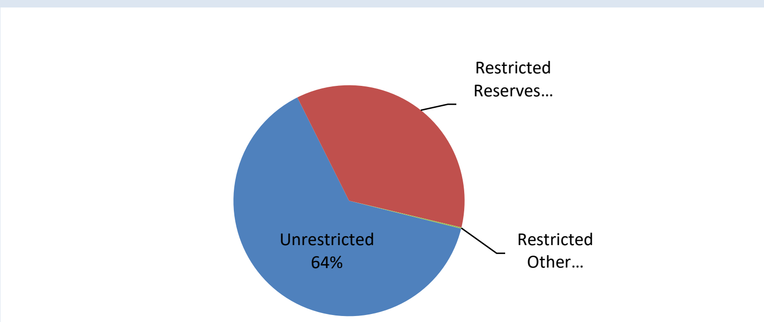
	Unrestricted	Restricted Reserves	Restricted Muni	Total Amount	Institution	Interest Rate	Maturity Date
	$	$	$	$			
Cash on Hand							
Cash On Hand - Library	100.00			100	Cash on Hand	Nil	On Hand
Petty Cash - Admin	26.80			27	Cash on Hand	Nil	On Hand
Cash On Hand - Swimming Pool	200.00			200	Cash on Hand	Nil	On Hand
At Call Deposits							
Municipal Bank Account - CBA	2,905,467.23			2,905,467	CBA	0.10%	Ongoing
Police Licensing Account - CBA			11,433.95	11,434	CBA	Variable	Ongoing
Term Deposits							
Business Maximiser Account - CBA	1,358,187.98			1,358,188	CBA	0.10%	Ongoing
Cash Deposit Account CDA Investment - CBA		2,414,923.04		2,414,923	CBA	0.25%	Ongoing
Investments							
Total	**4,263,982**	**2,414,923**	**11,434**	**6,690,339**			

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.



Total Cash	Unrestricted
$6.69 M	**$2.41 M**

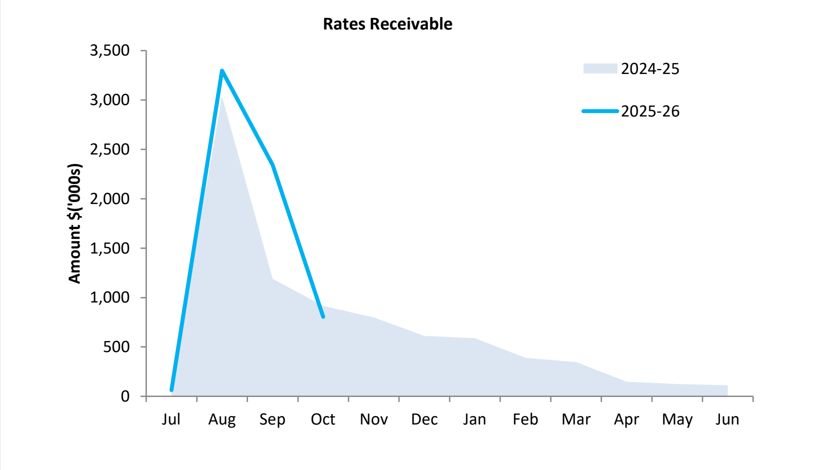
OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Receivables - Rates & Rubbish	30 June 2025	31 Oct 25
	$	$
Opening Arrears Previous Years	91,769	111,165
Levied this year	3,005,319	3,167,368
Less Collections to date	(2,985,923)	(2,474,956)
Equals Current Outstanding	111,165	803,577
Net Rates Collectable	**111,165**	**803,577**
% Collected	96.41%	75.49%

Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Receivables - General	4,129,093	1,234	87,108	28,643	4,246,078
Percentage	97%	0%	2%	1%	
Balance per Trial Balance					
Sundry Debtors					4,246,078
Receivables - Other					54,385
Total Receivables General Outstanding					**4,300,463**
Amounts shown above include GST (where applicable)					

KEY INFORMATION

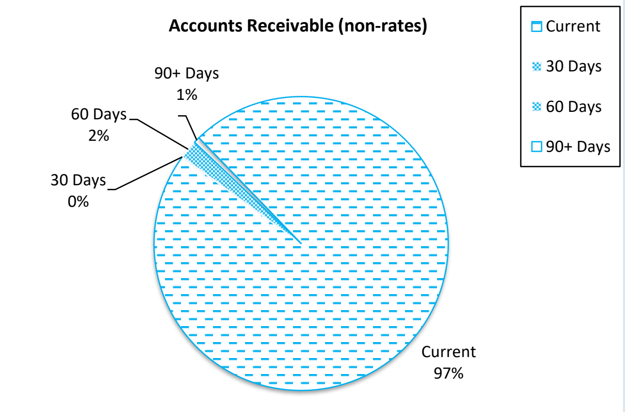
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.



Collected	Rates Due
75%	**$803,577**

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Debtors Due
$4,300,463

Over 30 Days
3%

Over 90 Days
1%

OPERATING ACTIVITIES
NOTE 4
OTHER CURRENT ASSETS

Other Current Assets	Opening Balance 1 Jul 2025	Asset Increase	Asset Reduction	Closing Balance 31 Oct 2025
	$	$	$	$
Inventory				
Fuel, Visitor and Rec Centres stock on hand	5,508	0	(7,521)	(2,013)
Contract assets				
Contract assets	7,081	0	0	7,081
Total Other Current assets				**7,726**
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Other financial assets at amortised cost
The Shire classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Inventory
Inventories are measured at the lower of cost and net realisable value.
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale
Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

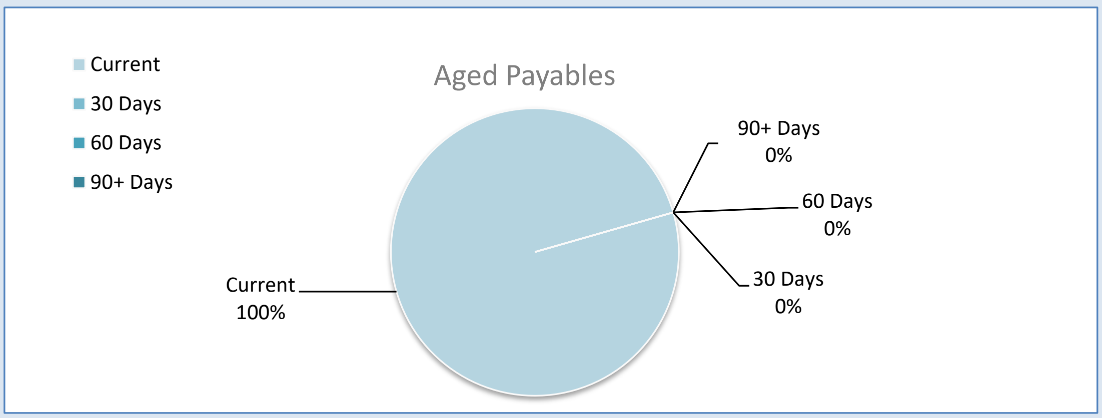
CONTRACT ASSETS
A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

OPERATING ACTIVITIES
NOTE 5
Payables

Payables - General	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Payables (Sundry Creditors) - General	1,543	0	0	0	1,543.00
Percentage	100%	0%	0%	0%	
Balance per Trial Balance					
Sundry creditors - General					1,543.00
Other creditors					32,815
Accruals/Income in Advance					144,136
ATO liabilities					412,762
Total Payables General Outstanding					**591,255**
Amounts shown above include GST (where applicable)					

KEY INFORMATION

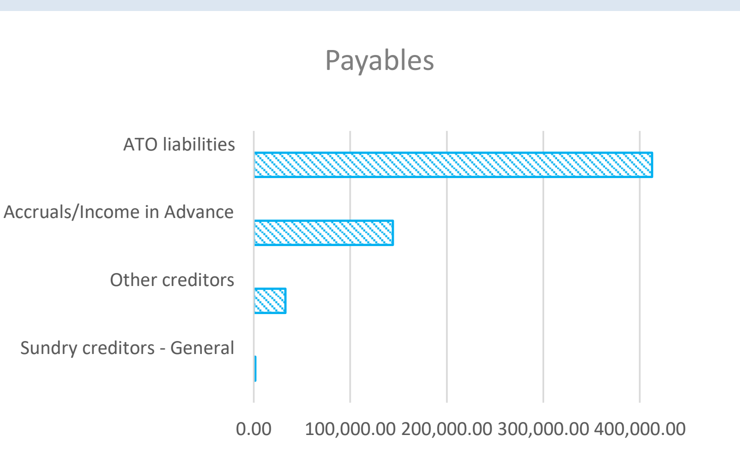
Trade and other payables represent liabilities for goods and services provided to the Shire that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

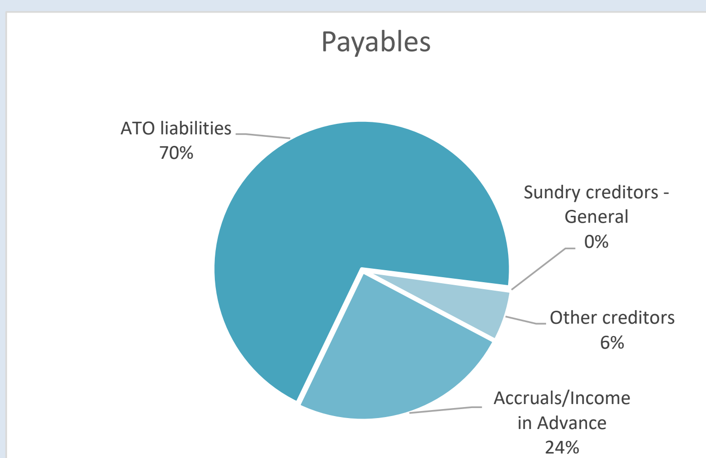


Creditors Due
$591,255

Over 30 Days
0%

Over 90 Days
0%





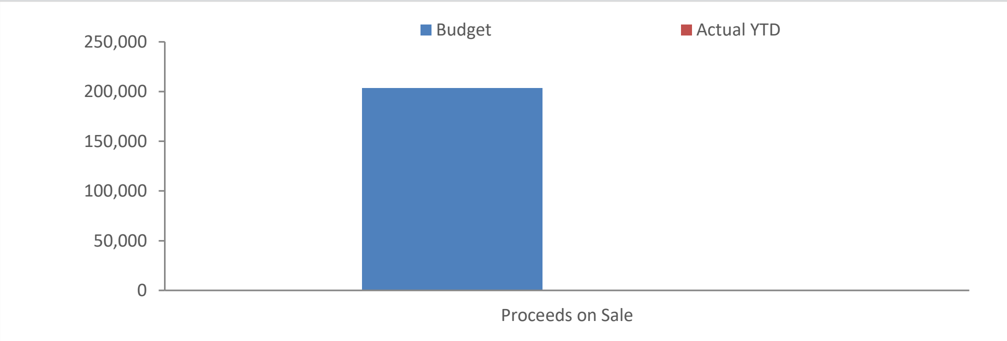
OPERATING ACTIVITIES
NOTE 6
RATE REVENUE

				Budget				YTD Actual			
RATE TYPE	**Rate in**	**Number of Properties**	**Rateable Value**	**Rate Revenue**	**Interim Rate**	**Back Rate**	**Total Revenue**	**Rate Revenue**	**Interim Rates**	**Back Rates**	**Total Revenue**
	$			$	$	$	$	$	$	$	$
General Rate											
Gross rental valuations											
GRV Residential	0.127549	201	2,256,572	289,216	0	0	289,216	287,824	-	-	287,824
GRV Mining	0.239212	1	247,000	59,085	0	0	59,085	59,085	-	-	59,085
Unimproved valuations											
UV Rural and Arrino Town	0.007964	182	327,542,000	2,608,544	0	0	2,608,544	2,608,544	159	57	2,608,761
UV Mining	0.060800	20	880,239	53,519	0	0	53,519	53,519	-	-	53,519
Sub-Totals		**404**	**330,925,811**	3,010,364	0	0	3,010,364	**3,008,972**	**159**	**57**	**3,009,188**
	Minimum										
Minimum Payment	**$**										
Gross rental valuations											
GRV Residential	750	23	29,414	17,250	0	0	17,250	17,250	-	-	17,250
GRV Mining	750	0	0	0	0	0	0	-	-	-	0
Unimproved valuations											
UV Rural and Arrino Town	750	26	817,050	19,500	0	0	19,500	19,500	-	-	19,500
UV Mining	550	17	67,507	9,350	0	0	9,350	9,350	-	-	9,350
Sub-Totals		**66**	**913,971**	46,100	0	0	46,100	**46,100**	**-**	**-**	**46,100**
		470	**331,839,782**	**3,056,464**	**0**	**0**	**3,056,464**	**3055072**	**159**	**57**	**3,055,288**
Amount from General Rates							**3,056,464**				**3,055,288**
CBH Tonnage	0.054350	1	0	8,213	0	0	**8,213**	0	0	0	
MRAC GRV	0.127549	1	0.00	0.00	0.00	0.00	**0.00**	0	0.00	0.00	
DBNGPC As advised by DPNG	0.127549	1		2,013.00	0.00	0.00	**2,013.00**	0	0.00	0.00	0.00
Total Rates							**3,066,690**				**3,055,288**

OPERATING ACTIVITIES
NOTE 7
DISPOSAL OF ASSETS

Asset Number	Asset Description	Amended Budget Net Book Value	Amended Budget Proceeds	Amended Budget Profit	Amended Budget (Loss)	YTD Actual Net Book Value	YTD Actual Proceeds	YTD Actual Profit	YTD Actual (Loss)
		$	$	$	$	$	$	$	$
			0						
	Plant and Equipment								
P5017	2013 Toyota Landcruiser Fire Unit (Arrino Bfb) Ts 5017	75,000	75,000	0	0	0	0	0	0
PEH001	2016 Caterpillar 120M Motor Grader (P500606)	102,464	100,000	0	(2,464)	0	0	0	0
P1421	Skid Mounted Retraspray 500Lt Sprayer With Boom & Spot Gun	0	3,000	3,000	0	0	0	0	0
PM005A	2020 Mitsubishi Qf Pajero Sport Exceed 2.4L Dsl 2020 (0Ts) Ceo	23,000	25,650	2,650	0	0	0	0	0
		200,464	**203,650**	**5,650**	**(2,464)**	**0**	**0**	**0**	**0**

KEY INFORMATION



Proceeds on Sale		
Budget	YTD Actual	%
$203,650	**$0**	**0%**

INVESTING ACTIVITIES
NOTE 8
CAPITAL ACQUISITIONS

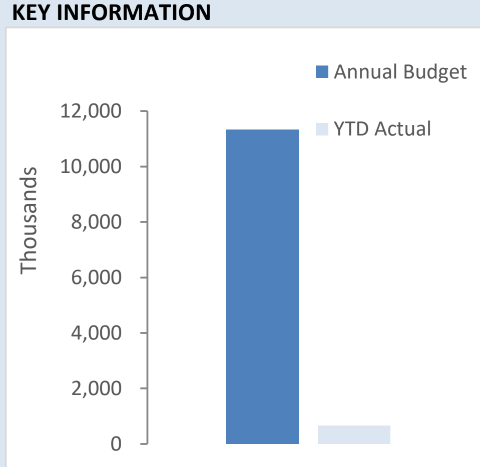
Capital Acquisitions	Adopted Annual Budget	Amended Annual Budget	YTD Budget	YTD Actual Total	YTD Budget Variance
	$	$	$	$	$
Land and Buildings	2,339,383	2,339,383	158,221	**118,697**	(39,524)
Plant and Equipment	1,383,088	1,383,088	577,788	**484,129**	(93,659)
Furniture and Equipment	0	0	0	**0**	0
Infrastructure Assets - Roads	7,254,193	7,254,193	3,797,529	**52,366**	(3,745,163)
Infrastructure Assets - Drainage	0	0	0	**0**	0
Infrastructure Assets - Footpaths	27,418	27,418	0	**0**	0
Infrastructure Assets - Parks and Ovals	327,472	327,472	25,000	**958**	(24,042)
Infrastructure Assets - Airfield	0	0	0	**0**	0
Capital Expenditure Totals	11,331,554	11,331,554	4,558,538	**656,150**	(3,902,388)

Capital acquisitions funded by:					
	$	$	$	$	$
Capital Grants and Contributions	7,558,346	7,558,346	1,638,942	**95,598**	(1,543,344)
Borrowings	1,000,000	1,000,000	666,664	**0**	(666,664)
Other (Disposals & C/Fwd)	203,650	203,650	203,650	**0**	(203,650)
Council contribution - Cash Backed Reserves					
Various Reserves	781,195	700,000	0	**0**	0
Council contribution - operations	**1,788,363**	**1,869,558**	**2,049,282**	560,552	(1,488,730)
Capital Funding Total	**11,331,554**	**11,331,554**	**4,558,538**	**656,150**	**(3,902,388)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	$11.33 M	**$.66 M**	**6%**

Capital Grant	Annual Budget	YTD Actual	% Received
	$7.56 M	**$.1 M**	**1%**

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2025

Capital Expenditure Total

Level of Completion Indicators

0%
20%
40%
60%
80%
100%
Over 100%

Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted Annual Budget	Amended Annual Budget	YTD Budget	Total YTD
				$	$	$	$
Council Chambers - Building (Capital)	4040110	510	BC4001	(15,000)	(15,000)	0	0
Total - Governance				**(15,000)**	**(15,000)**	**0**	**0**
Medical Centre - Thomas Street - Building (Capital)	4070710	510	BC1584	(20,000)	(20,000)	0	(6,512)
Total - Health				**(20,000)**	**(20,000)**	**0**	**(6,512)**
Early Learning Childhood Centre - Building (Capital)	4080310	510	BC0801	(8,000)	(8,000)	0	0
Total - Education & Welfare				**(8,000)**	**(8,000)**	**0**	**0**
Staff House - (Lot 10) 41 Slaughter St - Building (Capital)	4090110	510	BC9000	(18,162)	(18,162)	0	(110)
Staff House - (Lot 182) 58 Carter St - Building (Capital)	4090110	510	BC9001	(46,000)	(46,000)	0	(850)
Staff House - (Lot 74) 5 Gooch St - Building (Capital)	4090110	510	BC9002	(28,500)	(28,500)	0	(110)
Staff House - (Lot 30) 3 Howard St - Building (Capital)	4090110	510	BC9004	(10,000)	(10,000)	0	0
Staff House - (Lot 29) 5 Howard St - Building (Capital)	4090110	510	BC9007	(30,000)	(30,000)	(30,000)	(27,461)
Staff House - (Lot 35) 47 Williamson St - Building (Capital)	4090110	510	BC9009	0	0	0	850
Staff House - (Lot 157) 65 Carter St - Building (Capital)	4090110	510	BC9011	(7,500)	(7,500)	0	(230)
Staff House - (Lot 54) 17 Glyde St (LGCHP) - JV - Building (Capital)	4090110	510	BC9014	(36,000)	(36,000)	0	0
Staff House - (Lot 217) 89 Williamson St - Building (Capital)	4090110	510	BC9056	(7,500)	(7,500)	0	(110)
New staff housing	4090110	510	BC9017	(600,000)	(600,000)	0	0
Staff House - (Lot 173) 50 Carter St - Building (Capital)	4090110	510	BC9079	(15,000)	(15,000)	(15,000)	(2,101)
Non-staff House - (Lot 223) 2 Maryhofer St (NMHS) - Building (Capital)	4090210	510	BC9053	(15,000)	(15,000)	0	0
Non-staff House - (Lot 60) 5 Glyde St (LGCHP) - JV - Building (Capital)	4090210	510	BC9055	(10,000)	(10,000)	(10,000)	(10,732)
Non-Staff House - (Lot 222) 46 Carter St - Building (Capital)	4090210	510	BC9058	(10,000)	(10,000)	0	0
Kadathinni Unit 1 - (Lot 235) Carter St - Building (Capital)	4090310	510	BC90491	(10,000)	(10,000)	(10,000)	0
Kadathinni Unit 2 - (Lot 235) Carter St - Building (Capital)	4090310	510	BC90492	(10,000)	(10,000)	0	0
Total - Housing				**(853,662)**	**(853,662)**	**(65,000)**	**(40,854)**
Swimming Pool Solar panels	4110210	510	BC1104B	(40,000)	(40,000)	0	0
Golf Club Building - Three-Perenjori Road - Building (Capital)	4110310	510	BC026	(8,000)	(8,000)	(8,000)	0
Community Hall - Carter Street - Building Renovations (Capital)	4110110	510	BC1101	(30,000)	(30,000)	0	0
Community Hall - Carter Street - Emergency Evac Cntre (Capital)	4110110	510	BC1101A	(85,221)	(85,221)	(85,221)	(70,511)
Community Hall - Carter Street - Wood floor resand and finish (Capital)	4110110	510	BC1101B	(30,000)	(30,000)	0	0
Pavilion - Oval - Building (Capital) (incl NEW GYM postings - use BC1105 for	4110310	510	BC1103	(100,000)	(100,000)	0	0
Sporting Club - Slaughter Street - Building (Capital)	4110310	510	BC1106	(70,000)	(70,000)	0	0
Total - Recreation And Culture				**(363,221)**	**(363,221)**	**(93,221)**	**(70,511)**
Westrail Building - Railway Road - Building (Capital)	4130810	510	BC013	(29,500)	(29,500)	0	0
Duffy Store Redevelopment Capex	4130810	510	BC1021A	(1,000,000)	(1,000,000)	0	0
Tourist Centre - Lot 90 Railway Road - Building (Capital)	4130210	510	BC1303	(10,000)	(10,000)	0	(820)
Total - Economic Services				**(1,039,500)**	**(1,039,500)**	**0**	**(820)**
Admin Office - 132 Railway Rd - Building (Capital)	4140210	510	**BC4002**	(40,000)	(40,000)	0	0
Total - Other Property & Services				**(40,000)**	**(40,000)**	**0**	**0**
Total - Buildings				**(2,339,383)**	**(2,339,383)**	**(158,221)**	**(118,697)**
CCTV equipment	4050330	530	PE0501	(66,000)	(66,000)	0	(20,442)
TS5017 New Fire Unit (Arrino BFB)	4050530	530	PA5017	(614,300)	(614,300)	0	0
Total - Other Law, Order & Public Safety				**(680,300)**	**(680,300)**	**0**	**(20,442)**
New Fogger	4070530	530	PA006	(8,000)	(8,000)	(8,000)	(3,720)
Total - Health				**(8,000)**	**(8,000)**	**(8,000)**	**(3,720)**
Pool Cleaner/Vacuum	4110230	530	PE1102	(26,000)	(26,000)	(26,000)	0
Communication Equipment &, Digital Information sign	4110130	530	PE1106	(45,000)	(45,000)	(45,000)	(20,890)
2300l Water Tank - supply & install for Incident Control Centre	4110130	530	PE1112	(5,000)	(5,000)	(5,000)	0
Pool Sand Filter	4110230	530	PE1101	(52,000)	(52,000)	(52,000)	0
Large projector screen for Hall	4110330	530	PE1111	(10,000)	(10,000)	0	0
Total - Recreation & Culture				**(138,000)**	**(138,000)**	**(128,000)**	**(20,890)**
TS5730 Ride-on Lawnmower 42"	4120330	530	PA5730	(5,000)	(5,000)	(5,000)	(4,545)
110kVA Diesel Generator & Customisable Dual Axle Trailer	4120330	530	PE1205	(35,000)	(35,000)	0	0
Unlicensed New Skid/Tractor mounted Spray Unit	4120330	530	PA1421	(15,000)	(15,000)	0	0
Road Traffic Counters	4120330	530	PE1206	(12,000)	(12,000)	(12,000)	(9,745)
TS5006 New Grader	4120330	530	PA5006	(424,788)	(424,788)	(424,788)	(424,787)
Total - Transport				**(491,788)**	**(491,788)**	**(441,788)**	**(439,077)**
0TS New CEO Vehicle (Formerly PA0)	4140230	530	PA000	(65,000)	(65,000)	0	0
Total - Other Property & Services				**(65,000)**	**(65,000)**	**0**	**0**
Total - Plant & Equipment				**(1,383,088)**	**(1,383,088)**	**(577,788)**	**(484,129)**
Roads - Bitumen Sealing Towns Streets - General (Budgeting Only)	4120140	540	RC000A	(84,000)	(84,000)	0	0
Simpson Road (Capital)	4120142	540	RC007	(134,658)	(134,658)	0	0
Skipper Road (R2R)	4120146	540	R2R004	(138,031)	(138,031)	(138,032)	0
Arrino West Road Sealed (R2R)	4120145	540	R2R005	(315,000)	(315,000)	0	0
First North Road (R2R)	4120146	540	R2R010	(138,031)	(138,031)	(46,009)	0
Hydraulic Road (R2R)	4120146	540	R2R028	(138,031)	(138,031)	0	0
Kangaroo Road (R2R)	4120146	540	R2R094	(138,031)	(138,031)	(46,004)	0
Perenjori-Three Springs Road (RRG)	4120149	540	RRG001	(1,034,001)	(1,034,001)	(344,667)	0

SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2025

Capital Expenditure Total

Level of Completion Indicators

0%
20%
40%
60%
80%
100%
Over 100%

Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted Annual Budget	Amended Annual Budget	YTD Budget	Total YTD
				$	$	$	$
2024-25 Dudawa Road Sealed SLK 8.5 - 12.5 Project 30003111	4120149	540	RRG002E	(394,326)	(394,326)	(131,441)	(25,804)
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Project	4120153	540	GFR001	(406,609)	(406,609)	(271,068)	(22,868)
Inering Road - Mid West Secondary Grain Freight Project	4120153	540	GFR024	(132,116)	(132,116)	(88,072)	(741)
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Project	4120153	540	GFR105	(4,098,358)	(4,098,358)	(2,732,236)	(2,553)
Drainage Construction General (Budgeting Only)	4120165	540	DC000	(103,000)	(103,000)	0	0
Total - Transport				**(7,254,193)**	**(7,254,193)**	**(3,797,529)**	**(52,366)**
Total - Infrastructure - Roads				**(7,254,193)**	**(7,254,193)**	**(3,797,529)**	**(52,366)**
Footpath Construction General (Budgeting Only)	4120170	560	FC000	(3,418)	(3,418)	0	0
Thomas Street - Footpath Capital	4120170	560	FC104	(24,000)	(24,000)	0	0
Total - Transport				**(27,418)**	**(27,418)**	**0**	**0**
Total - Infrastructure - Footpaths				**(27,418)**	**(27,418)**	**0**	**0**
Cemetery Other Infrastructure (Capital)	4100770	570	OC002	(30,000)	(30,000)	0	0
Total - Community Amenities				**(30,000)**	**(30,000)**	**0**	**0**
Main Street Beautification	4110370	570	PC004	(70,000)	(70,000)	0	0
Dominican Park	4110370	570	PC007	(17,000)	(17,000)	0	(320)
Jack Thorpe Gardens Capital Works	4110370	570	PC210	(8,000)	(8,000)	0	(639)
Byrne Park Capital Works	4110370	570	PC220	(15,000)	(15,000)	(15,000)	0
Hockey Ground Capital Works	4110370	570	PC1113	(8,000)	(8,000)	0	0
Oval Capital Works	4110370	570	PC1107	(15,000)	(15,000)	0	0
Picnic Area, Shade & BBQ for Pool grounds	4110290	570	OC003	(10,000)	(10,000)	(10,000)	0
Railway Road Playground	4110290	570	PC1135	(8,000)	(8,000)	0	0
Pavilion Playground Capital Works	4110290	570	PC1134	(102,472)	(102,472)	0	0
Total - Recreation And Culture				**(253,472)**	**(253,472)**	**(25,000)**	**(958)**
Depot Staff Parking Shade Sail	4120190	570	OC1205	(22,000)	(22,000)	0	0
Total - Transport				**(22,000)**	**(22,000)**	**0**	**0**
Shade sail for staff parking	4140290	570	OC1401	(22,000)	(22,000)	0	0
Total - Other Property & Services				**(22,000) 0**	**(22,000)**	**0**	**0**
Total - Infrastructure - Parks & Ovals				**(327,472)**	**(327,472)**	**(25,000)**	**(958)**
Grand Total				**(11,331,554)**	**(11,331,554)**	**(4,558,538)**	**(656,150)**

(a) Information on Loan Debenture Borrowings

		New Loans			Principal Repayments			Principal Outstanding			Interest & Guarantee Fee Repayments		
Particulars/Purpose	**01 Jul 2025**	**Actual**	**Amended Budget**	**Adopted Budget**	**Actual**	**Amended Budget**	**Adopted Budget**	**Actual**	**Amended Budget**	**Adopted Budget**	**Actual**	**Amended Budget**	**Adopted Budget**
		$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Transport													
Loan 163 - Short-term loan	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	20,000	20,000
	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	20,000	20,000
Total	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	20,000	20,000
Current loan borrowings	0							0					
Non-current loan borrowings	0							0					
	0							0					

All debenture repayments were financed by general purpose revenue.

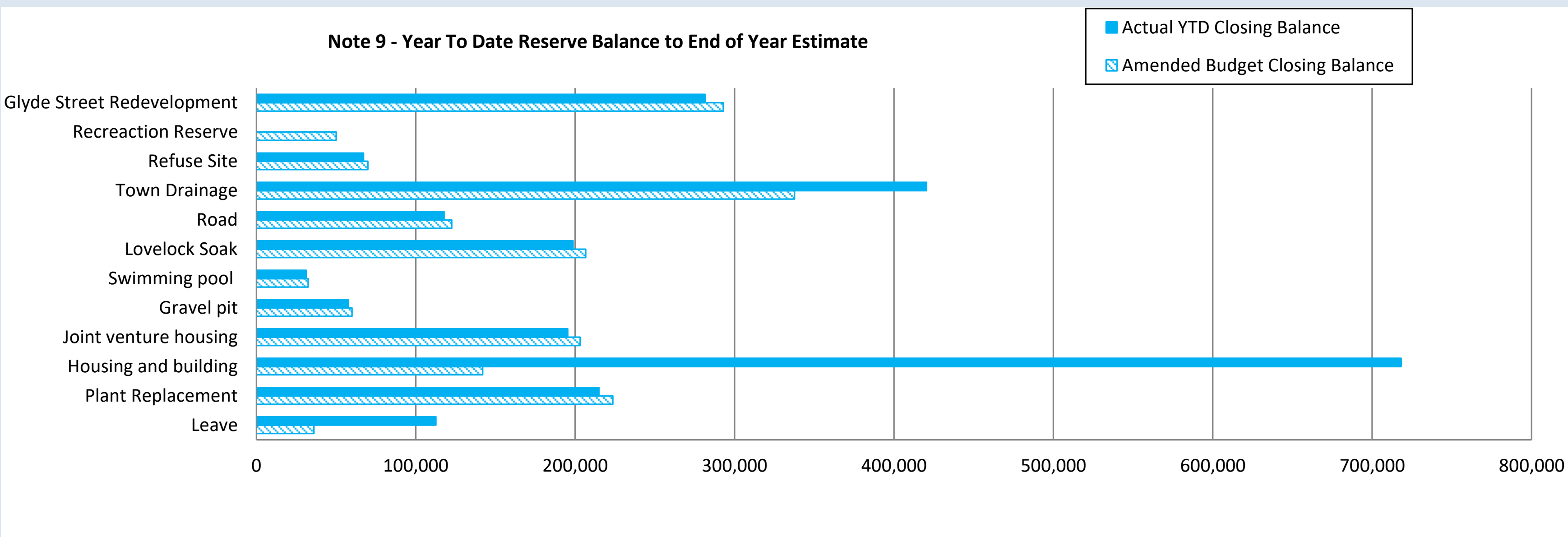
(b) Information on Financing

The Shire of Three Springs do not have any operating or finance leases to be reported.

Cash Backed Reserve

Reserve Name	Opening Balance	Amended Budget Interest Earned	Actual Interest Earned	Amended Budget Transfers In (+)	Actual Transfers In (+)	Amended Budget Transfers Out (-)	Actual Transfers Out (-)	Amended Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Leave	112,646	4,581	0	0	0	(81,195)	0	36,032	112,646
Plant Replacement	214,798	8,736	0	0	0	0	0	223,534	214,798
Housing and building	582,930	23,708	0	135,194	135,194	(600,000)	0	141,832	718,124
Joint venture housing	195,227	7,940	0	0	0	0	0	203,167	195,227
Gravel pit	57,648	2,345	0	0	0	0	0	59,993	57,648
Swimming pool	31,172	1,268	0	0	0	0	0	32,440	31,172
Lovelock Soak	198,547	8,075	0	0	0	0	0	206,622	198,547
Road	117,652	4,785	0	0	0	0	0	122,437	117,652
Town Drainage	420,482	17,101	0	0	0	(100,000)	0	337,583	420,482
Refuse Site	67,188	2,733	0	0	0	0	0	69,921	67,188
Recreaction Reserve	0	0	0	50,000	0	0	0	50,000	0
Glyde Street Redevelopment	281,438	11,446	0	0	0	0	0	292,884	281,438
	2,279,729	**92,718**	**0**	**185,194**	**135,194**	**(781,195)**	**0**	**1,776,446**	**2,414,923**

KEY INFORMATION



OPERATING ACTIVITIES
NOTE 11
OTHER CURRENT LIABILITIES

Other Current Liabilities	Note	Opening Balance 1 Jul 2025	Liability Increase	Liability Reduction	Closing Balance 31 Oct 2025
		$	$	$	$
Other liabilities					
- Contract liabilities	**12**	510	14,334	(11,799)	3,045
- Capital grant/contribution liabilities	**13**	194,004	4,021,266	(95,598)	4,119,671
Total other liabilities		194,514	4,035,600	(107,397)	**4,122,717**
Less non-current unspent capital grants, contributions and reimbursements		(58,500)	0	0	**(58,500)**
Total current other liabilities		136,014	4,035,600	(107,397)	**4,064,217**
Provisions					
Annual leave		97,987	0	0	97,987
Annual leave oncosts		14,796	0	0	14,796
Long service leave		96,868	0	0	96,868
Long service leave oncosts		17,405	0	0	17,405
Total Provisions		227,056	0	0	**227,056**
Total Other Current Liabilities					**4,349,773**

Amounts shown above include GST (where applicable)

KEY INFORMATION
PROVISIONS
Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFIT PROVISIONS
Short-term employee benefits
Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits
The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CONTRACT LIABILITIES
An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

CAPITAL GRANT/CONTRIBUTION LIABILITIES
Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2025

NOTE 12
GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent Grant, Subsidies and Contributions Liability				Grants, Subsidies and Contributions Revenue			
	Liability 45,839.00	Increase in Liability	Liability Reduction (As revenue)	Current Liability 31 Oct 2025	Adopted Budget Revenue	Amended Annual Budget	Amended YTD Budget	YTD Actual Revenue
	$	$	$	$	$	$	$	$
Grants and Subsidies								
General purpose funding								
Grants Commission - General (WALGGC)	0.00	0	0	0	523,661	523,661	130,915	132,282
Grants Commission - Roads (WALGGC)	0.00	0	0	0	344,284	344,284	86,071	76,963
Law, order, public safety								
DFES Grant - Operating Bush Fire Brigade	0.00	11,334	(11,334)	0	26,299	26,299	6,574	11,334
Education and welfare								
Seniors Week Grant (Council on the Ageing)	0.00	0	0	0	1,000	1,000	0	0
Recreation and culture								
Regional Arts Grant - Mural - Income	0.00	0	0	0	6,667	6,667	0	0
NADC National Australia Day Grant	0.00	2,000	0	2,000	10,000	10,000	0	0
Harmony Week Event Income	0.00	0	0	0	1,000	1,000	0	0
Be Connected - Get online week Grant	509.93	1,000	(465)	1,045	1,000	1,000	0	465
Transport								0
Direct Grant (MRWA)	0.00	0	0	0	172,139	172,139	172,139	172,139
Street Lighting Subsidy (MRWA)	0.00	0	0	0	262	262	261	0
Economic services								
Community Heritage Grant	0.00	0	0	0	12,000	12,000	4,000	0
	509.93	**14,334**	**(11,799)**	**3,045**	**1,098,311**	**1,098,311**	**399,960**	**393,182**
Contributions								
Law, order, public safety								
Contribution of New BFB Vehicle	0.00	0	0	0	614,300	614,300	0	0
Health								
Medical Centre Contribution	0.00	0	0	0	77,520	77,520	77,520	77,520
Recreation and culture								
Recreation miscellaneous contribution	0.00	0	0	0	2,500	2,500	0	0
Library miscellaneous contributions	0.00	0	0	0	200	200	64	105
OTH CUL - Contributions & Donations - Other C	0.00	0	0	0	700	700	232	389
	0.00	**0**	**0**	**0**	**695,220**	**695,220**	**77,816**	**78,015**
TOTALS	**509.93**	**14,334**	**(11,799)**	**3,045**	**1,793,531**	**1,793,531**	**477,776**	**471,196**

NOTE 13
CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability				Non Operating Grants, Subsidies and Contributions Revenue			
	Liability 1 Jul 2025	Increase in Liability	Liability Reduction (As revenue)	Current Liability 31 Oct 2025	Adopted Budget Revenue	Amended Annual Budget	Amended YTD Budget	YTD Actual Revenue
	$	$	$	$	$	$	$	$
Capital Grants and Subsidies								
Recreation and culture								
DFES Cyclone Seroja Local Government Resilience Fund	45,000	0	(45,000)	0	130,221	130,221	0	45,000
DFES Disaster Relief Grant Funding 2 Income	0	0	0	0	31,500	31,500	0	0
Dlgsc Grant - Sporting Club Bowls Lights - Income - 1/3	0	0	0	0	23,333	23,333	7,777	0
Transport								
RTR Grant - Skipper Road	0.00	0	0	0	138,031	138,031	0	0
RTR Grant - Arrino West Road Sealed	0	0	0	0	315,000	315,000	0	0
RTR Grant - First North Road	0.00	0	0	0	138,031	138,031	0	0
RTR Grant - Hydraulic Road	0.00	0	0	0	138,031	138,031	0	0
RTR Grant - Strutton Road	0	0	0	0	138,031	138,031	0	0
RRG Grant - Dudawa Road (E)	90,504	0	(25,804)	64,700	256,417	256,417	85,472	25,804
RRG Grant - Arrino West Road	0	275,734	0	275,734	689,334	689,334	0	0
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Project	0	21,500	(21,500)	0	406,609	406,609	135,536	21,500
Inering Road - Mid West Secondary Grain Freight Project	0	2,500	(741)	1,759	132,116	132,116	44,038	741
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Project	0	3,721,532	(2,553)	3,718,979	4,098,358	4,098,358	1,366,119	2,553
Economic services								
Duffy Store Redevelopment Capex	0	0	0	0	900,000	900,000	0	0
	135,504	**4,021,266**	**(95,598)**	**4,061,171**	**7,535,013**	**7,535,013**	**1,638,942**	**95,598**
Capital Contributions								
Community amenities								
Karara Mining Refuse Site Contribution	58,500	0	0	58,500.00	0	0	0	0
Recreation and culture								
Sporting Club contribution for Bowls Lights 1/3 Council, 1/3 Grant, 1/3	0	0	0	0.00	23,333	23,333	0	0
	58,500	**0**	**0**	**58,500**	**23,333**	**23,333**	**0**	**0**
Total Non-operating grants, subsidies and contributions	**194,004**	**4,021,266**	**(95,598)**	**4,119,671**	**7,558,346**	**7,558,346**	**1,638,942**	**95,598**

NOTE 14
BONDS & DEPOSITS AND TRUST FUNDS

In previous years, bonds and deposits were held as trust monies. They are still reported in this Note but also included in Restricted Cash - Bonds and Deposits and as a current liability in the books of Council.

Trust funds held at balance date over which the Shire has no control and which are not included in this statement are as follows:

Description	Opening Balance 01 Jul 2026	Amount Received	Amount Paid	Closing Balance 31 Oct 2025
	$	$	$	$
Restricted Cash - Bonds and Deposits				
BCITF Levy	117.75	0.00	(117.75)	**0.00**
BSL Levy	241.60	(5.00)	(288.25)	**(51.65)**
Community Bus Bonds	1,000.00	600.00	(600.00)	**1,000.00**
Crossover/Footpath Bonds	0.00	0.00	0.00	**0.00**
Developer Bonds	0.00	0.00	0.00	**0.00**
Keys, Hall and Equipment Bonds	650.00	715.00	(680.00)	**685.00**
Landcare Groups	0.00	0.00	0.00	**0.00**
Other Bonds	6,100.00	0.00	0.00	**6,100.00**
Police Licensing	10,118.55	47,669.90	(56,123.25)	**1,665.20**
Rehabilitation Bonds	0.00	0.00	0.00	**0.00**
Roadworks Bonds	0.00	0.00	0.00	**0.00**
Public Standpipe System Access Card	1,450.00	200.00	(100.00)	**1,550.00**
Housing Bonds	0.00	760.00	0.00	**760.00**
Councillor Nomination Fees	0.00	100.00	0.00	**100.00**
Transportable Buildings Bonds	0.00	0.00	0.00	**0.00**
Visitor Centre	0.00	271.00	(271.00)	**0.00**
Community GYM Bond	4,960.00	300.00	(410.00)	**4,850.00**
3rd Party EFTPos Usage	0.00	0.00	0.00	**0.00**
Treasury Unpaid Monies	0.00	29,907.46	0.00	**29,907.46**
Sub-Total	24,637.90	80,518.36	(58,590.25)	**46,566.01**
Trust Funds				
Nil				
Sub-Total	0.00	0.00	0.00	**0.00**
	24,637.90	**80,518.36**	**(58,590.25)**	**46,566.01**

KEY INFORMATION

NOTE 15
EXPLANATION OF SIGNIFICANT VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2025/26 year is $10,000 and 10%.

Reporting Program	Var. $	Var. %	Var. ▲▲ ↘	Significant Var. S	Timing/ Permanent	Explanation of Variance
Revenue from operating activities	$	%				
Governance	26,449	12476%	▲	S	Permanent	Long Service Leave received from other Shires not budgeted for to be adjusted at mid year budget review.
Economic Services	58,413	551%	▲	S	Permanent	Increase due to Water Corporation taking water from standpipe corresponds increase in utilities expenditure Economic Services.
Other Property and Services	(4,980)	(52%)	▼		Timing	Negative variance due to admin rebates and reimbursements tracked higher than budgeted.
Expenditure from operating activities						
Governance	39,473	22%	▲	S	Timing	Positive variance due to Members Allowances not yet accounted for budgeted for September 25.
Health	19,270	27%	▲	S	Timing	Positive variance due to pest control operations and EHO costs tracking lower than budgeted.
Education and Welfare	30,095	45%	▲	S	Timing	Positive variance due to Depreciation not run in 25/26 and no expenditure incurred for Other Health Information Technology YTD budget $8,000.
Community Amenities	116,228	47%	▲	S	Timing	Positive variance due to Refuse Site, Cemetery Maintenance and Community Amenities Plant Operational Costs tracking lower than budgeted.
Recreation and Culture	297,630	48%	▲	S	Timing	Positive variance due Depreciation not yet run in 25/26.
Transport	669,789	67%	▲	S	Timing	Positive variance due Depreciation not yet run in 25/26.
Economic Services	24,628	16%	▲	S	Timing	Overall positive variance this is made up from permanent negative variance due to Water Corp usage charges on the Arrino standpipe tracking higher than budgeted, these are offset by various positive variances including the fact depreciation not yet being run in 25/26.
Other Property and Services	(114,931)	(100%)	▼	S	Timing	Negative variance due to employee costs, labour overheads allocated and plant operational costs tracking higher than budgeted.
INVESTING ACTIVITIES						
Capital Grants, Subsidies and Contributions	(1,543,344)	(94%)	▼	S	Timing	State Government Grants received ahead of budget.
Proceeds from Disposal of Assets	(203,650)	(100%)	▼	S	Timing	No disposals have taken in the year to date.
Land and Buildings	39,524	25%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Plant and Equipment	93,659	16%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Roads	3,745,163	99%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Parks and Ovals	24,042	96%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
FINANCING ACTIVITIES						
Proceeds from New Debentures	(666,664)	(100%)	▼	S	Timing	No proceeds from New Loans received to date.
Repayment of Borrowings	666,664	100%	▲	S	Timing	No loan repayment occurred in year due to loan not being taken.
Transfer to Reserves	(135,194)		▼	S		Transfer to Reserves is lower than expected to date. This will be corrected by EOFY.

Attachment 10.5

Printed on : 06.11.25 at 09:47 SHIRE OF THREE SPRINGS

Debtors Trial Balance
As at 31.10.2025

Debtor #	Name	Credit Limit	02.08.2025 GT 90 days	Age Of Oldest Invoice (90Days)	01.09.2025 GT 60 days	01.10.2025 GT 30 days	31.10.2025 Current	Total
A88			0.00	0	0.00	0.00	0.00	-100.00
A18			828.00	106	23568.00	0.00	0.00	24396.00
C68			0.00	0	0.00	75.00	0.00	75.00
W60			0.00	0	0.00	0.00	0.00	-107.91
E41			0.00	0	0.00	73.00	0.00	73.00
E42			54.89	149	0.00	0.00	0.00	54.89
R58			0.00	0	0.00	0.00	2586.67	2586.67
T74			81.72	764	0.00	0.00	0.00	81.72
H61			0.00	0	30.51	0.00	0.00	30.51
H54			0.00	0	0.00	0.00	100.00	100.00
M6			490.00	190	0.00	0.00	0.00	490.00
C102			1867.02	192	0.00	0.00	40.69	1907.71
M146			200.00	1114	0.00	0.00	0.00	200.00
K37			143.30	260	0.00	0.00	0.00	143.30
M138			0.00	0	0.00	0.00	4120085.20	4120085.20
M3			0.00	0	0.00	0.00	500.00	500.00
B109			90.20	1051	0.00	0.00	0.00	90.20
N53			0.00	0	0.00	0.00	0.00	-28.21
N7			549.05	513	0.00	0.00	720.00	1269.05
F29			0.00	0	0.00	1086.02	400.00	1486.02
B111			250.00	689	0.00	0.00	0.00	250.00
S28			0.00	0	0.00	0.00	2000.00	2000.00
O17			0.00	0	0.00	0.00	0.00	-800.00
T52			0.00	0	0.00	0.00	0.00	-1295.00
J17			23838.62	624	1546.59	0.00	0.00	25385.21
T57			0.00	0	0.00	0.00	60.00	60.00
T10			0.00	0	20.45	0.00	0.00	20.45
T94			550.00	253	0.00	0.00	0.00	550.00
C117			200.00	1330	0.00	0.00	0.00	200.00
V11			0.00	0	200.00	0.00	400.00	600.00
W57			2531.44	184	61742.40	0.00	0.00	64273.84
B101			0.00	0	0.00	0.00	0.00	-1100.00
H48			400.00	1012	0.00	0.00	0.00	400.00
	Totals --- Credit Balances:	-3431.12	32074.24		87107.95	1234.02	4126892.56	4243877.65

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Geraldton All Decor		
EFT21147	03/10/2025	5 Howard Place Flooring		15,433.00
		Department of Mines, Industry Regulation & Safety (previously Building Commission)		
EFT21148	03/10/2025	BUILDING SERVICES LEVY (BSL) A301 PERMIT#TS24/12		169.95
		Bunnings Group Limited		
EFT21149	03/10/2025	Shelving		990.60
		Bob Waddell & Associates Pty Ltd		
EFT21150	03/10/2025	Rates Consultant Services (various)		2,816.00
		Breeze Connect Pty Ltd		
EFT21151	03/10/2025	Monthly Account - Communication Expenses		446.49
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT21152	03/10/2025	Financial Consultant Services (various)		12,496.00
		Jennifer Dorothy Mutter		
EFT21153	03/10/2025	COMMUNITY BUS HIRE BOND REFUND - POLICE GOLF DAY		300.00
		Banksian Vet		
EFT21154	03/10/2025	Animal Fees		88.00
		Team Global Express Pty Ltd (TOLL)		
EFT21155	03/10/2025	Freight and Delivery (various)		242.29
		Cancer Council Western Australia (inc)		
EFT21157	03/10/2025	Daffodill Day 2025 - Fundraiser		395.00
		Winc Australia Pty Limited		
EFT21158	03/10/2025	Depot Stationery (various)		7,005.25
		Dormakaba Australia		
EFT21159	03/10/2025	Automatic Door Maintenance (various)		550.00
		Desert Blue Connect		
EFT21160	03/10/2025	COMMUNITY BUS HIRE BOND REFUND - DESERT BLUE CONNECT		300.00
		David Ruxton Hadden		
EFT21161	03/10/2025	EHO Services		3,057.15
		Just Party Linen Pty Ltd		
EFT21162	03/10/2025	Tablecloths		697.98
		Lucro Pty Ltd		
EFT21163	03/10/2025	Plant Maintenance and Servicing (various)		6,702.19
		Murchison Region Aboriginal Corporation		
EFT21164	03/10/2025	Rates refund for assessment A352 92 WILLIAMSON STREET THREE SPRI		909.13
		J M & S Enterprises Pty Ltd T/As RBC Rural		
EFT21165	03/10/2025	Depot Printing Charges		90.96
		Annita Novalu		
EFT21166	03/10/2025	COMMUNITY GYM FOB BOND REFUND - ANNITA NOVALU		100.00
		Thoman Management Pty trading as Quest Innaloo		
EFT21167	03/10/2025	Accommodation for Licensing Training for Jaylin Morris		1,212.00
		Dudawa Haulage		
EFT21168	03/10/2025	Dudawa Haulage Services (various)		550.00
		Australian Communications And Media Authority (ACMA)		
EFT21169	03/10/2025	Licence Renewal		47.00
		Shire of Three Springs		
EFT21170	03/10/2025	Gym Fob Bond Claimed by Shire - Jack Whait		100.00

Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		The Library Board Of Wa T/a State Library Of Western Australia		
EFT21171	03/10/2025	Better Beginnings Program 2025/2026		38.50
		Astrotourism WA Pty Ltd		
EFT21172	03/10/2025	Astrotourism Towns Membership 2025-26		3,850.00
		Seeko Johnson		
EFT21173	03/10/2025	Reimbursement of Telstra Bills to Seeko Johnson		475.00
		Sussanne Greaves		
EFT21174	03/10/2025	Purchase of Painting for Shire Admin		275.00
		Three Springs Rural Services		
EFT21175	03/10/2025	Three Springs Rural Services Purchases (various)		91.15
		Three Springs Motel (Barracks)		
EFT21176	03/10/2025	Shire House - Gas Bottle		195.00
		Vikki Thomas		
EFT21177	03/10/2025	Staff Reimbursement - Travel to LIWA Conference - Vikki Thomas		442.23
		Mark Tulleken		
EFT21178	03/10/2025	Reimbursement of Relocation Costs (Manager of Infrastructure)		5,000.00
		Western Australian Local Government Association (WALGA)		
EFT21179	03/10/2025	WALGA Training for Temp CEO		385.00
		Zed Elect		
EFT21180	03/10/2025	Electrician Services		246.52
		United Rentals Australia Pty Ltd		
EFT21181	08/10/2025	Storage Container		5,498.00
		Veolia Environmental Services (Australia) Pty Ltd		
EFT21182	09/10/2025	Waste Collection Services		3,591.16
		Christopher Shaun Connaughton		
EFT21183	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		1,389.00
		Nadine Eva		
EFT21184	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		2,442.28
		Julia Ennor		
EFT21185	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		957.00
		Robert James Heal		
EFT21186	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		1,173.00
		Lydia Highfield		
EFT21187	14/10/2025	Recruitment Services for the position of Manager of Infrastructure		5,850.00
		Christine Lane		
EFT21188	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		6,606.13
		Jennifer Dorothy Mutter (Councillor)		
EFT21189	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		741.00
		Zachary Thomas Kennedy Mills		
EFT21190	14/10/2025	Coucillor sitting fees for quarter ending 30/09/2025		1,173.00
		Shire of Chittering		
EFT21191	14/10/2025	Reimbursement of Long Service Leave - Nereida Costick		4,305.06
		Aquatic Services		
EFT21192	15/10/2025	Swimming Pool Maintenance		1,138.50
		Bob Waddell & Associates Pty Ltd		
EFT21193	15/10/2025	Rates Consultant Services		924.00
		Robert Ross Waddell T/A Bob Waddell Consultant		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT21194	15/10/2025	Financial Consultant Services		6,600.00
		Shire Of Coorow		
EFT21195	15/10/2025	Load Restraint and Chainsaw Training		2,828.98
		Winc Australia Pty Limited		
EFT21196	15/10/2025	Printing Charges		893.63
		ClickSend		
EFT21197	15/10/2025	SMS Messages		622.25
		Comsys Networks Group		
EFT21198	15/10/2025	Electronics for the Incident Control Centre		7,530.12
		Eastman Poletti Sherwood Architects		
EFT21199	15/10/2025	Incident Control Centre		7,298.50
		Nadine Eva		
EFT21200	15/10/2025	Councillor Gifts		1,224.98
		Officeworks		
EFT21201	15/10/2025	Stationery and Furniture Supplies		4,634.55
		Omnicom (Marketforce) Media Group Australia Pty Ltd		
EFT21202	15/10/2025	Advertisement		3,209.52
		Perfect Computer Solutions (PCS)		
EFT21203	15/10/2025	IT Services (various)		1,281.00
		Strategy 8 Pty Ltd Trading As Michael Goh Photography		
EFT21204	15/10/2025	Photography		400.00
		The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre		
EFT21205	15/10/2025	Staff Medical		198.00
		Ramandeep Singh Virdi		
EFT21206	15/10/2025	Staff Reimbursement - Community Development Conference 2025		1,715.43
		LENIP Pty LTD T/A Asphalt In A Bag		
EFT21207	20/10/2025	Asphalt		5,362.50
		Aquatic Services		
EFT21208	20/10/2025	Aquatic Centre Maintenance and Servicing		7,085.12
		Geraldton All Decor		
EFT21209	20/10/2025	Flooring (various)		2,101.00
		BAS Australian Taxation Office		
EFT21210	20/10/2025	BAS Remittance for September 2025		54,837.00
		BOC Gases		
EFT21211	20/10/2025	Oxygen Tanks		33.30
		CTF (BCITF Levy Payment) Building & Construction Industry Training Fund		
EFT21212	20/10/2025	BCITF LEVY PAYMENT TS24/007		117.75
		Bunnings Group Limited		
EFT21213	20/10/2025	Shire House Maintenance		177.13
		Bob Waddell & Associates Pty Ltd		
EFT21214	20/10/2025	Rates Consultant Services		176.00
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT21215	20/10/2025	Financial Consultant Services		2,288.00
		Veolia Environmental Services (Australia) Pty Ltd		
EFT21216	20/10/2025	Waste Collection Services (various)		6,189.16
		Winc Australia Pty Limited		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Winc Australia Pty Limited		
EFT21217	20/10/2025	Equipment for the Incident Control Centre		10,016.48
		The Trustee For Danblue Family Trust T/a Commercial Hotel Three Springs		
EFT21218	20/10/2025	DFES Training Catering		660.00
		Corsign WA Pty Ltd		
EFT21219	20/10/2025	Road Safety Signs (various)		558.80
		Geraldton Fuel Company Pty Ltd T/as Refuel Australia		
EFT21220	20/10/2025	Fuel Card Purchases		1,824.54
		Frank Gilmour Pest Control		
EFT21221	20/10/2025	Pest Control		1,450.00
		Garrards Pty Ltd		
EFT21222	20/10/2025	Fogger		3,842.18
		Harvey Norman Electrics Geraldton		
EFT21223	20/10/2025	Applicance for Incident Control Centre		649.00
		Stephen Walter Hunter		
EFT21224	20/10/2025	Appliances Servicing		540.00
		Hope Contractors Pty Ltd		
EFT21225	20/10/2025	Tree Removals		7,557.00
		David Ruxton Hadden		
EFT21226	20/10/2025	EHO Services		1,155.55
		The Trustee For Frank Lewis Family Trust T/A Frank Lewis Holden & Moora Toyota Moora Auto Parts & Moora Exhaust Ctre		
EFT21228	20/10/2025	Plant Maintenance and Servicing		545.00
		Lucro Pty Ltd		
EFT21229	20/10/2025	Plant Maintenance and Servicing		7,455.71
		Liam Mutter		
EFT21230	20/10/2025	COMMUNITY GYM FOB BOND REFUND - LIAM MUTTER		100.00
		Metrocount Pty Ltd		
EFT21231	20/10/2025	Traffic Counter		10,659.00
		Geraldton Totally Workwear		
EFT21232	20/10/2025	Staff Uniform		918.16
		BDP Distribution P/L T/As McDonalds Wholesalers		
EFT21233	20/10/2025	Superjet Detergent		313.20
		Tahla Anne Morris		
EFT21234	20/10/2025	REFUND OF TRESTLE TABLE AND CHAIRS BOND FOR PRIVATE FUN		110.00
		North Midlands Motors		
EFT21235	20/10/2025	Plant Servicing		506.25
		Officeworks		
EFT21236	20/10/2025	Stationery Supplies (various)		730.00
		Orbit Health & Fitness Solutions Pty Ltd		
EFT21237	20/10/2025	Gym Equipment Maintenance		844.00
		PJC Services & Co Pty Ltd		
EFT21238	20/10/2025	Plumbing Services		275.00
		Michael Lupardo Painting Contractors		
EFT21239	20/10/2025	Painting Services (various)		869.00
		QHSE Integrated Solutions Pty Ltd		
EFT21240	20/10/2025	Tier 1 System plus Online Induction		246.40

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Dudawa Haulage		
EFT21241	20/10/2025	Dudawa Haulage Services		16,940.00
		Stewart & Heaton Clothing Company P/l		
EFT21242	20/10/2025	BFB Protective Clothing		1,701.63
		Three Springs IGA		
EFT21243	20/10/2025	Local Grocer		408.85
		Three Springs Rural Services		
EFT21244	20/10/2025	Three Springs Rural Services Purchases (various)		364.12
		Van't Veer Services		
EFT21245	20/10/2025	Postage and Freight		51.95
		Westrac Pty Ltd		
EFT21246	20/10/2025	Plant Maintenance and Servicing		294.36
		Three Springs Nutrien Ag Solutions (Landmark Operations Ltd)		
EFT21247	20/10/2025	Weedkiller		310.94
		Wallace Plumbing & Gas		
EFT21248	20/10/2025	Plumbing Services (various)		4,460.13
		WA Contract Ranger Services Pty Ltd		
EFT21249	20/10/2025	Ranger Services		1,306.25
		Breeze Connect Pty Ltd		
EFT21250	27/10/2025	Monthly Account - Communication Expenses		446.49
		Team Global Express Pty Ltd (TOLL)		
EFT21251	27/10/2025	Freight and Delivery		1,770.85
		Winc Australia Pty Limited		
EFT21252	27/10/2025	Restocking Fee		10.95
		Shire Of Chapman Valley		
EFT21253	27/10/2025	Town Planning		7,039.01
		Council Direct		
EFT21254	27/10/2025	Trial Subscription for Online Advertising Services (7 months)		550.00
		Dormakaba Australia		
EFT21255	27/10/2025	Bi-Annual Automatic Door Maintenance		275.00
		GHD PTY LTD		
EFT21256	27/10/2025	RRG MWG 2026-2027 Submissions		1,710.50
		Indigenous Professional Services Pty Ltd T/A IPS Management Consultants		
EFT21257	27/10/2025	COMMUNITY HALL HIRE BOND REFUND - IPS MANAGEMENT CONS		200.00
		Leisure Institute of WA Aquatics (LIWA)		
EFT21258	27/10/2025	WA Aquatic Recreation Conference		589.05
		The Trustee for The Saunt Family Trust T/A Medelect		
EFT21259	27/10/2025	Medical Centre Equipment Maintenance		2,150.50
		Geraldton Ray White		
EFT21260	27/10/2025	Shire Housing Fees		10,175.00
		Matthew Rebeiro		
EFT21261	27/10/2025	COMMUNITY HALL HIRE BOND REFUND - SPECTACLE HUT		220.00
		Signs Plus		
EFT21262	27/10/2025	Staff Badges		130.00
		SEEK Limited		
EFT21263	27/10/2025	Advertisement of CEO position on Seek		709.50
		WA Contract Ranger Services Pty Ltd		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		WA Contract Ranger Services Pty Ltd		
EFT21264	27/10/2025	Ranger Services		1,828.75
		The Trustee For Burgess Rawson Wa Unit Trust T/as Burgess Rawson Pty Ltd		
EFT21265	28/10/2025	Railway Road - Water Usage Costs		142.47
		Bob Waddell & Associates Pty Ltd		
EFT21266	28/10/2025	Rates Consultant Services		484.00
		Erin Leith Bean		
EFT21267	28/10/2025	Reimbursement of Staff Uniform		409.97
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT21268	28/10/2025	Financial Consultant Services		1,320.00
		Baileys Fertiliser		
EFT21269	28/10/2025	Parks and Gardens		600.60
		Team Global Express Pty Ltd (TOLL)		
EFT21270	28/10/2025	Freight and Delivery		448.93
		City Of Greater Geraldton		
EFT21271	28/10/2025	Building Surveying Services		804.38
		Winc Australia Pty Limited		
EFT21272	28/10/2025	Monthly Printing Charges - Shire Admin		1,303.91
		Dormakaba Australia		
EFT21273	28/10/2025	Bi-Annual Automatic Door Maintenance - Medical Centre		275.00
		Tunbridge Construction and Maintenance Pty Ltd		
EFT21274	28/10/2025	Building Maintenance - Ceiling Replacement (5 Glyde)		10,616.70
		Grandstand Agency		
EFT21275	28/10/2025	A Family Day on the Green Event		5,225.00
		Incite Security Pty Ltd		
EFT21277	28/10/2025	Mobile Duress Alarm Monitoring Fee (6 monthly)		363.00
		Jurien Petting Farm		
EFT21278	28/10/2025	A Family Day on the Green Event		650.00
		Jaylin Morris		
EFT21279	28/10/2025	Reimbursement of Licensing Training Costs		786.16
		Midwest Bounce and Fun		
EFT21280	28/10/2025	A Family Day on the Green Event Services		2,583.75
		J M & S Enterprises Pty Ltd T/As RBC Rural		
EFT21281	28/10/2025	Printing Charges - Depot		25.56
		North Midlands Maintenance		
EFT21282	28/10/2025	Three Springs Motel Services (various)		390.00
		Nischal Joshi		
EFT21283	28/10/2025	Refund of Sand Purchase (not delivered)		15.00
		Play More Au		
EFT21284	28/10/2025	A Family Day on the Green Event		886.60
		Geraldton Red Dust Holdings		
EFT21285	28/10/2025	STANDPIPE ACCESS CARD BOND REFUND - RDH		100.00
		Stephen Ralph Dover		
EFT21286	28/10/2025	REFUND OF DUPLICATE BSL PAYMENT - 85 WILLIAMSON STREET T		61.65
		The Morley Family Trust trading as Seabreeze WA Pty Ltd		
EFT21287	28/10/2025	Irrigation inspection (various)		660.00
		Three Springs Rural Services		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Three Springs Rural Services		
EFT21288	28/10/2025	Three Springs Rural Services Purchases (various)		164.75
		Three Springs Motel (Barracks)		
EFT21289	28/10/2025	Three Springs Motel Services (various)		490.00
		The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre		
EFT21290	28/10/2025	Bi-Monthly Drug and Alcohol Testing for Shire Staff		2,047.00
		Heidi Elisha Taylor		
EFT21291	28/10/2025	COMMUNITY GYM FOB BOND REFUND - HEIDI TAYLOR		50.00
		The Taylor's Kitchen		
EFT21292	28/10/2025	Duress Alarm monitoring charged at $55 plus GST per month. 1 months noti		275.00
		Three Springs Nutrien Ag Solutions (Landmark Operations Ltd)		
EFT21293	28/10/2025	Parks and Gardens		165.00
		Wright-Way Glass & Mirrors Geraldton		
EFT21294	28/10/2025	Building Maintenance - Flywire purchase		298.00
		WA Contract Ranger Services Pty Ltd		
EFT21295	28/10/2025	Ranger Services		1,828.75
		Local Government Professionals Australia WA		
EFT21296	28/10/2025	2025 - 2026 Bronze Local Government Subscription		660.00
		Department Of Transport - Daily Licensing		
DD17424.1	03/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 01/10/2025		514.85
		Department Of Transport - Daily Licensing		
DD17446.1	02/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 30/09/2025		22.40
		Department Of Transport - Daily Licensing		
DD17447.1	10/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 08/10/2025		618.50
		Department Of Transport - Daily Licensing		
DD17448.1	14/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 09/10/2025		762.80
		Department Of Transport - Daily Licensing		
DD17449.1	09/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 07/10/2025		1,025.85
		Beam International PTY LTD		
DD17457.1	07/10/2025	Payroll Super PPE 07/10/2025		11,330.43
		Exetel Pty Ltd		
DD17470.1	01/10/2025	Monthly Account - Communication Expenses		1,400.00
		Commonwealth Bank of Australia		
DD17474.2	02/10/2025	Monthly Account - Credit Card Purchases (various)		2,216.25
		Synergy		
DD17501.1	24/10/2025	Monthly Account - Electricity (various)		2,436.03
		Water Corporation		
DD17502.1	24/10/2025	Monthly Account - Water (various)		1,277.68
		Department Of Transport - Daily Licensing		
DD17503.1	24/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 22/10/2025		900.10
		Water Corporation		
DD17504.1	23/10/2025	Monthly Account - Water (various)		2,398.80
		Synergy		
DD17505.1	23/10/2025	Monthly Account - Electricity (various)		367.60
		Synergy		
DD17506.1	06/10/2025	Monthly Account - Electricity (various)		3,598.00
		Synergy		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Synergy		
DD17507.1	03/10/2025	Monthly Account - Electricity (various)		797.07
		Synergy		
DD17508.1	02/10/2025	Monthly Account - Electricity (various)		1,577.40
		Synergy		
DD17509.1	17/10/2025	Monthly Account - Electricity (various)		21,064.76
		Telstra		
DD17510.1	08/10/2025	Monthly Account - Communication Expenses (various)		858.33
		Department Of Transport - Daily Licensing		
DD17511.1	23/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 21/10/2025		381.55
		Department Of Transport - Daily Licensing		
DD17512.1	16/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 14/10/2025		662.30
		Telstra		
DD17515.1	20/10/2025	Monthly Account - Communication Expenses (various)		670.95
		Department Of Transport - Daily Licensing		
DD17519.1	27/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 23/10/2025		1,333.35
		Beam International PTY LTD		
DD17521.1	22/10/2025	Payroll Super PPE 22/10/2025		10,528.74
		Department Of Transport - Daily Licensing		
DD17541.1	30/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENT FOR 28/10/2025		1,171.95
		Commonwealth Bank of Australia		
DD17543.1	20/10/2025	Audit Certifcate Fee - Final 2024/25		90.00
		Supagas Pty Limited		
DD17544.1	21/10/2025	Gas (late payment fee - was not set up as direct debit)		13.00
		Department of Mines, Industry Regulation & Safety (previously Building Commission)		
DD17545.1	06/10/2025	BOND PAYMENT FOR UNIT 1 KADATHINNI, 8 CARTER STREET THR		500.00
		Water Corporation		
DD17546.1	28/10/2025	Monthly Account - Water (various)		3,342.66
		Department Of Transport - Daily Licensing		
DD17547.1	31/10/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 29/10/2025		183.90
		Water Corporation		
DD17548.1	29/10/2025	Monthly Account - Water (various)		6,219.19
		Synergy		
DD17552.1	21/10/2025	Monthly Account - Electricity (various)		196.84

REPORT TOTALS

Bank Code	Bank Name	TOTAL
CBA-LIC	POLICE LICENSING BANK ACCOUNT - CB	**7,577.55**
CBA-MUNI	MUNICIPAL BANK ACCOUNT - CBA	**428,773.45**
TOTAL		**436,351.00**

Commonwealth Corporate Charge Card

30 September 2025 - 30 October 2025

Temporary Chief Executive Officer

Tayla Mutter Department of Transport MR License HTT (Heavy Theory Test) (To Drive Shire Bus)	PO27586	$	22.40
A5 Flyer Postal Drop for the Shire's Family Day on the Green Event	PO27596	$	23.20
Starlink for Fire Units	PO27535	$	39.35
Fuel for 001TS (DCEO Vehicle)		$	135.70
Annual 2025/26 Canva Subscription	PO27621	$	209.90
Starlink for Fire Units	PO27535	$	160.00
Bedding for 46 Carter Street (transit house)	PO27677	$	367.50
Synergy Electricity Invoice for Unit 1 Kadathinni, 8 Carter Street (was not set up for direct debit and is now in tenants name)	PO27667	$	198.47
		$	**1,156.52**
Annual Card Fees		**$**	**-**
Total Direct Debit Payment made on 04/11/2025		**$**	**1,156.52**

Fuel Cards - Refuel Australia (Ampol Distributor)

1 October 2025 - 31 October 2025

Three Springs OPT Depot 1 Card No. 6794			
Wednesday, 1 October 2025	14.49L @ $2.1000/L	$	**30.44**
Wednesday, 15 October 2025	21.17L @ $1.8140/L	$	**38.40**
DCEO 001TS Krys East Card No. 90869131			
Friday, 3 October 2025	64.06L @ $1.8122/L	$	**116.09**
Saturday, 18 October 2025	50.93L @ $1.8180/L	$	**92.59**
Sunday, 26 October 2025	105.30L @ $1.6722/L	$	**176.08**
Doctor TS125 Dr Olatoye Lotsu Card No. 90869149			
Sunday, 5 October 2025	30.18L @ $1.6790/L	$	**50.67**
Tuesday, 7 October 2025	33.80L @ $1.8140/L	$	**61.31**
Sunday, 12 October 2025	44.43L @ $1.6990/L	$	**75.49**
Sunday, 12 October 2025	49.48L @ $1.8140/L	$	**89.76**
Friday, 17 October 2025	53.90L @ $1.6390/L	$	**88.34**
Sunday, 19 October 2025	52.78L @ $1.6790/L	$	**88.62**
Thursday, 23 October 2025	41.91L @ $1.7840/L	$	**74.77**
Monday, 27 October 2025	29.01L @ $1.6790/L	$	**48.71**
Thursday, 30 October 2025	35.57L @ $1.8040/L	$	**64.17**
Risk Coordinator TS423 No. 01675741			
Wednesday, 29 October 2025	52.86L @ $1.7390/L	$	**91.92**
ADBLUE Bowser Card No. 04256473 (SPF)			
Thursday, 23 October 2025	15.28L @ $2.1010/L	$	**32.10**
Total for Card Purchases		$	**1,219.46**
Service charges and adjustments		$	**44.66**
Bulk purchases	10,000L diesel	$	**17,049.00**
Total of Monthly Invoice		$	**18,313.12**

Police Licensing

Direct Debits from Trust Account

1 October 2025 - 31 October 2025

CBA Police Licensing Account	
Wednesday, 1 October 2025	-514.85
Tuesday, 7 October 2025	-1025.85
Wednesday, 8 October 2025	-618.50
Thursday, 9 October 2025	-762.80
Tuesday, 14 October 2025	-662.30
Tuesday, 21 October 2025	-381.55
Wednesday, 22 October 2025	-900.10
Thursday, 23 October 2025	-1333.35
Tuesday, 28 October 2025	-1171.95
Wednesday, 29 October 2025	-183.90
Thursday, 30 October 2025	-62.40
Thursday, 30 October 2025	-153.45
Thursday, 30 October 2025	-1171.95
Friday, 31 October 2025	-183.90
Total Direct Debits	**-$9,126.85**

Bank Fees

Direct Debits from Muni Account

1 October 2025 - 31 October 2025

Total direct debited from Municipal Account	**$**	**30.27**

Payroll

1 October 2025 - 31 October 2025

Wednesday, 8 October 2025	$	58,931.12
Wednesday, 22 October 2025	$	53,540.78
	$	**112,471.90**